

صباح الامل

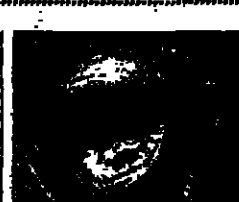
# FINANCIAL TIMES

World Business Newspaper <http://www.ft.com>

TUESDAY JUNE 2 1998



**Product liability**  
Concern over proposals to  
strengthen the EU directive  
Inside Track, Page 12



**Genetic engineering**  
Better products for  
the home gardener  
Technology, Page 11



**Asian crisis**  
The adjustments have  
only just begun  
Martin Wolf, Page 14

**African Banking survey**  
Separate section  
Luxembourg  
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## WORLD NEWS

### Holocaust survivors to launch class action against Swiss central bank

US lawyers will this week file a class action on behalf of Holocaust survivors against Switzerland's central bank in a move that represents a significant escalation of the international campaign to extract compensation from Swiss banks for alleged failure to return stolen goods after the war. Page 16

China backs moves on Asian tests  
China is joining forces with the four other established nuclear weapons states as part of an intensive diplomatic drive to get India and Pakistan to stop increasing or testing their atomic arsenals. Page 6

Kaunda treason charges dropped  
Kenneth Kaunda, Zambia's former president, was freed after five months of house arrest when the state dropped treason charges against him. Page 7

Air France forced to cancel  
Air France was forced to cancel all but a few of its scheduled flights as pilots went on strike over the state-owned company's proposals to cut its annual salary bill to improve competitiveness. Page 3

Indonesia to probe Suharto assets  
President B.J. Habibie said Indonesia would investigate the assets of former president Suharto and that Mr Suharto and his immediate family had agreed not to leave the country. Page 6

Warning to Milosevic  
Montenegro's reformist Democratic Party of Socialists warned it would call a referendum on independence if Yugoslav president, Slobodan Milosevic, continued to fuel a constitutional crisis. Page 2

Yemen kidnapping pledge  
Yemen's new government promised to take tough action to deal with the frequent kidnapping of foreigners, more than 100 of whom have been seized since 1992.

CSU raises Sudan question  
Germany's ruling coalition partner, the Christian Social Union, said Germany should link the Czech Republic's future entry into the European Union to a settlement of issues relating to Sudanese Germans expelled after the second world war. Page 2

González to bid for European role  
Felipe González, the former Spanish prime minister, is preparing a bid to become the next president of the European Commission. Page 2

Korean unions may postpone strike  
The Korea Confederation of Trade Unions suggested it would postpone a general strike scheduled for June 10. Page 6

Italy's Prodi blasts spending wave  
Romano Prodi, Italy's prime minister, attacked the wave of public spending that was used to boost the southern Italian economy in the 1980s, saying it had "ruined the region". Page 3

Delay threat to free movement  
A future Social Democrat government in Germany will seek a lengthy delay in granting free movement to workers from central and east European states once they join the European Union, a spokesman said. Page 4

UK to approve Channel rail link  
John Prescott, the UK deputy prime minister, is expected to approve a rescue package for the £3.4bn (\$6bn) high speed rail link between London and the Channel tunnel. Page 10

## BUSINESS NEWS

### UK insurance group to pay \$1.15bn for ING's US property and casualty arm

Guardian Royal Exchange, the UK insurer, is buying ING's US property and casualty business for \$1.15bn. The Dutch financial services group will acquire Guardian's Canadian arm for \$375m. Page 17

Travelers Group's alliance with  
Nikko Securities won Japanese government approval yesterday as the US financial services group announced it would pay \$1.8bn for 25 per cent of Japan's third largest broker. Page 17; Brokered for investment, Page 14; Deal maker shakes financial world, Page 20

PolyGram's film division sale has  
brought interest from dozens of US and European companies. The division will be sold if Seagram's \$10.6bn bid for its parent company succeeds. Page 20

Merrill Lynch, US investment bank, is discussing the acquisition of east European and Russian brokerage businesses owned by Hong Kong-based financial services group Regent Pacific. Page 20

Nicor, the US mini-mill company, unveiled plans to build its ninth mill, which will lift its steelmaking capacity to 12m tons. Page 20

Indonesian banks: Audits of six  
nationalised banks indicate huge irregularities, according to reports, suggesting that the cost of the bank sector bail-out will be much higher than expected. Page 6

Hong Kong shares continued to  
plunge, with the Hang Seng index dropping 3.6 per cent and taking it more than 27 per cent below its March peak. Page 8; World stocks, Page 40

Pirelli, the Italian tyre and cables group, has settled its legal dispute with Ciena of the US for infringement of Pirelli's optical transmission systems patents. Ciena will pay Pirelli \$30m and royalties on future sales. Page 20

Sony is to expand its digital home  
electronics business by taking a 6.7 per cent stake in JastSystem, Japan's top-selling word processing software. Page 19

UK manufacturers are experiencing  
their sharpest fall in orders since 1995 as sterling's strength hits export demand. Activity fell in May for the second month running, a survey shows. Page 10

Westinghouse's nuclear businesses  
are understood to have attracted three preliminary bids from groups headed by British Nuclear Fuels and French state-owned companies Framatome and Cogema. Page 17

Smiths Industries of the UK has  
won a contract thought to be worth about \$20m from US low-cost carrier Southwest Airlines. Smiths will install flight management systems in the carrier's older Boeing 737s. Page 8

OTE, Greek public telecoms  
operator, reported net profits of \$45.1bn (\$148m) in its first quarterly reporting of results. Page 18

Intel shares dived after news that  
the chipmaker's next generation of microprocessors will be delayed until mid-2000. Page 20

Euro Prices  
A comprehensive statistical guide to the new euro currency zone, covering foreign exchange, bond and equity markets. Page 27

## Monsanto and AHP agree \$34bn merger deal

Broad-based 'life sciences' group will  
have sales of \$23bn and employ 75,000

By Nikki Tait in Chicago  
and Will Lewis in New York

Two of the top science-based companies in the US yesterday announced a \$34bn merger deal to create a broad-based "life sciences" group encompassing pharmaceuticals, agricultural products and food ingredients.

American Home Products, the East Coast-based drugs and pharmaceutical group, will, in effect, take over Monsanto, whose interests range from pharmaceuticals and food ingredients to biotechnology. The combined stock market valuation of the two companies is \$68bn.

The yet to be named company, in which AHP will hold a 65 per cent stake, will have annual sales of \$23bn, employ 75,000 people and put \$3bn a year into research and development. Pharmaceuticals will be the largest element, accounting for about half the group's sales and two-thirds of the annual R&D budget.

Agricultural interests, mainly derived from Monsanto and ranging from genetic engineering to herbicides, will be the second element. Sales in this area will be about \$6bn a year.

In New York lunchtime trading, Monsanto's shares were down 4% at \$54 and American

Home Products' shares were up 2% at \$49.

John Stafford, AHP's chief executive, and Robert Shapiro, his counterpart at Monsanto, said the merger had been triggered by the need to ensure strong finance, research and marketing resources in the rapidly-consolidating life sciences industry.

Both companies have been in the merger frame recently. AHP, with annual sales of about \$14bn, attempted to merge with Smith-Kline Beecham to create a more powerful pharmaceuticals business.

The deal broke up partly because of concern about two of AHP's anti-obesity drugs, which were withdrawn from the market after evidence that they caused heart valve defects.

Monsanto's aggressive push into life sciences and a spate of multi-billion dollar acquisitions - large relative to its \$7bn annual sales base - had led to speculation that it would need to seek a bigger partner.

AHP shareholders will retain their shares, while Monsanto shareholders will receive 1.15 shares in the new company for each existing Monsanto share, giving them about 35 per cent of the equity.

By contrast, the 22-member board will be divided equally between AHP and Monsanto representatives. Mr Shapiro and Mr Stafford - who recently underwent prostate surgery but said he was "in excellent health" yesterday - will be co-chairman and co-chief executives.

Unusually, the merger agreement carries a \$700m break-up fee, payable if another buyer emerges for Monsanto. While such fees are fairly common, the size raised eyebrows among investment bankers.

From cars to cancer, Page 15  
Lux, Page 16  
Will St sees merger logic, Page 20



Putting his case: India's finance minister Yashwant Sinha leaves his New Delhi office with the papers detailing his high-costing protectionist budget yesterday. But India's markets gave it a thumbs-down. Report, Page 16

## Pulp and paper groups to merge in \$8.5bn deal

By William Lewis in New York  
and Tim Burt in Stockholm

Stora, the Swedish pulp and paper manufacturer, and Enso Oy, the Finnish forestry group, are expected to announce plans tomorrow to proceed with one of the largest European industrial mergers, creating the world's biggest pulp and paper group.

Enso officials yesterday confirmed that they were in talks, but declined to comment on the prospective merger. Stora was unavailable for comment.

The deal, which will create a group with a market capitalisation of more than \$8.5bn, is likely to be structured as a merger of equals. The decision to merge is said to have been driven mainly by consolidation in the industry.

Several European producers have forged alliances in the emerging markets of south-east Asia and Latin America. A merger of Stora and Enso would mark the first large industrial combination between Finnish and Swedish groups, and the first cross-border pulp and paper merger in the region.

Officials close to the deal said Stora's willingness to merge with Enso was due in part to the introduction next year of the European single currency. Unlike Finland, Sweden has so far decided not to join. The merger would give Stora access to reduced euro transaction and invoicing costs.

The enlarged company would overtake International Paper of the US as the world's largest manufacturer of paper and board, with annual output of some 12,000 tonnes, against IP's 10,000

tonnes. It would also become the dominant producer of magazine grade paper, one of the highest margin sectors of the industry. Last year, Stora reported pre-tax profits of \$K2.88bn (\$361.4m) on sales of \$K14.5bn, while Enso announced pre-tax profits of \$K2.29bn (\$227.7m) on turnover of \$K9.3bn.

The Finnish government, which holds almost 17 per cent of the voting rights in Enso, would receive more than 20 per cent of the votes in the enlarged group. Investor, the main investment vehicle of Sweden's Wallenberg business empire and the largest shareholder in Stora, would retain a stake of about 20 per cent of the combined company.

Lux, Page 16  
Paper producers on a roll, Page 17

## Russian stocks fall 10% over lack of support from IMF

By John Thornhill in Moscow

The Russian stock market tumbled a further 10 per cent yesterday as investors showed disappointment at the lack of support from the International Monetary Fund.

The government added to market instability when it failed to deliver on promises to announce a reformed scheme for privatising the Rosneft oil group.

Investor nerves were also frayed by the suspension of trade on Moscow's main stock futures market amid fears that some brokers could not settle orders.

Lawrence Summers, US deputy Treasury secretary, warned that Russia's financial turmoil could infect the global economy unless it was brought under control. "Russia's problem has the potential to become central Europe's and the world's," he told a conference in Vienna.

While expressing continued US support for the Russian reform effort, Mr Summers did not raise the possibility of direct bilateral assistance. He said it was now critical that the Russian government's new reform team stick to its existing IMF programme and made good on recent commitments to bring its public finances under control.

Russian officials launched a concerted public relations cam-

paign to win back investor confidence. Sergei Kiriyenko, prime minister, discussed Russia's financial plight with top foreign investment bankers in Moscow and later signed an order reducing government personnel by 30 per cent. He also hinted that President Boris Yeltsin might implement a critical new tax code by decree if its passage was further delayed in parliament.

At a conference of foreign investors in Moscow, Alexander Potyomkin, deputy head of the central bank, reaffirmed the bank's determination to defend the ruble, even at the cost of maintaining interest rates at 150 per cent.

The central bank said it had been rebuilding its depleted hard currency reserves in recent days, buying \$400m of US dollars. This had boosted gold and hard currency reserves to more than \$15bn, Mr Potyomkin said.

Mr Potyomkin added the bank was also examining ways to raise cheaper funds from abroad to restructure its crippling expensive domestic debts. These include either bilateral loans from G8 countries and raising money from private investors via eurobonds or commercial borrowings.

Citibank's 'Bla bla', Page 2

## WORLD MARKETS

STOCK MARKET INDICES		
New York Composite	8933.26	(+53.33)
Dow Jones Ind. Av.	7763.24	(+15.63)
NASDAQ Composite		
Europe and Far East		
FTSE 100	15,321.00	(-32.9)
Nikkei 225	15,321.00	(-32.9)
DAX		
Other Markets		
London		
Paris		
Frankfurt		
Amsterdam		
Brussels		
Madrid		
Barcelona		
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# WORLD NEWS

## EUROPE

### González eyes Commission presidency

By Lionel Barber in Brussels

Felipe González, the former Spanish prime minister who played an important part in rebuilding democracy and led Spain into the European Union 12 years ago, is preparing a bid to become the next president of the European Commission.

Mr González, 56, has raised his international profile sharply in recent months and is quietly mobilising support inside the European Socialist group, according to several people familiar with his plans.

His interest in the Commission presidency, one of the most powerful unelected posts in Europe, makes him

a potential front-runner in the contest to succeed Jacques Santer next year.

Four years ago, Chancellor Helmut Kohl of Germany and other European leaders urged Mr González to accept the top Brussels job. But he preferred instead to stay in Spain and fight what ultimately proved a losing battle in the 1996 general election. Now he is said to have changed his mind. One important factor is that Mr González is no longer head of the Spanish Socialist party, which he dominated for more than 20 years.

The selection of José Borrell as Socialist candidate for prime minister rather than his own favourite, Joaquín

Almunia, has underlined his loss of influence and increased his motivation for seeking a role outside Spain.

Mr González also supports a new initiative led by the former Commission president, Jacques Delors, which calls for the main political parties to nominate their preferred candidate for the job ahead of the European Parliament elections next June. Since the Socialists are the dominant political group in Europe and also hold power in a clear majority of the EU's 15 governments, Mr González appears to be in a strong position.

Traditionally, the appointment of the Commission president is settled through

secret horse-trading among EU leaders. The plan is to decide the appointment at the EU summit in June 1999, to be chaired by Germany.

Mr González has refused to confirm or deny interest in the Commission presidency. However, other leaders, including António Guterres, prime minister of Portugal, have called on him to run. Though his lack of English may count against him, he is making a growing impact on the international stage. He has penned articles on the future of Europe and accepted appointments such as special envoy for the Organisation for Security and Co-operation in Europe and the EU towards former

Yugoslavia. "Felipe is in campaign mode," said an EU diplomat who has spent time in Mr González's company.

One shadow over a González candidacy is the trial of José Barrionuevo, a former ally, who is accused of setting up Spain's GAL anti-terrorist death squads. Mr González has always denied knowledge of the death squads. It is also unclear how the centre-right government of José María Aznar would react to a González candidacy.

Among other candidates said to be interested in the Commission presidency are Giuliano Amato, former prime minister of Italy, and Peter Sutherland, former EU



González mobilising support

### Russia reassured by Clinton's 'life belt'

Young capitalists and technocrats have no compunction in receiving a pledge of support from their country's former ideological rival, writes Chrystia Freeland

They may be young, but the thirty-something technocrats at the helm of the Russian government are old enough to remember the days when the US was the loathed ideological rival their country believed it would one day best.

So they are likely to have appreciated the historical resonance of the past few days, during which Uncle Sam promised to save Russia's capitalism.

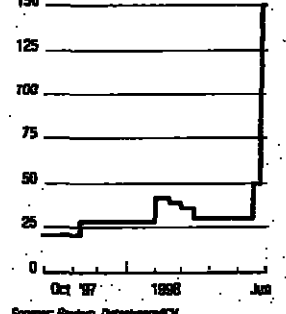
President Bill Clinton elicited a deep sigh of relief from literary investors and embattled cabinet ministers by offering this assurance: "The United States endorses additional conditional financial support from the international financial institutions, as necessary, to promote stability, structural reforms and growth in Russia."

The White House tossed its life belt in the wake of one of the most turbulent weeks Russia's young capitalists have experienced. As investor confidence in the rouble ebbed away, the central bank was forced to triple interest rates to 150 per cent. Share prices dived by nearly 40 per cent, and the country's fragile financial system seemed at risk.

The turmoil was so severe that nervous bankers began to insist that only a western rescue package could prevent a wider financial collapse, a devaluation of the rouble and a fresh, and potentially politically incendiary, bout of very high inflation. Mr Clinton's week-end reassurances have persuaded investors that, at the very least, Russia can now count on an American safety net if its financial system goes into free-fall. "I think it

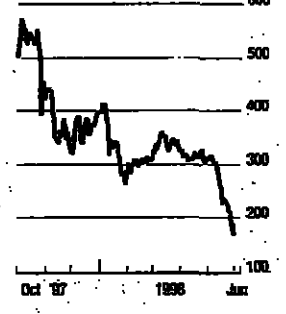
Russia: an economy in turmoil

Official refinancing rate (%)



RIS index

1000



[Clinton's pledge] will be very helpful for the market," said Jonathan Hoffman, head of emerging Europe economics at CSFB in London. "Clinton did absolutely the right thing. The US is saying to the market that the money will be there if it is needed."

Some analysts are hoping the US assurances alone will be enough to swing market sentiment. They argue that the turmoil in Russia has been much more a question of investor psychology than of economic fundamentals, meaning that the pledge may in itself be enough to reassure sceptics that the rouble will not tumble from its wide, dollar-linked band. "Russia does not deserve to catch the Asian flu," Mr Hoffman says.

"I think the very fact that market participants know that the package is there if needed may mean that it is not needed."

However, on the evidence of yesterday, Mr Clinton's promises may be insufficient to restore investor confidence in Russia. Last week's stockmarket slide continued, with equity prices falling by

10.2 per cent, and domestic government debt continued to command yields of more than 70 per cent.

One of the culprits was another, virulent round of the Asian economic crisis, including fresh worries about the soundness of the Japanese economy.

But Asian contagion is not the sole explanation for Russia's continued problems. Moscow is also battling against deep-seated investor scepticism, for which the government itself must bear much of the blame.

As the crisis struck last week, the cabinet wheeled out an array of economic artillery: a vow to cut Rb40bn (\$6.5bn) in expenditures; accelerated bankruptcy procedures; withdrawal of a proposal to lower the oil excise tax; and swift privatisation.

The government's programme was bold and severe, but it may not be enough. After months of unfulfilled promises, investors are looking at Russia's performance, not its proposals.

That creates difficulties for the cabinet, since Rus-

sia's weak public finances - the root of its woes - are not susceptible to any quick remedies. "The major problem is that the market wants to see results, not just statements," said Par Mellstrom, co-head of research at Brunswick Warburg, a Moscow based brokerage. "And the results will not be apparent this week or next week so you will only have a gradual return of investor confidence."

Investor expectations could also increase the pressure on the US, working with international financial institutions to provide financial support. Over the past few days, Russia investors have convinced themselves an IMF or G7 bail-out is inevitable. That conviction might become self-fulfilling if buyers refuse to return to Russia without international support.

But the IMF has avoided immediate and firm offers of a rescue package. The Fund's reluctance may stem from the belief that the current crisis is the best good to the Russian government to improve economic performance. For months, the Russian authorities have been promising to boost revenues and cut expenditures. The Fund may take the view that only the prospect of financial collapse will be enough to make the Kremlin act on these pledges.

If that is the case, then the financial turmoil may ultimately assist Russia's capitalist transformation. "You have galvanised the government and the central bank," Mr Mellstrom argues. "In the long run, it's very good this is happening, it has forced the government to deal with underlying problems."

### Sudeten row opens cracks in coalition

By Ralph Atkins in Bonn

Chancellor Helmut Kohl's government found itself in fresh trouble yesterday after a foreign policy row broke out between two of the coalition parties, the conservative Christian Social Union (CSU) and centrist Free Democrats (FDP).

The Bavarian-based CSU said that Germany should link the Czech Republic's future entry into the European Union to a settlement of issues relating to the Sudeten Germans, ethnic Germans who were expelled from their homes in the Czech lands after the second world war.

But Klaus Kinkel, the German foreign minister and senior FDP politician, angrily dismissed the CSU demands as "not only unrealistic but irresponsible". He said bilateral issues from the past should not be coupled with EU entry negotiations.

Along with four other central and eastern European countries and Cyprus, the Czech Republic started formal entry talks with the EU in March and hopes to join early in the next century.

Mr Kinkel's comments followed a weekend rally in Nuremberg where 8,000 Sudeten Germans loudly applauded criticism of the foreign minister by Edmund Stoiber, the CSU prime minister of Bavaria.

Mr Stoiber demanded that EU negotiators should clarify whether post-war

Czech laws on the expulsion and dispossession of Sudeten Germans could be accepted within the EU. At the same rally, Theo Waigel, German finance minister and CSU leader, called for a "gesture of goodwill" from the Czech government.

The CSU faces elections in Bavaria in September and is hoping for strong support from Sudeten Germans and their descendants in order to keep its dominant political position in the state.

The row follows angry exchanges earlier this year, when the CSU accused Mr Kinkel of not defending Germany's interests sufficiently in Brussels.

The CSU strongly opposes planned reforms of the EU's agricultural policy. Its increasingly fractious relations with Mr Kinkel and the FDP are adding to the problems facing Mr Kohl as he seeks re-election in national elections on September 27.

About 2.5m ethnic Germans were expelled from the Sudetenland immediately after the war. Their property was confiscated and thousands were killed in an attempt at rapprochement, Germany and the Czech Republic last year signed a declaration of mutual understanding in Nuremberg.

Sudeten Germans loudly applauded criticism of the foreign minister by Edmund Stoiber, the CSU prime minister of Bavaria.

### Montenegro re-elects reformers

Opponents of Milosevic threaten to hold a referendum on independence if the constitutional crisis is not resolved

By Guy Diamond in Podgorica, Montenegro

Montenegro's reformist Democratic Party of Socialists yesterday celebrated its re-election in the parliamentary poll on Sunday and set the stage for the next political battle with Slobodan Milosevic, the president of federal Yugoslavia.

The DPS warned that Milo Djukanovic, president-elect, and DPS leader, would call a referendum on independence for Montenegro if Mr Milosevic continued to fuel Yugoslavia's constitutional crisis.

With 95 per cent of votes counted in the small Yugoslav republic, a DPS-dominated coalition headed by Mr Djukanovic had 49.5 per cent, against 36 per cent for the Socialist People's party of Momir Bulatovic, a close ally of Mr Milosevic. The pro-independence Liberal party took 8.2 per cent.

Mr Djukanovic's coalition may have a slim majority in parliament, but it could call a referendum with two parties of the ethnic Albanian minority.

Volleys of celebratory gunfire resounded across Podgorica, the capital, as supporters of Mr Djukanovic took to the streets in noisy, flag-waving cavalcades.

The Organisation for Security and Co-operation in Europe (OSCE), which sent 138 observers, pronounced the elections as "generally well conducted" and urged all parties to respect the result.

Mr Bulatovic conceded defeat but said the polls were neither free nor fair. Politika, the newspaper of Mr Milosevic's ruling Socialist party, denounced Mr Djukanovic as a "dictator".

Miodrag Vukovic, deputy prime minister, said the DPS would demand that Mr Milosevic dismiss Mr Bulatovic as the federal Yugoslav prime minister and replace him with a DPS-nominated candidate.

Mr Milosevic appointed Mr Bulatovic earlier this month in a pre-emptive move to secure control over the federal assembly that would pave the way for a centralisation of power in the Serbian capital Belgrade.



Milo Djukanovic celebrates victory in the Montenegrin poll. Reuters

Mr Milosevic, Serbia's strong man for the past decade, has only three years left in office and under the federal constitution can serve just one term.

"If Milosevic continues like this there will be no more Yugoslavia," Mr Vukovic said, warning that a referendum could be held within months.

Montenegro has a population of just 650,000 and is dwarfed by Serbia but appoints half the 40 deputies to the upper house of the federal Yugoslav assembly, enough to prevent Mr Milosevic from changing the constitution.

Montenegro is also Serbia's only access to the sea and has a large naval base.

Recent opinion polls indicate that Montenegro is evenly divided over the issue of independence. But analysts say that demands for secession will grow if Mr Milosevic persists with his nationalist policies, which have brought economic ruin to both Serbia and Montenegro because of international sanctions.

### NEWS DIGEST

#### LATEST DISPUTE WITH REGULATOR

#### Deutsche Telekom calls halt to new access deals

Deutsche Telekom, the German telecoms giant, has stopped signing agreements to allow new competitors access to its networks, pending resolution of its latest dispute with the country's telecoms regulator.

The row reflects confusion over which telecoms operators are entitled to Deutsche Telekom's preferential "interconnection" rates, which allow them to offer out-price services to their customers. At 2.7 pence a minute, Germany's interconnection rates are among the lowest in the world. The low rate has helped trigger a proliferation of new competitors, with more than 50 companies offering telecoms services.

But Deutsche Telekom's block on new contracts came after suggestions from Klaus-Dieter Scheurle, the telecoms regulator, that some operators which have not invested heavily in their own networks could be classified as service "resellers" and pay a higher rate.

Operators that have already struck agreements with Deutsche Telekom could be affected if the company could argue that the terms on which original negotiations were conducted are no longer applicable. Deutsche Telekom is in talks with Mr Scheurle but the two sides might find it difficult to agree which companies have built sufficient infrastructure to be entitled to interconnection agreements. Ralph Atkins, Bonn

#### GREEK GAMES

#### Advice sought over Olympics

Athens 2004, the Greek state enterprise set up to organise the Olympic Games, is seeking an international adviser to arrange private sector financing for a group of construction projects, including an indoor sports complex and the Olympic competitors' village. The Socialist government wants to limit budget outlays for the 2004 Olympics and ensure facilities are completed on time. Athens 2004 says projects valued at \$1.4bn-\$1.8bn would be offered on a build-operate-transfer (BOT) basis to Greek and international contractors.

The Olympic village will be built on state-owned land outside Athens. It would be sold or rented as private housing after the Games, and a \$275m indoor sports complex would also become a conference centre. Private financing will also be sought for a traffic management system for Athens and for a \$350m coastal development with berths for cruise ships, which would become floating hotels during the Olympics. Kevin Hope, Athens

#### SLOVAK BUDGET

#### Targets stay despite deficit rise

The Slovak finance ministry said yesterday the state budget was developing in line with full-year plans and there was no need to revise its main targets despite an acceleration in the fiscal deficit in May. The ministry said earlier that the fiscal deficit had risen to \$2.406bn (\$70m) from January to May, from a shortfall of \$264m recorded in the first four months.

"The fiscal deficit at the end of May represents an appropriate portion of the full-year targets," said Juri Macelka, director of the ministry's state account department.

The full-year fiscal deficit target was set at \$5.0bn in 1998, with revenues of \$179.8bn and expenditures of \$184.8bn. Reuters, Bratislava

#### PORTUGUESE COUNCIL

#### Crackdown on child labour

Portugal's government yesterday announced the creation of a national council to crack down on child labour, estimated to involve about 50,000 children in a population of 10m. Describing child labour as "a worrying fact", the employment minister, Eduardo Ferro Rodrigues, said the council would include representatives from trade unions, employers, the government and civic institutions. Its chief task will be to monitor and recommend action. Government figures do not give overall estimates, but last year 187 cases of child labour were detected by the General Labour Inspectorate in a survey of 28,424 workers. AP, Lisbon

### INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

	UNITED STATES					JAPAN					GERMANY				
	Narrow Money (%)	Broad Money (%)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)	Narrow Money (%)	Broad Money (%)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)	Narrow Money (%)	Broad Money (%)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)
1998	4.2	5.4	7.85	8.54	3.61	8.4	10.4	4.43	4.77	0.54	8.7	6.4	4.34	6.48	2.61
1999	1.0	4.2	5.89	8.50	3.43	4.1	10.6	5.31	5.16	0.48	8.3	5.7	7.12	9.00	2.22
2000	3.6	5.5	8.06	9.55	3.80	2.6	8.5	7.62	8.90	0.85	4.5	4.5	8.49	8.86	2.11
1991	6.0	3.7	5.57	7.03	2.21	5.2	2.0	7.21	6.40	0.75	5.1	5.6	9.25	8.42	2.38
1992	12.5	1.9	3.75	7.00	2.95	4.5	-0.4	3.78	5.24	1.00	7.0	8.1	8.52	8.92	2.45
1993	11.6	1.1	3.22	5.86	2.78	3.0	1.4	2.95	4.18	0.87	9.4	7.8	7.28	6.47	2.11
1994	6.2	1.4	4.67	7.08	2.86	5.4	2.9	2.23	4.20	0.78	9.8	9.0	5.36	6.86	1.77
1995	-0.2	2.1	5.98	8.57	2.61	8.2	3.2	1.22	3.38	0.98	3.7	0.6	4.53	6.82	2.00
1996	-3.2	4.9	5.41	8.45	2.16	13.7	3.1	0.58	3.03	0.75	10.5	7.5	3.31	6.21	1.81
1997	-3.3	4.9	5.58	6.34	1.73	8.8	3.9	0.59	2.19	0.87	9.4	6.1	3.32	6.65	1.45
2nd qtr.1997	-4.5	4.5	5.68	6.69	1.83	8.7	2.8	0.58	2.42	0.83	9.2	6.5	3.18	5.82	1.33
3rd qtr.1997	-3.2	4.9	5.55	6.24	1.64	8.1	2.9	0.61	2.16	0.82	9.0	5.9	3.24	5.81	1.34
4th qtr.1997	-1.2	5.8	5.63	5.90	1.80	8.8	3.9	0.66	1.78	0.98	5.5	4.7	3.68	5.48	1.42
1st qtr.1998	-0.1	6.3	5.47	5.50	1.51	8.5	4.5	0.94	1.71	0.87	5.1	3.6	3.54	5.01	1.32
June 1997	-4.5	4.4	5.65	6.48	1.73	8.4	2.8	0.58	2.48	0.80	9.1	6.4	3.14	5.75	1.46
July	-4.0	4.5	5.58	6.21	1.94	8.7	3.7	0.64	2.14	0.79	8.7	6.2	3.14	5.58	1.46
August	-2.6	5.1	5.56	6.32	1.84	8.3	3.2	0.60	2.13	0.82	9.0	6.0	3.26	5.86	1.32
September	-2.9	5.3	5.51	6.20	1.83	7.7	2.9	0.58	2.02	0.86	8.2	5.5	3.31	5.60	1.38
October	-1.8	5.5	5.55	6.02	1.60	7.9	3.0	0.58	1.78	0.80	6.5	5.1	3.58	5.58	1.37
November	-1.1	5.6	5.94	5.96	1.61	8.9	3.2	0.58	1.74	0.98	6.2	4.6	3.74	5.56	1.48
December	-0.6	5.6	5.71	5.80	1.58	8.9	3.9	0.87	1.71	1.00	3.7	4.5	3.73	5.32	1.40
January 1998	-0.7	5.9	5.47	5.54	1.59	8.7	4.5	0.95	1.74	1.00	4.4	3.5	3.57	5.12	1.38
February	0.2	6.4	5.46	5.51	1.51	10.3	5.0	1.04	1.76	0.95	5.3	3.4	3.51	4.95	1.31
March	0.6	6.7	5.48	5.54	1.44	8.6	4.5	0.94	1.62	0.96	5.5	4.0	3.52	4.80	1.28
April	1.1	6.9	5.48	5.63	1.41	8.3	3.5	0.71	1.82	0.98	7.2	4.0	3.63	4.90	1.24
May			5.51	5.68	1.42			0.62	1.37	0.98			3.63	4.98	1.28

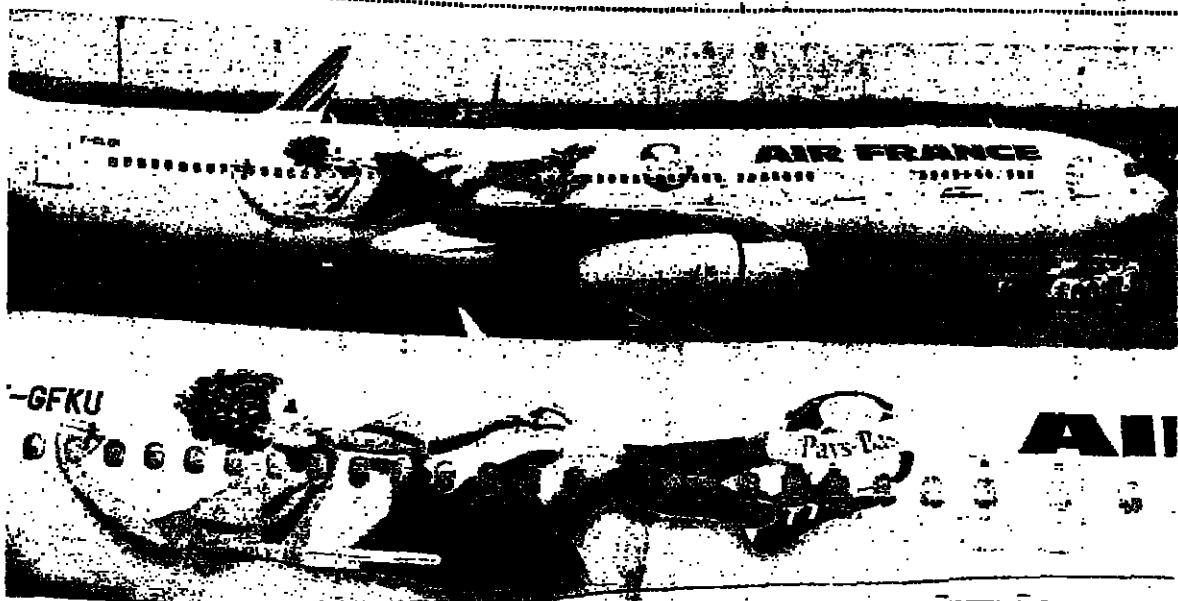
  

	FRANCE					ITALY					UNITED KINGDOM				
	Narrow Money (%)	Broad Money (%)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)	Narrow Money (%)	Broad Money (%)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)	Narrow Money (%)	Broad Money (%)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)
1998	3.9	8.2	7.94	9.08	3.69	7.8	6.1	11.24	10.54	2.71	6.8	17.1	10.41	9.62	4.48
1999	7.6	10.0	8.40	8.79	2.88	7.2	5.5	12.42	11.61	2.46	5.8	17.4	13.96	10.11	4.26
2000	3.6	9.3	10.32	9.82	3.19	9.2	7.0	11.98	9.87	2.84	5.3	15.9	14.82	11.56	5.07
1991	-4.7	2.3	9.22	9.03	3.68	7.3	5.9	11.83	13.20	3.45	2.4	7.9	11.58	10.09	4.87</



صباحنا من الامم

EUROPE



Air France aircraft in World Cup colours at Roissy airport outside Paris

PAY DISPUTE EMBARRASSING FLIGHTS DISRUPTION AS FRENCH GEAR FOR WORLD CUP

## Pilot strike grounds Air France

By David Owen in Paris

Air France was forced to cancel all but a few of its scheduled flights yesterday as pilots went on strike over the state-owned company's proposals to cut its annual salary bill to improve competitiveness.

The airline said flight disruption was in line with its previous warnings that 90 per cent of long-haul flights and a slightly lower proportion of medium- and short-haul flights would be affected.

It acknowledged that the strike call had been "very widely followed". However, many of the 100,000 passengers that the company would

normally have expected to carry were reported to have stayed away from airports, helping to limit confusion.

The SNPL, the main pilots' union, said 98 per cent of the company's 3,500 pilots had followed the strike. "Eight long-haul pilots flew today and two or four medium-haul," it added.

The stoppage's cost is estimated at about FF100m (\$16.7m) a day, or enough to wipe out the group's hard-earned 1997-98 net profits in little more than two weeks.

It is happening at a particularly bad time for the company, since June is traditionally the best month for its domestic operations.

It is also embarrassing for

France as the nation is gearing up to host this year's World Cup football tournament, which is due to kick off in eight days' time.

As Jean-Claude Gayssot, the Communist transport minister, appealed for a return to the negotiating table, the two sides sought to put the blame for the deadlock on each other.

Air France insisted the offer to negotiate was still open. But the SNPL, which represents about 60 per cent of Air France pilots, said it was still waiting for an invitation.

The government seems determined for the moment to take a back seat and refrain from intervening

directly in the dispute.

However, with France set to be the focus of international attention for the 32 days of the World Cup, it would be surprising if ministers did not opt for a more forthright approach, should the deadlock last for more than a few days.

The nub of the dispute is the company's plan to cut its annual pilots' salary bill by FF500m.

The pilots, who claim to have lost at least 30 per cent of their purchasing power over 15 years, resent being asked to make new sacrifices when the group has just announced a return to the black after several years of losses.

ECB BEGINS WORK DECISION LOOMS ON MONETARY TARGETING, NOW MAKING A COMEBACK

## Bank must define its target

By Wolfgang Münch in Frankfurt

The six-member executive board of the new European Central Bank (ECB) will hold its first meeting today to launch the final round of preparations for economic and monetary union.

While the meeting will be concerned largely with housekeeping issues and the internal job share-out, one policy issue will loom large: the choice of monetary policy instrument.

No final decision will be taken today. This will be a matter for the ECB's full council - the executive board and the 11 national central bank governors - which will meet for the first time next Tuesday.

It is considered certain



ECB watch

that the ECB will follow the Bundesbank in adopting an intermediate monetary target - probably M3, a measure of broad money.

During the 1980s and 1990s monetary targeting fell out of fashion among financial analysts and academics. Judging by recent comments from financial analysts, it could soon stage a comeback.

Thomas Mayer, European economist at Goldman Sachs, defends the use of monetary targeting at the ECB. "In our view, there are clear advantages in monetary targeting - a better

chance for avoiding the build-up of an inflation potential or asset price inflation - that outweigh the technical problems associated with this strategy," he said.

He said monetary targets should be "a key guide-post in the ECB's monetary policy strategy".

The inclusion of asset price inflation is crucial. The causal link between increases in monetary aggregates and consumer price inflation has not always been stable, especially in countries with highly deregulated financial markets, such as the US.

Which M3 target range will the ECB pursue?

Analysts have calculated that the ECB will opt for a tighter range of monetary

growth than the Bundesbank.

Joachim Fels, ECB-watcher at Morgan Stanley, calculated that M3 growth of 4 per cent would be consistent with price stability in the euro-zone. German M3 growth currently runs at almost 5 per cent.

The reason behind the discrepancy is the so-called velocity of money - the speed with which money circulates in the economy - which is higher in the euro-zone than in Germany alone. Germans are more conservative savers.

Mr Fels calculates that an M3 growth rate for the euro-zone of 4 per cent is consistent with real economic growth of about 2.5 per cent and inflation of about 1.5 per cent.

## Big boys in US lick their lips

The multinationals see themselves as winners

By Richard Waters, Richard Tomkins and Nikki Tait

The imminent arrival of the euro has stirred a sense of expectation in US boardrooms - and a belief that the country's multinationals could be big winners as Europe's economies and product markets converge.

But there is also caution about the costs and complications the euro may represent.

It seems the single currency is attracting as much interest in corporate America as the build-up to the single market programme in 1992. "At the end of the day, it will make Europe a more competitive market," says George Fisher, chairman of Eastman Kodak.

It is an increasingly widely held view. Having been brought up in their own large market at home, many American executives believe they will benefit from operational and financial advantages as this more competitive market takes shape.

That will become increasingly apparent if pricing becomes fiercer - a development that many believe is inevitable. The euro is "going to bring increasing transparency in pricing across the continent," says John Pepper, chairman of Procter & Gamble.

But those expectations



Living with the euro

are not met, says Mr Friel, who was among the many US executives sent to Europe before 1992 to help reorganise corporate activities into less fragmented operations. Although the single market programme resulted in single national corporate entities in the main European countries, some of the potential efficiencies of operating across the continent never materialised, he says. "We were hoping for a single tax struc-

ture - it never happened." Lodewijk de Vink, president of Warner Lambert, thinks US companies may have been "too optimistic" in thinking that the single market programme would lead to one market at once.

But he adds that the programme brought real enough benefits. "It has certainly brought us efficiencies that have led to lower costs." While the potential benefits from operating with a single currency attract the most attention in corporate America, there are also rumblings about the significant systems cost of adapting to a transition period during which the euro will exist in parallel to national currency currencies. Many information technology departments have already been stretched by the demands of solving the problems of the so-called Millennium Bomb.

Unresolved technical issues also continue to stir concerns. One is the potential gains or losses that could be realised for tax purposes when national currencies are eventually replaced by the euro. "It's important that both sides of the Atlantic view it as a tax-neutral event," says Mr de Vink.

## Prodi assails subsidies for south

By James Birt in Rome

Romano Prodi, Italy's prime minister, made a powerful attack yesterday on the wave of public spending that was used to boost the southern Italian economy in the 1980s, saying bluntly that it had "ruined the region".

In a clear sign that his government is determined not to go back to the era of high subsidies for the south that dominated the last

quarter of a century, Mr Prodi said the period of huge cash transfers from north to south was over and a more considered policy was needed to replace it.

Visiting Naples, where unemployed people have recently held demonstrations in support of a return to "socially useful" public works schemes, Mr Prodi said the age in which wads of state cash were used to prop up the south was over. "In my view, they ruined

the region," he said.

Economists believe that, during the 1980s, as much as 78 per cent of the south's income was made up of public spending transfers pumped into the region by the Rome government.

However, the south's per capita gross domestic product remained stagnant throughout the period at about 58 per cent that of the north. This suggested that the cash was not boosting the regional economy at all.

Mr Prodi's government has now embarked on a policy of trying to boost the south by creating 40 small development areas that are granted fiscal subsidies and given special treatment by local councils over issues such as planning permission.

However, Italy's trade unions are concerned that the government is not making enough use of money it has set aside for infrastructure projects for the south.

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## EUROPE

GERMANY SOCIAL DEMOCRATS WOULD SEEK 'LENGTHY DELAY' TO FREE MOVEMENT OF WORKERS FROM EAST

## SPD warns on EU enlargement

By Quentin Peel  
and Frederick Stüdemann

A future Social Democrat government in Germany will seek a lengthy delay in granting free movement to workers from central and east European states once they join the European Union, according to the party's chief European spokesman.

The process of European Union enlargement should not be too hasty, to prevent problems both for new and old member states, according to Heidemarie Wieczorek-Zeul, a deputy chairman of the SPD.

A new German government should present a report to Brussels spelling out all the specific problems and

interests for countries - such as Germany - which share borders with the new member states, she said in an interview with the Financial Times.

The free movement of labour, which would be guaranteed under EU membership for countries such as Poland, Hungary and the Czech republic, is perhaps the most sensitive issue for the border countries. Another concern is the ability of the new member states to control the movement of people from their neighbours to the east, such as Romania and parts of the former Soviet Union.

Ms Wieczorek-Zeul sharply criticised Helmut Kohl, the German chancellor, for telling the Poles that they could

expect to be members of the EU by 2000. "That was not responsible," she said. "I believe [enlargement of the EU] is a historic necessity, but it has to be prepared on both sides, and done in a very careful and very thorough process."

She agreed that a long delay in enforcing the regulations for free labour movement would be essential for any future German government to negotiate.

"That was always clear," she said, "but it needs to be made even clearer... The German government has made a mistake in not submitting a memorandum to the European Commission and partner countries saying what are the specific interests of those countries at the

border of the new member states."

Ms Wieczorek-Zeul said that a future SPD government would support radical reforms of the EU Common Agricultural Policy, as part of the process of controlling the budget costs of Brussels.

She attacked Theo Waigel, the German finance minister, for seeking to reduce Germany's budget contributions without backing farm reforms proposed in Agenda 2000, the European Commission plan for financing the EU for the next decade.

"Reducing the subsidies for agricultural prices... would result in a better net return for Germany," she said. "The position Germany ought to take on Agenda 2000 would be much closer to

the position of the British government."

She said that Germany's campaign to curb its EU contributions could delay approval of Agenda 2000, which was essential to clear the way for the enlargement negotiations, formally launched in March.

She accused the German government of a cynical campaign to delay decisions on future financing, which will have to be finalised during the German presidency of the EU in 1999 - after the German elections in September.

"The Theo Waigel approach has more to do with the Bavarian elections [where the farm lobby is particularly powerful] than anything else," she said.



Nuclear lobby called for Superphénix nuclear reactor (above) to be shut down Ashley Ashwood

## French keep reactor open for 'experiments'

By David Owen in Paris

At a little after 10pm on Saturday May 23, the eye-catching blue, green and yellow turbo-generator at the Phénix nuclear reactor at Marcoule, southern France, roared into life and began producing electricity for the first time in more than three years.

The timing of the start-up of this, the smaller and older of France's two fast reactors, will have struck many observers of the country's extensive nuclear power-generating industry as richly ironic. Less than four months earlier, on February 2, the Socialist-led government of the prime minister, Lionel Jospin, had confirmed that the larger Superphénix, at 1,200MW the biggest fast reactor ever built, was to be shut down for good.

This step, in keeping with a Socialist manifesto commitment, was seen as a blow for France's powerful nuclear lobby.

The official justification for these apparently contradictory moves is that a tool is needed to conduct experiments that will help France decide by 2006, in line with a 1991 law, how best to dispose of the waste from its extensive network of nuclear reactors. These generate about three-quarters of France's electricity.

Some of these experiments

can be conducted only in a fast reactor. With the government committed to closing Superphénix, which is on the banks of the Rhône river 200km to the north of its smaller cousin, it follows that the reopening of the 250MW Phénix was necessary. Nevertheless, the decisions put cabinet unity under strain. Dominique Voynet, the Green environment minister, said she would have preferred Phénix not to be restarted. By contrast, Robert Hue, the Communist leader, said his party was against the closure of Superphénix.

Phénix will thus spend the remainder of its more than 30-year working life, until 2004, engaged on work designed to assess the suitability of fast reactors for burning plutonium, rather than "breeding" it, their original mission.

The experiments will also aim to determine how effectively fast reactors might be used for incinerating another potentially troublesome by-product of the nuclear industry, the so-called higher actinides - elements such as neptunium, curium and americium that are heavier than actinium.

As officials at the 300-hectare Marcoule nuclear complex point out, Phénix is a more flexible tool for conducting such experiments

than Superphénix. They are also confident the more advanced age of the plant will not pose problems. It dates from 1973, whereas Superphénix did not reach full power until 1988.

However, they acknowledge there is no guarantee that the reactor will not again be affected by the sort of sudden reduction in the core's reactivity which happened on four occasions between 1988 and 1990.

Though they still cannot prove what caused the change, they say extensive studies have convinced the French nuclear safety authorities it has no serious consequences.

For the moment, the reactor - in its 50th cycle - continues to operate as a fast-breeder reactor, producing more plutonium than it burns in its fuel, which has between 18 and 23 per cent plutonium content.

This should no longer be the case in the 51st cycle, which is expected to start, after the plant has undergone a thorough overhaul, at about the end of next year. The plant employs about 250 people and shares the Marcoule site near the Châteaufort-du-Pape wine country with other nuclear installations, including the now disused G1 graphite reactor, which in 1966 generated the first French nuclear kilowatt-hours.

## EU sets out to refine its social partnership

Employers and unions have come up with some real improvements for workers, but some politicians worry that member states have given away too much authority. Michael Smith reports

The language is as jargon-laden as anything in the European Union. Management and unions are deemed to be "social partners" who do not simply talk but engage in "social dialogue".

But behind the convoluted phrases there are some real achievements. Millions of EU citizens are benefiting from improved rights for part-time work and parental leave as a result of agreements negotiated between Unice and CEEP, representing employers, and Etuc, the trades union organisation.

The European Commission, the EU's executive, thinks it is not enough. When Unice refused its invitation to negotiate a pact with the unions on worker consultation, Jacques Santer, Commission president, called a mini-summit for today to allow the social partners to discuss their relationship.

Social dialogue owes its growing prominence in recent years to a "protocol" in the Maastricht Treaty on closer European integration.

All EU countries except the UK signed the measure, which commits states to promoting employment, working conditions and social protection, and to encouraging dialogue between management and labour.

The protocol, which the UK is now adopting, set out a mechanism whereby management and labour representatives could negotiate work-related deals. They could then ask the countries collectively to endorse the agreements, sometimes through legislation.

Some politicians feel the member states have given away too much authority. Individual countries have no powers to amend legislation proposed by the social partners - they must either accept it in full or reject it.

The heads of government summit in Amsterdam last year presented an opportunity for serious reform which the participants did not take up.

The meeting today, then, is about refining rather than overhauling the social dialogue. Pádraig Flynn, EU

employment commissioner, believes Unice, CEEP and Etuc have failed to make the most of the policy initiative powers given to them by the Maastricht treaty. He is expected to tell the bodies they must be more proactive.

The three organisations

**Pádraig Flynn is expected to tell the bodies they must be more proactive**

have, at the suggestion of the Commission, concluded deals on part time work and parental leave. They have recently started talks on fixed term contracts for employees.

However, they have either collectively or individually turned down Commission suggestions for deals on issues related to sexual harassment and sexual discrimination and on information and consultation.

Mr Flynn wants Unice, CEEP and Etuc to bring forward ideas for agreements themselves rather than wait

for Commission suggestions. Emilio Gabaglio, Etuc secretary general, said trade unions had taken an active role in the employment debate and were pressing Unice to discuss issues including access to training and work organisation. He said he would be pressing

Unice to "play its full role" in the social dialogue, as its policy appeared to be to pick and choose.

Dirk Hudig, Unice secretary general, agrees employment should be a social dialogue priority and "that is why we chose to negotiate on part-time work".

The commission wants guidelines covering the relationship between companies and workers during periods of upheaval or restructuring. It will bring forward its own proposals after Unice

rejected talks.

The employers are gambling on the strong possibility that EU governments will reject the Commission's proposals. The UK is opposed and Germany is sceptical.

Mr Hudig says the Commission's description of what it wants - "information and consultation at the national level" - is revealing. "National level" suggests any proposals will apply to companies even if they operate only in one country, Mr Hudig says. "If it is as at the national level why should the EU have competence in this area?"

The Commission should show more self-restraint, he argues. "The social dialogue tradition in Europe is to give government a limited role. But at European level this is not the case because they Commission is a dynamic actor which takes sides."

"You cannot have effective dialogue if you are under constant stress of having your arm twisted. We need to consider the rules to ensure two are not ganging up against one."

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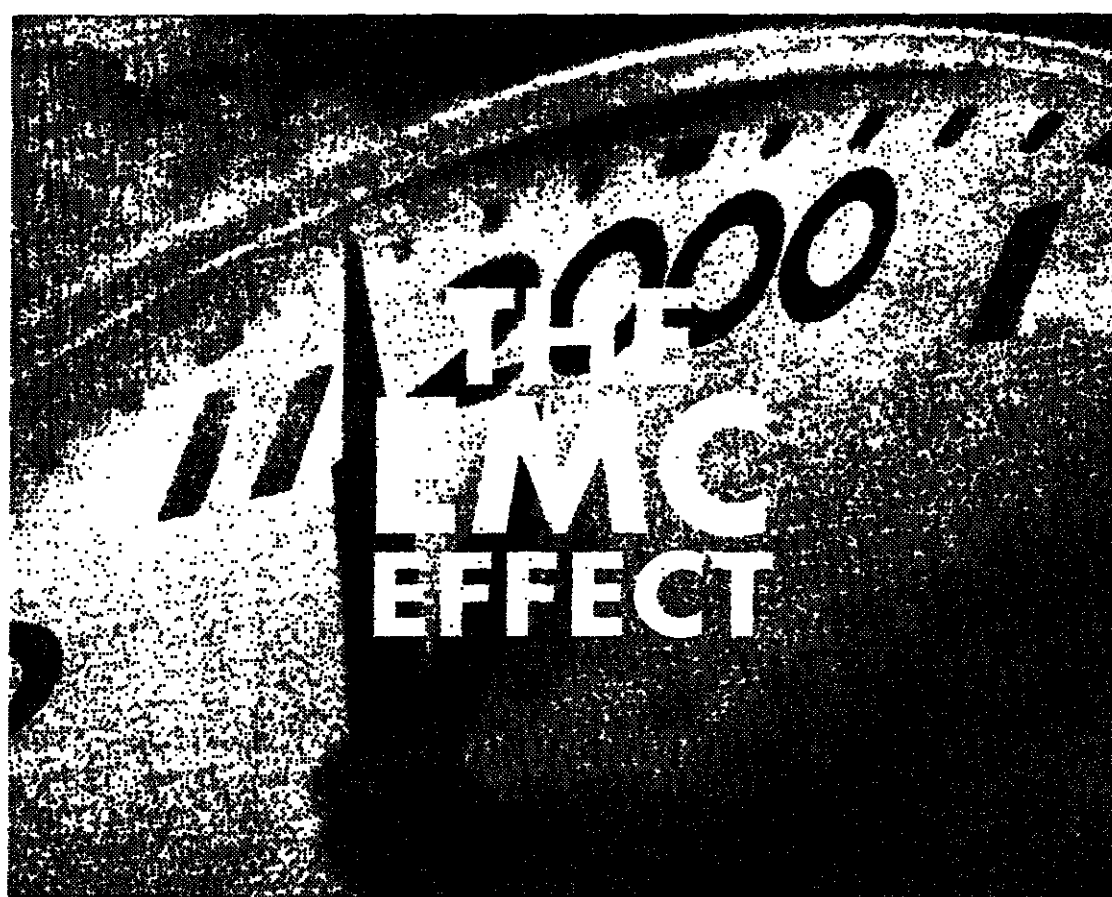
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## NEWS DIGEST

## DERIVATIVES ACCOUNTING

Standards board rule  
risks irking Congress

Accounting Standards Board (FASB) proposed the long-overlooked rule on derivatives accounting, setting it on a collision course with the House of Representatives. The rule would require companies to disclose the value of derivatives on their balance sheets, a move that would increase transparency but also risk of being seen as a double standard. The rule would also require companies to disclose the value of derivatives on their income statements, a move that would increase transparency but also risk of being seen as a double standard.

## EXECUTIVE PRIVILEGE

## White House will not appear

The White House has decided to withdraw its objection to a court ruling that President Bill Clinton must produce evidence to protect aides from discovery in a lawsuit. The ruling was a landmark decision in the case of a former aide who was suing the White House for sexual harassment. The White House had argued that the president's aides were entitled to executive privilege, but the court ruled that they were not.

## LOBBY GROUP

## Disclosure demand ruling

A federal judge has ruled that a lobby group must disclose its financial records to a court in a lawsuit. The ruling was a landmark decision in the case of a former aide who was suing the White House for sexual harassment. The White House had argued that the president's aides were entitled to executive privilege, but the court ruled that they were not.

مكتبة الامم المتحدة



PRESIDENTIAL ELECTION RUN-OFF LIBERAL PARTY CANDIDATE HORACIO SERPA WILL FACE CONSERVATIVE PARTY CANDIDATE ANDRES PASTRANA ON JUNE 21

# Serpa jubilant after surprise Colombia win

By Adam Thomson in Bogotá

Among accordion players and improvised street singing, the populist Liberal party candidate, Horacio Serpa, emerged jubilant in the first round of Colombia's presidential elections with a water-tight victory.

Mr Serpa, whose main platform is based on forging a peace agreement with the country's 15,000 leftwing guerrillas, won by a mere 26,000 votes from a total of 10.8m. His slim victory - with 98 per cent of the vote now counted - over the second place candidate, Andres Pastrana of the Conservative party, came as a surprise.

Ten days before Sunday's elections, opinion polls had virtually written him off, placing him 17 points behind Mr Pastrana.

The two men will now proceed to a second, decisive round of elections for the presidency on June 21. But for many observers, Sunday's real victory was an independent candidate, Noemi Sanin. Running on an independent ticket which offered voters a change from the country's claustraphobic two-party political system,



Andres Pastrana (left) makes the run-off, Horacio Serpa (centre) records water-tight win, Noemi Sanin takes surprise 27 per cent of vote to become new political force

Ms Sanin won about 27 per cent of the vote, just eight points behind the two leaders. In Bogotá, the nation's capital, she won by a landslide, gaining more than 40 per cent.

"Sanin's success shows that there is a very important percentage of the population, especially in urban areas, which is sick of traditional parties," said Andres Franco, political analyst at Bogotá's Javeriana University.

Her new-found support makes her a serious political



Horacio Serpa (centre) records water-tight win.

force and potentially the most important element in deciding who becomes the nation's next president on June 21. But Ms Sanin has so far refused to endorse either of the traditional party representatives.

"Far be it from me to tell the millions of Colombians who voted for me who to vote for in the second round," she said on Sunday night.

Her stance leaves the second



Noemi Sanin takes surprise 27 per cent of vote to become new political force.

round wide open, with many believing Mr Serpa has a huge fight on his hands.

"Serpa's victory is bad for a Liberal party which is used to obtaining close to 45 per cent of the vote in presidential elections," said Juan Gabriel Tokatlian, investigator at the Institute of Political Studies and International Relations of Bogotá's National University.

Throughout the build-up to the elections, Mr Serpa's weak point has been his close association with the



Andres Pastrana (left) makes the run-off, Horacio Serpa (centre) records water-tight win, Noemi Sanin takes surprise 27 per cent of vote to become new political force.

present government of President Ernesto Samper. As a former interior minister, Mr Serpa is considered to represent a continuation of the policies of the present government, which has left the country considerably worse off than when it took office four years ago.

A series of corruption scandals, including the alleged entry of \$6m into President Samper's electoral campaign, have created uncertainty in the local business environment. Mr Pastrana is considered the busi-

ness community's preferred candidate for his orthodox monetary policies and support of greater foreign investment.

Unemployment is now 14.5 per cent of the workforce compared with 8 per cent four years ago. Growth of gross domestic product has slumped from an historical average of 4.5 per cent to 2.1 per cent in 1996 and 3 per cent last year.

For the second-placed Mr Pastrana, the fact that two out of three Colombians who went to the polls voted



Andres Pastrana (left) makes the run-off, Horacio Serpa (centre) records water-tight win, Noemi Sanin takes surprise 27 per cent of vote to become new political force.

against the Liberal party candidate represents a resounding victory for his campaign.

"Together, the vote for change represents 65 per cent of Colombian voters," he said as the results came out. "Continuism cannot impose itself on the will of the people."

But experts say he is not guaranteed the support of Ms Sanin's voters. For much of the electorate, Mr Pastrana, a former newscaster, continues to represent the interests of the traditional Conservative party more than those of a new, more pluralistic approach.

"Mr Pastrana is the son of a former Conservative party president and that has not allowed him to fully convince voters of his desire to change traditional party politics," said Mr Franco.

A high turnout is not guaranteed for the second round. Contrary to expectations, Sunday's elections mustered only 51 per cent of the potential voting population. With three World Cup football matches scheduled for June 21, it is possible that many will decide to stay at home.

## Mahuad takes high ground but Noboa holds the coast in Ecuador election

Quito mayor heads businessman rival after first round, writes Justine Newsome

Jamil Mahuad will start the second round of Ecuador's presidential elections with a comfortable lead over his opponent, Alvaro Noboa, a businessman from the port of Guayaquil.

Preliminary results from the first round on Sunday showed Mr Mahuad, the 49-year-old candidate of the centre-right Popular Democracy party, beating five others to win 35 per cent of the vote, eight points ahead of 47-year-old Mr Noboa, who is backed by a coalition of populist parties.

Rivalry between Ecuador's highland and coastal regions is traditionally strong but Mr Mahuad, mayor of the highland city of Quito, received substantial nationwide backing. At least a third of the electorate voted for him in many coastal provinces.

In contrast, Mr Noboa performed very strongly on the coast but was backed by less than 10 per cent of the electorate in many highland provinces. "Jamil will have to look after the votes he has been lent from the coast,"

said Blasco Penaherrera, director of the Market polling company, who also predicted a "violent, hard and costly campaign."

Both men are hoping for backing from the other presidential candidates who did not get past the first round. Two centre-left candidates, Rodrigo Borja and Freddy Echeverría, who together won 21 per cent of the vote and were strongest in the highlands, said they would consult their parties, the Democratic Left (ID) and New Country movement, before deciding.

Jaime Nebot, leader of Ecuador's largest party, the Social Christian party (PSC),

which is strongest on the coast, has endorsed Mr Mahuad although his party will not meet to decide its position until tomorrow.

The campaign has become more aggressive, with armed attacks on the offices of a political consultancy advising Mr Mahuad and last week an accusation by Mr Noboa that his opponent's brother and campaign treasurer had links with drug traffickers.

"We won in a clean campaign of proposals without insults and attacks on other candidates. This is the strategy which must win the second round," said Mr

Mahuad. The more aggressive style of the Noboa campaign is an uncomfortable reminder to some Ecuadorians of former president Abdalá Bucaram, removed by Congress after mass protests in February 1997.

Mr Noboa presents himself as an independent candidate backed by a coalition of parties, not only Mr Bucaram's Ecuadorian Roldosist party (PRE). But while the PRE brings Mr Noboa considerable votes on the coast, opposition to Mr Bucaram will continue to undercut Mr Noboa's support, especially in the highlands.

Mr Mahuad's campaign points out his experience as a former labour minister, a postgraduate degree in public administration and two terms as mayor of Quito, while Mr Noboa emphasises his success in business. Both are eager to bring in private

investment to modernise key sectors such as oil, electricity, telecommunications and road-building.

Mr Mahuad's manifesto places its emphasis on education, health and employment to combat poverty. It focuses on reconstruction of

"We won in a clean campaign of proposals without insults"

the coast, which has been devastated by the El Niño weather pattern, and also includes anti-corruption and public-safety measures. "Jamil has the A-team economically," said one New York investment banker on a recent visit to Quito.

Despite Mr Noboa's pro-business stance, some uncertainty remains about his policy intentions. "There is no government plan or economic plan," according to a former central-bank head, Fidel Jaramillo.

Preliminary results from congressional elections indicated that the PSC had won at least five of 20 national deputy seats, followed by the DP and PRE with four seats each. As the congressman with the highest vote, Mr Nebot will become president of Congress.

The counting of votes for 101 provincial congressmen is still under way, but opinion polls predicted that the PSC and DP would be the largest blocks. If these two link up in Congress they could give Mr Mahuad a pro-reform, overall majority, if he wins the second round of presidential elections.

## Canada economy grows strongly

By Scott Morrison in Toronto

The Canadian economy grew more strongly than expected in the first quarter and consumer prices were little changed, leading support to a Bank of Canada report suggesting monetary conditions need not be revised in the short term.

Statistics Canada, the federal agency, said yesterday that real gross domestic product rose 0.9 per cent in the first quarter, an annualised 3.7 per cent. This was helped by an advance in personal incomes, which were up 1.6 per cent, the largest quarterly increase since before the recession of the early 1990s.

Economists predicted that the pace of growth would moderate in the second half of the year as the rate of growth in incomes declined. Observers noted that first-quarter income growth reflected the effect of two significant strikes in the last quarter of 1997.

The consensus has been that Canada's GDP would expand by 3.2 per cent this year, but the first-quarter results could prompt economists to revise 1998 growth estimates to as much as 3.5 per cent.

A recent Bank of Canada report concluded that current monetary conditions were broadly appropriate for the next six months in the absence of further shocks. Since increasing its key bank rate to 5 per cent in January, the central bank has resisted calls for a further interest rate rise to prop up the Canadian dollar which was at 85.7 US cents in midday trading.

"The numbers aren't going to change the Bank of Canada's policy, particularly given the inflation numbers," said one economist.

Corporate profits declined 6.6 per cent in the quarter, mainly because of a drop in crude oil and natural gas prices as well as the impact of January's ice storm on insurers.

### NEWS DIGEST

#### DERIVATIVES ACCOUNTING

#### Standards board rule risks irking Congress

The US's Financial Accounting Standards Board (FASB) yesterday formally adopted its long-awaited rule on accounting for derivatives, potentially putting it on a collision course with Congress.

The question of how to reflect the value of derivative instruments in a company's accounts has proved the most vexing issue faced by the standard-setting body in recent years, and has provided ammunition for opponents in Washington who believe that accounting rules should not be left in the hands of a private body backed by the accountancy profession.

Under the new FASB rule, which would take effect at the beginning of 2000, companies which enter derivatives contracts would have to show the market value of the instruments on their balance sheets. If the derivative was being used to protect against a change in the value of any of the company's assets or liabilities, then those would also be shown at market value.

Critics say this rule will distort a company's financial statements, since the value of many underlying assets and liabilities cannot be assessed easily. Richard Waters, New York

#### EXECUTIVE PRIVILEGE

#### White House will not appeal

The White House yesterday decided to withdraw its decision to appeal against a court ruling that President Bill Clinton cannot exert executive privilege to protect aides from testimony on the Monica Lewinsky affair.

The dispute over the privilege - a controversial presidential prerogative normally invoked on issues of national security - has been simmering for months. Mr Clinton had used it to try to prevent two senior advisers from having to answer questions before a grand jury. However, a federal judge ruled last week that it did not apply in this case.

The White House initially said it would appeal but has now accepted the ruling. That clears the way for testimony by Sid Blumenthal, one of the aides whom Kenneth Starr, the independent counsel leading the investigation into whether Mr Clinton had an affair with Ms Lewinsky and sought to cover it up - is seeking to question.

However, Mr Clinton is still expected to argue that his conversations with Bruce Lindsey, a lawyer who is his closest personal adviser, are protected by attorney-client privilege anyway. Mark Suzman, Washington

#### LOBBY GROUP

#### Disclosure demand ruling

The US Supreme Court ruled yesterday that a controversial lawsuit brought against the government to force it to require influential pro-Israel lobby group to detail its political contributions was legitimate but said it was up to the relevant tribunals to decide on its merits.

The American Israel Public Affairs Committee (AIPAC) has long argued that it is not subject to federal requirements on long argued that it is not subject to federal requirements on funding disclosure because it is not technically a political committee.

The Federal Election Commission, the agency charged with overseeing political spending, had agreed with that interpretation, prompting a lawsuit by AIPAC's opponents. The Supreme Court agreed that the lawsuit was legitimate, but said that "unusual and complex" factors meant that the FEC first needed to make a separate ruling on whether the group's spending was political as defined by law or could qualify as "membership communications". Mark Suzman

## Concern grows over US exports

By Gerard Baker in Washington

Two reports yesterday highlighted the tension in the US economy between strong domestic momentum and the spreading weakness in overseas markets.

The pace of growth in US manufacturing eased in May for the second consecutive month, according to the National Association of Purchasing Management, as the effects of the Asian crisis hit exporters harder. But construction spending rose for the fifth straight month in April as domestic conditions remained highly favourable.

The NAPM said its monthly index of business activity, based on a survey of corporate purchasing executives, fell to 51.4 in May from 52.9 in April. The reading still indicates solid growth in overall manufacturing activity, but the pace has now slowed significantly since the winter.

"Exports failed to grow in May, while imports grew, but at a slower rate than recorded in April," said Norbert Ore, the chair of NAPM's manufacturing business survey committee. "There is continuing concern about the impact of the Asian economic situation on exports and imports."

The most important figure in the report - the new orders index - dropped sharply, to 52.1 in May from 56.8 in April, with no new orders export growth for the fifth consecutive month.

Meanwhile, the Commerce Department reported another sharp rise in construction spending in April, driven by the largest increase in commercial projects since last summer.

The US per cent increase, to a seasonally adjusted annual rate of \$630.1bn, followed gains of 0.1 per cent in March and 0.8 in February.

Economists had attributed much of the strength of the construction sector at the start of 1998 to the unusually warm weather in much of the country. However, the April figures suggested that unusually rapid growth was continuing into the second quarter.

## Mexico takes control of airline

By Henry Tricks in Mexico City

Mexico's government yesterday seized management control of one of the nation's top two airlines, Aeromexico, to stop a nationwide strike launched by flight attendants from disrupting service.

The government's decision to requisition the airline forced Aeromexico's 1,033 flight attendants grudgingly back to work, though they said their strike continued symbolically.

"We're on strike and we're working. It's illogical," said Lizette Clavel, the union's spokeswoman. "The requisitioning is a violation of our right to strike, but we're co-operating because we don't want to cause problems for passengers."

Aeromexico, which is owned by the Mexican airline holding company Cintra, has been at loggerheads with the union during negotiations over pay, retirement benefits and additional staff. The company has protested that workers are seeking a 100 per cent pay rise, though the union says it would accept Aeromexico's offer of an 18 per cent increase if other benefits were added.

"The requisitioning will last as long as the company and the union remain in negotiations," said Aaron Dichter, the deputy transport minister.

Requisitioning gives the government the legal right to intervene in the running of a public service if it feels there is a risk of national chaos. Aeromexico flies some 30,000 passengers a day, and is the only airline that serves some cities.

The Flight Attendants Union is one of Mexico's growing breed of independent unions that have been offering workers an alternative to pro-government labour associations since 1995. Its decision to co-operate with the government suggested the bark of independent unions might be worse than their bite. It had already postponed a strike it threatened at Easter to avoid causing problems for passengers.

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## ASIA-PACIFIC

## Nuclear states in S Asia initiative

By James Kyrie in Beijing and David Buchanan in London

China and the world's four other established nuclear weapons states have launched an intensive diplomatic drive to get India and Pakistan to stop increasing or testing their atomic arsenals.

Beijing is to send its foreign minister to Geneva on Thursday to meet those of the four other traditional nuclear states who are also permanent members of the United Nations Security Council.

Washington and Beijing have never before been in such constant communication. A senior Chinese official said yesterday, Jiang Zemin, China's president, inaugurated a new "hotline" link with President Bill Clinton to discuss how to stop the nuclear weapons build up in the sub-continent.

Foreign ministers of the four traditional nuclear powers met last week to discuss the crisis, through the regular partnership that Russia has with Nato. Unlike China, Russia is also a member of the Group of Eight, whose foreign ministers are to meet in London on June 12 at the invitation of Robin Cook of Britain, which currently chairs the G8.

The aim of the meetings would be to "press India and Pakistan to sign up to the global regime against nuclear proliferation", Mr Cook said yesterday.

The way that Chinese diplomacy has been galvanised into action shows its desire to prevent a nuclear arms build-up between India, which last month identified Beijing as a prime potential enemy, and Pakistan, one of its staunchest allies.

The senior Chinese official said he thought the issue of Kashmir, over which India and Pakistan have fought three wars, would be raised in Geneva. He said the main priorities would be to urge India and Pakistan not to cross the line of control specified under a 1972 agreement and to try to defuse bilateral tensions.

But China did not seek to become directly involved in Kashmir. New Delhi has long insisted that Kashmir is a strictly bilateral problem with Pakistan. It appears, however, that the Geneva meeting may seek to internationalise the issue.

China hopes that India can be persuaded not to develop missiles which could deliver nuclear warheads to key Chinese cities. But amid the current uncertainty, Beijing did not rule out that it would never itself test nuclear weapons again.

Under the Comprehensive Test Ban Treaty, "we are free to opt out of (an action) threatens our supreme national interests," the official said.

Meanwhile Mr Cook said he expected EU foreign ministers to agree a statement on Monday urging international banks to suspend loans to Pakistan and to ask the European Commission to review the country's preferential trade status.

## COST OF INDONESIAN FINANCIAL SECTOR BAIL-OUT EXPECTED TO BE MUCH HIGHER THAN FIRST THOUGHT

## Banking audit 'finds irregularities'

By Sander Thoenes and Gwen Robinson in Jakarta

Audits of six Indonesian banks taken over by the government indicate massive irregularities and suggest that the cost of the bank sector bail-out will be much higher than expected, newspaper reports said yesterday.

Two authoritative newspapers reported yesterday that audits of six of at least 55 banks that have been taken over by a state-run bank restructuring agency, IBRA, had revealed a gap between assets and liabilities of some Rp85,000bn (\$7.5bn). Bank analysts said the data suggested over-valuation of outstanding loans and under-reporting of deposits, which means that IBRA will have less to recover and more to pay out.

The reports, citing IBRA sources and regarded as plausible by bankers, said that the two largest banks under IBRA, Bank Dagang Negara Indonesia and Bank Danamon, under-stated their liabilities by 33.3 per cent and 33.1 per cent respectively. BDN's loan portfolio and other assets were worth less than a fifth of what the bank had reported.

IBRA staff declined to comment and Sahrlil Sabirin, central bank governor, said only that the Rp85,000bn figure did not, as newspapers suggested, represent the loss the government would bear. Frank Shea, Bank Danamon vice-presi-



Muslim students shout anti-US slogans outside the US embassy in Jakarta yesterday. They were calling for the resumption of international loan payments.

dent, said the gap between the reported and audited data on deposits could be due in part to different exchange rates used; his bank dominated the market in dollar deposits.

"It must be interpretational," he said. "It can't be fraud."

Either way, these figures suggest that many banks are likely to be in much worse shape than earlier reported, raising the likely cost of rescuing the banking sector beyond the Rp102,000bn the central bank has lent to commercial banks since late last year to offset a run on

the banks. At the recommendation of the IMF, Indonesia's government in January guaranteed all deposits and credits to the country's more than 200 commercial banks. Introduced to revive confidence in the banks, the guarantee was supposed to come in

tandem with strong central bank control over the banks and a full takeover of the heaviest borrowers.

But bankers said that IBRA failed to exert sufficient control over the banks and got lost in political squabbles and vested interests. One of its directors was fired, another resigned last week.

William Keeling, senior adviser to Dresdner Kleinwort Benson in Jakarta, said the guarantee had only encouraged bad bank practice. "You suddenly had a huge incentive to let things get worse knowing your deposit base was secure and the government would pick up the pieces."

Meanwhile Indonesia yesterday resumed negotiations on the restructuring of its private sector debt in talks which were postponed last month owing to the political uncertainty in Jakarta.

The negotiations, which are expected to last until tomorrow or Thursday, will look at ways of rescheduling about \$80bn of dollar and denominated debt, most of which is owed by private Indonesian companies to foreign banks. The remainder includes trade finance and debt owed by Indonesian banks to foreign banks.

Officials at Chase Manhattan and Deutsche Bank, which, together with the Bank of Tokyo Mitsubishi, chair the steering committee of western banks, said it was too early to judge progress.

## Suharto assets will be probed, says Habibie

By Gwen Robinson in Jakarta

Indonesia's new president, B.J. Habibie, gave the first official confirmation yesterday that the government would investigate the assets of the country's former president Suharto. He added that Mr Suharto and his immediate family had agreed not to leave the country.

Sudjono Atmonegoro, the attorney general, said his department had assigned an official to investigate Mr Suharto's network of charity foundations. But Mr Sudjono qualified the move by saying Mr Suharto would be "presumed innocent" and would be summoned "only if irregularities were found". He did not mention the business interests of Mr Suharto's six children, which span most sectors of Indonesian business.

Critics saw the announcement as a weak response to growing public anger in the wake of Mr Suharto's resignation on May 21 against the business privileges enjoyed by family and friends of the former president. The calls for investigation, asset seizure and even trials have presented an excruciating dilemma for Mr Habibie, a long-time Suharto protégé who has himself developed a large family business empire.

Of more than 1,200 companies in which Suharto family members are believed to hold shares, there are about 100 charitable foundations controlled by the Suharto family. At least 12 were directly controlled by the former president and, with substantial contributions from industry, formed the basis of his personal wealth.

The investigation would take a long time "as it involves many documents", Mr Sudjono said. "We will summon Mr Suharto if we find irregularities and need clarification from him."

But the calls for stronger action are unlikely to abate. Every day, Indonesian media

feature new information about Suharto family wealth. Photocopied lists of the family's assets are being sold on the streets of Jakarta for the equivalent of 10 US cents, detailing a vast network of family-linked companies spanning sectors from palm oil and telecommunications to construction and retail.

Opposition activists have taken up the call. Amien Rais, a Muslim leader and opposition figure, yesterday urged the Suharto family to return some of their accumulated wealth to help Indonesia through its economic crisis.

Christiano Wibisono, a private economist who heads the Indonesian Business Data Centre, yesterday estimated the wealth of Mr Suharto and his immediate circle at Rp200,000bn (\$17.7bn). But other estimates by US think-tanks have put the figure at \$46bn. Mr Wibisono said that Suharto family and friends who gained wealth through corruption and nepotism should be granted immunity from prosecution if they handed over 55 per cent of their assets to the state treasury.

The Jakarta stock market fell 1.5 per cent yesterday, dragged down by heavy selling of shares in Suharto-linked companies. Among the listed companies controlled by Mr Suharto's children, Bimantara Citra, a diversified conglomerate majority-owned by Bambang Trihatmodjo, Mr Suharto's second son, fell nearly 25 per cent to Rp4,500. Bimantara surged briefly last Friday after Mr Bambang resigned as chief executive.

Astra International, an automobile group part-owned by Mr Suharto's Nusamba Group, fell slightly and Citra Marga, a toll-road operator controlled by Mr Suharto's eldest daughter Siti Hadiyanti Rukmana, was unchanged.

## NEWS DIGEST

## GESTURE TO PRESIDENT

## Korean unions may postpone strike

The Korea Confederation of Trade Unions, the smaller and more militant of the nation's two labour groups, yesterday suggested it would postpone a general strike scheduled for June 10.

In a conciliatory gesture, the group said it was willing to "fully co-operate with the government" so that President Kim Dae-jung's state visit to the US will be successful. Mr Kim, who will be in the US between June 6 to 14, will meet the US president and visit Wall Street to appeal for investment in Korea. There have been fears that the recent labour unrest may scare away foreign investors from Korea.

Analysts said the KCTU appeared to be responding to lukewarm public support for industrial action after it staged a two-day general strike that fell below the group's expectations of attracting 120,000 workers.

The series of strikes were called to protest at mass redundancies made possible by a new law that ended lifetime employment guarantees. The Seoul bourse rose 1.4 per cent to close at 336.70 after being battered last week by worries over labour unrest. John Burton, Seoul

## JAPANESE POLITICS

## Alliance ends with LDP

Two left-leaning parties are to withdraw from their loose alliance with the ruling Liberal Democratic party. The decision ends four years' co-operation between the LDP and the socialists and the liberal Sakigake party.

The Social Democratic party and the New Party Sakigake told Ryutaro Hashimoto, the prime minister, that they would formally end their alliance with the LDP because of differences over a political office law and other issues. The break-up, long expected, will not have a significant effect on the LDP, which has a majority in the powerful lower house of the Diet.

The moves by the two minor parties highlight the extent to which the socialists and the liberal Sakigake party have been weakened through their association with the LDP in an alliance that forced embarrassing compromises and tarnished their public image.

Both the socialists and Sakigake party appear to have decided that remaining in the alliance would further damage their chances in the upcoming national elections for the upper house. The separation of the parties also highlights the strengthened grip on government that the LDP has gained in spite of its poor public rating. The LDP has been able to ram through legislation and has emerged victorious in all of the past five by-elections largely as a result of opposition ineffectiveness. Michio Nakamoto, Tokyo

## THAI INFLATION

## Consumer price index up 10%

The Thai consumer price index rose by 10.2 per cent in May year-on-year, the second consecutive month of double digit growth, on the back of a seasonal food price surge, the commerce ministry said yesterday. Despite the rise, analysts and officials said they still believed inflation was unlikely to be a big threat to the slowing economy because sluggish demand would help cap 1998 inflation at around 10 per cent.

The government has projected that the economy will contract by 4.0-5.5 per cent in calendar 1998 against an earlier estimate of 3.0-3.5 per cent, and a 0.4 per cent contraction in 1997.

The inflation rate averaged 9.5 per cent during the first five months of this year. Reuters, Bangkok

## Sinha disappoints investors

By Krishna Gaba in Bombay

Yashwant Sinha, India's finance minister, yesterday said the government was committed to creating a "hassle-free environment for foreign investors" and aimed to double foreign direct investment in two years.

But while analysts welcomed plans to reduce state shareholdings in "non-strategic" enterprises to 26 per cent, they said the budget contained little else to excite investors.

Foreign insurance companies expressed "disappointment" at Mr Sinha's decision to open the market only to the domestic private sector. One foreign insurance executive said it would make it a "lot more difficult" to develop the insurance market and raise funds for infrastructure.

Infrastructure investors received little more than a

promise to clear all investment proposals "within a period of 90 days". Mr Sinha said the government will appoint a dedicated civil servant to process each application above Rs1bn (\$23m).

By contrast, there were incentives for non-resident Indians to invest in their country of origin - including new dollar denominated securities and visa-free travel for "Persons of Indian Origin".

Portfolio investors expressed surprise that the budget did not include widely touted moves to introduce share buy-backs and allow provident funds to invest more in equities.

Attention focused on Mr Sinha's planned dash for growth. "People were asking for a kick start - he has given a hard kick," said Sree Kamal Sen, economist at DSP Merrill Lynch. He said Mr Sinha had increased plan

investment by Rs110bn and total spending on energy, power and telecoms by Rs150bn. But higher infrastructure spending would only be effective if accompanied by legislative reforms, including better regulation.

Investors are nervous about plans to fund spending through increases in indirect taxes - which will only pay off if growth rises.

"It was quite sickening to read one spending increase after another without any real off-setting revenue," said the head of research at one securities firm in Bombay.

Few investors expect Mr Sinha to achieve the target fiscal deficit of 5.6 per cent. "That number is for political consumption," said one investor, who expected the real figure to be more than 6 per cent.

In volatile trading yesterday infrastructure and commodity stocks held their ground - boosted by the 5 per cent additional levy on imports and higher government spending.

Analysts said Tata Iron and Steel and Steel Authority of India would gain from a further 5 per cent rise in import tariffs on cold rolled steel. Cement companies stand to benefit from infrastructure and housing initiatives. But a small increase in duty is unlikely to save India's beleaguered paper industry.

Consumer goods stocks such as Hindustan Lever, Cadbury India and Tata Tea - hit by the imposition of excise duties on branded food, chocolates and packaged tea - fell sharply, dragging the market down.

"It is a very bad budget for fast moving consumer goods," said Jaspreet Ahuja, director at Caspian Broking.

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## Reserves figures push yen lower

By Gillian Tett in Tokyo

The reserves figure yesterday pushed the yen down to a record low. In early European trading the yen fell to ¥139.33 against the dollar, its lowest level for nearly seven years and close to the psychologically important level of ¥140.

The currency weakness also pushed long-term interest rates down to record lows. The 10-year government bond contract, the long-term benchmark, fell to 1.165 per cent, a total of 35 basis points on the day.

The Ministry of Finance

yesterday denied that the fluctuation in the reserves indicated any change in its policy towards the yen. However, some economists concluded that the fluctuations showed that government was now ready to accept further yen falls and so would not intervene again.

In addition, many traders suspect that the US government has also become more willing to tolerate yen weakness. Jasper Koll, economist at JP Morgan, said: "Intervention can send a signal to the markets, but it only

really works if the fundamentals are supporting it. We are expecting a level of ¥142 by the end of this month."

The currency was also dented by recent poor economic data: the government reported on Friday that unemployment in Japan rose to a record 4.1 per cent in April. Market confidence was further undermined by rumours that Nissan Motors, the carmaker, had incurred large losses in derivatives trading. Nissan denied the rumours.

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Suharto assets will be probed, says Habibie



Botha arriving in court in George, South Africa, yesterday

## Botha under fire over SA secrets

By Greta Steyn in Johannesburg

An unrepentant P. W. Botha, the former South African president, was yesterday accused of withholding information on cross-border murders of anti-apartheid activists.

Mr Botha, 82, was in court in George, near his Cape coastal home, for defying a subpoena to appear before the Truth and Reconciliation Commission (TRC), which has been examining human rights abuses by all sides before the first democratic election four years ago.

Known to his detractors as "the Great Crocodile" for perceived intolerance of opposition, he faces the possibility of two years in jail or a fine.

Paul van Zyl, TRC executive secretary and the first witness in Mr Botha's trial, said the former president had chaired state security council meetings where unlawful state killings had been discussed. The TRC had access to the minutes of the council, which was a powerful collection of security chiefs and cabinet ministers.

Mr Van Zyl said the secret operations the TRC wanted to know more about included the killing of Dulcie September, the African National Congress chief representative in Paris, as well as the parcel bombs sent to anti-apartheid activists Ruth First, Father Michael Lapsley and Janet Schoon.

"What the TRC would want to know is whether the state security council did or did not authorise such operations," Mr Van Zyl said.

Mr Botha has refused to give evidence or the state security council saying the TRC was a "ci-

cus" which wanted to undermine Afrikaners by humiliating them.

He has portrayed himself with limited success, as a freedom fighter, a lonely crusade against victimisation by the ANC.

So far, there is no sign of meaningful support for him from the National Party, South Africa's main opposition party and still the home of most Afrikaners.

He has the support, however, of the Afrikaners press and of right-wing Afrikaner parties. Constand Viljoen, the leader of the Freedom Front, and Fiel Hertzberg, the leader of the Conservative Party, were among a small group of supporters who turned up yesterday's hearing.

Mr Viljoen, who was a general in the apartheid era, said the TRC was becoming "a propaganda instrument" for the ANC.

His comments, and Mr Botha's defence, highlight the long and difficult road to reconciliation and healing hoped for by Archbishop Desmond Tutu, TRC chairman.

The task of reconciliation was emphasised by Thabo Mbeki, the deputy president, in a speech in parliament yesterday. "South Africa is a country of two nations - one white and wealthy, the other black and poor. The objective of national reconciliation is not being realised," Mr Mbeki said.

In a further reminder of South Africa's bloody past, Ferdi Barnard was yesterday convicted of murdering anti-apartheid activist David Webster and attempting to murder Justice Minister Dullah Omar. Barnard was convicted on 25 charges.

## Kaunda free after charges are dropped

By Michela Wrong

Kenneth Kaunda, Zambia's former president, yesterday walked free from court after the state dropped treason charges against him, signalling that it is taking on board foreign concerns about the government's deteriorating human rights record.

"I feel simply east," said the 74-year-old opposition leader, sporting a white beard grown in detention.

He later hinted that he was planning to retire from active politics, saying that his Unip party could be calling a special congress to decide its future.

Within minutes of the start of the trial, the Zambian attorney general announced that the state was withdrawing all charges against Mr Kaunda, who was arrested last Christmas day and accused of failing to report a planned army coup against President Frederick Chiluba.

Last year's putsch attempt, near-far-left episode led by the born-again "Captain" Mwaanga, was crushed within hours of being launched by a small group of junior officers on October 28.

But it authorities seized the opportunity for a crackdown on the civilian opposition. The arrest of more than 100 people, declaration of a state of emergency and report of police torture were denounced by human rights groups and donor gov-

ernments, who warned of an increasingly authoritarian streak emerging from a government once regarded as a model of African democracy.

Diplomats in the capital, Lusaka, yesterday attributed Mr Kaunda's release to the intervention of Nelson Mandela, South Africa's president, who was exploiting the close ties established during the African National Congress' years of exile in Zambia.

But last month's pledging session in Paris will certainly also have played a role. At that meeting, twice postponed because of donor anger over Mr Chiluba's policies, governments explicitly linked \$500m in aid to "swift and decisive action" on human rights abuses as well as rapid progress on privatisation of the key copper industry. Zambia desperately needs those funds to plug a foreign exchange shortage, stabilise the sliding kwacha, and cushion the effect of low copper production and repair the damage done by El Niño, the drought which has hit production of maize and raised the spectre of food shortages.

Foreign governments will be watching to see whether 80 other people on trial for treason, who face possible death sentences, will be shown similar leniency. With a second meeting scheduled for later this year, donors are being careful not to surrender their most effective method of influencing government behaviour.

## ILO feels its age as it tries to keep up with a changing world

After 79 years, the UN agency is said to have lost the intellectual initiative in the new global economic climate. Frances Williams looks at the growing pressures for reform

The International Labour Organisation, whose annual conference opens today, could do with the institutional equivalent of a shot in the arm.

At a time of rising global inequalities and insecurities, the one United Nations body dedicated to the promotion of social justice and the welfare of ordinary people is feeling 79 years old.

The main criticisms of the ILO, that it is too slow and feeble, are underscored by this year's conference agenda. Where, for instance, is any mention of the Asian crisis, now nearly a year old, which has devastated the livelihoods of millions of workers?

A proposed new convention outlawing intolerable forms of child labour, said to require immediate action, will be given a "first reading" at the conference but will not be adopted until 1999, and then will be binding only on those countries which ratify it, perhaps years later.

Its supporters hope the proposed convention will be more effective than its predecessor by focusing resources and attention on

the worst abuses. But the reality is that neither the ILO's existing child labour convention nor a well-funded technical assistance programme has had much impact.

Indeed, the centrepiece of this year's conference - a "solemn declaration" committing the ILO's 174 members to upholding seven core labour standards - is an acknowledgement that the organisation's traditional standard-setting system is not working effectively.

These core standards - freedom to form trade unions and bargain collectively, a ban on forced labour and child labour, and non-discrimination in the workplace - are already the subject of ILO conventions and are implicitly accepted by countries when they join the organisation.

Nevertheless, not all ILO members have signed up to the relevant conventions and some flout even the basic principles with impunity. The worst sanction the ILO can impose is to establish, as it did for Nigeria in March, a commission of inquiry to look into abuses of trade union rights.

Still, a minimalist result will not satisfy trade unions and others which pressed for a more robust ILO stance after World Trade Organisation ministers in 1996 refused to incorporate labour standards in enforceable global trade rules.

Set up in 1919 after the Russian revolution to show workers elsewhere that capitalism cared, the ILO

## Child labour high on the agenda

Hundreds of children will converge on the International Labour Organisation today at the end of an historic Global March against child labour that began five months ago in the Philippines and has since traversed five continents, Frances Williams reports.

The children will take part in the opening session of the ILO's annual conference, which this year will discuss a new convention to tackle the worst forms of child labour such as slavery, child prostitution and pornography, and hazardous work. At the same time, international trade unions and employers' organisations are launching their own initiative against child labour, estimated to involve some 250m children aged between five and 14 worldwide.

The International Organisation of Employers yesterday published a handbook on child labour, outlining a series of measures its 16 member organisations are being urged to take to combat the problem.

also have selective and unrepresentative memberships. Unemployed and non-unionised workers have no institutional voice in the ILO.

Nor do the world's powerful multinationals, still less the many small and medium-sized companies which create most of the world's jobs.

It has lost the intellectual initiative in the new global economic climate.

In a world of flexible employment, rising unemployment and the growing participation of women in the labour force, the ILO is still chanting the mantra of "full employment" and advising governments to



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## TECHNOLOGY

## TECHNOLOGY GENETIC ENGINEERING

# Jack could soon get his giant beanstalk

Victoria Griffith on the genetically engineered garden plants coming on to the market

Have you ever wished the grass on your lawn would grow more slowly? That carnations came in polka dots, that geraniums needed as little water as cacti, or that tulips smelt as sweet as roses?

Through genetic engineering, such fanciful desires may soon become reality. The first genetically engineered flower product - a mauve carnation by Florigene - made its debut in Australian flower shops last year. Ball Horticulture Company of the US has developed a scented geranium for home gardeners, although problems with shipping have held up marketing of the plant.

Sanford Scientific, another US company, says it is close to completing genetic research on disease-resistant poinsettia and fragrant geraniums. Kirin and Sapporo, the big Japanese groups best known for their beer, are working on orchids that are easier to cultivate. The Scotts Company, Sanford's parent, says it hopes to launch in the next few years a slower-growing transgenic grass, aimed at consumers who would prefer to mow their lawn less frequently.

Genetic commercial crops such as corn, soybeans and tomatoes have already become commonplace. A few groups - such as Monsanto and Harris Moran Seed Company, a subsidiary of the French company Limagrain - are even thinking of marketing such products for the home vegetable and fruit garden. In the world of decorative plants, genetic engineering has been practised for decades through traditional cross-breeding methods, but using modern transgenic concepts holds

special challenges. It can be difficult, for instance, to pinpoint which plants and traits gardeners want. Seed companies know peonies, petunias and marigolds are best-sellers in North America but that does not mean transgenic versions of the same plants would be equally popular.

"Home gardeners are probably planting these species year after year because they are easy to grow," says John Neal, vice-president of technology for Scotts. "But they may be sick to death of them. If we could offer them easier-to-grow roses or orchids, that's when we might hit the jackpot."

Even if consumer desires can be determined, seed companies may not know the genes responsible for the desired traits. "Our market research shows people want grass with drought and shade resistance," says Mr Neal.

"But I don't know the gene - or more likely, group of genes - that controls those mechanisms. We know more about slowing growth, so that is the product we are going after first."

The market for horticultural plants is extremely diffuse. While the retail value

**'Gardeners are probably planting species year after year because they are easy to grow. But they may be sick to death of them'**

of ornamental plants is \$3bn in the US alone, according to the University of Hawaii, sales are spread widely over a large number of plants.

Companies sell \$1.5bn in corn seed every year to US farmers, but the entire annual spending on petunia seeds, for example, adds up to just a few million dollars.

Because of the limited amount of money available for research on any one species, scientists are forced to

pick up clues from the market for transgenic commercial crops.

The genes horticulture companies know most about are those for resistance to diseases and insects, a quality highly valued by farmers. The gene that causes plants to produce Bt bacteria, which secretes a substance poisonous to the European corn borer caterpillar, may

yield important clues to insect resistance in home plants, for instance. And because the petunia and tomato are close genetic relatives, information about one may help research on the other.

Genetic engineering for ornamental plants follows the same scientific principles as for commercial crops. Scientists discover the gene responsible for a certain trait, then try to insert it into the plant. It is not a simple surgical process.

Introducing transgenic species to home gardens, however, may present an ecological threat. The US Department of Agriculture says concern about genes



Flower power: look out for genetically engineered plants, which will be coming to garden centres soon

escaping into the environment are legitimate, if exaggerated. Scientists insist such worries are groundless.

"People say you might put genes for fast growth into roses, but the genes will escape to the weeds and pretty soon you've got monster weeds enveloping the country," says Tom Monaco, professor at North Carolina State University. "That's silly. There's little evidence that will happen."

In fact, seed companies hope to promote genetically-engineered plants as environment-friendly. Mycogen, a pesticide group, is working on insect and disease-resistant plants to reduce the amount of harmful pesticides gardeners use. "I think we could all feel better as human beings if we

didn't have to use so many pesticides," says Paul Zorner, head of product development for the group. "Transgenics gives us a way to have our cake and eat it too."

Mixed feelings about transgenic plants are understandable. Our folklore is full of stories of magic plants whose growth gets out of hand - think of the fairy tale Jack and the Beanstalk, or the story *James and the Giant Peach*, by Roald Dahl.

Yet our desire to fill our gardens effortlessly with beautiful, fragrant flowers is powerful enough to hold the promise of sweet rewards for companies that pursue the dream through genetic engineering. We can expect to see transgenic plants in the catalogues soon.

## IT INTERNET BROADCASTS

## Tap into the sound of the superhighway

Geof Wheelwright on a device that enables web users to download and play back 'netcast' audio

The world wide web has become a great place to listen to music, executive speeches, news broadcasts and even talking books - but many people feel silly sitting in front of their computers to hear them. It is, of course, also inconvenient to remain rooted to the spot.

But what if you could listen to such entertainment without being tied to your desk? If you could listen while you were taking the train to work, for example?

Simply using a tape recorder would be one way to achieve this, but it would not give you the same quality as the original file from the internet. You would also have to record the entire file in real time first, staying connected to the internet for the duration of the broadcast.

Enter the Audible MobilePlayer - a \$199 handheld, battery-operated device, weighing less than 3.5 ounces and developed by US-based Audible to allow the storage and playback of up to two hours of 'netcast' audio.

You start by connecting the device to your PC to download web-based audio broadcasts. You can either listen to them on headphones or, with an adapter, plug the Audible MobilePlayer into your car's cassette player and listen to it through the car speakers.

Audible says it takes as little as five minutes to download one hour of audio to the device via a 56 kbps (kilobits per second) connection.

The desktop PC portion of

its software also enables audio programmes to be downloaded automatically - for example, when you are asleep and your phone line is not being used.

As well as using the MobilePlayer to carry portable copies of internet broadcasts, the company believes customers will be prepared to buy "audio books" over the internet for use with the device.

It is offering spoken books available for download from the internet at prices it says are far lower than those for traditional books on tape. The Audible MobilePlayer package includes docking station, battery, power supply, headphones, serial cable, cassette adapter and



The Audible MobilePlayer leather carrying pouch.

The device is available only from Audible's website ([www.audible.com](http://www.audible.com)) at the moment - and for users outside North America there is a catch. The company is not shipping outside the US and Canada, and if you live elsewhere you have to get someone with a US address and credit card to buy it for you.

Audible, whose backers include Intel, Compaq Computer and AT&T Ventures, says it hopes to be able to rectify this problem soon, but it adds that it is struggling to keep up with demand for the MobilePlayer from customers in North America.

## FT GUIDE TO 25th ANNIVERSARY OF BARCODES

## Reading between the lines

Widely used by retailers, barcodes will soon become part of consumers' daily routine. Peggy Hollinger reports

Barcodes? What can possibly be interesting about barcodes? You would be surprised. For example, did you know that some of the earliest barcodes used in Europe were not the striped rectangles we have learned to ignore on our daily purchases? They were bull's eyes - a design used by Migros, the Swiss retailer, which made it easier to scan the product from any direction. The first barcode in the UK appeared on a box of Melrose tea bags in 1978. And some 4bn items are scanned every day in the US alone.

How did these things come about? Barcodes were invented 25 years ago this spring by International Business Machines at the behest of US supermarket groups who were looking to cut costs. American readers will remember the days when bagboys used to pack groceries in supermarkets and then carry the bags to the car. Well, the barcode and scanner meant the cashier could both work the till and pack the bags. That left the customer carrying the bag - but halved labour costs on the till. It also put an end to the tedious business of sticking price tags on everything.

So the barcode has been an unqualified success? On the contrary. When introduced in the US consumers were deeply suspicious. They thought retailers were charging higher prices on the scanner than they advertised on the shelves. Several states introduced regulations requiring cashiers to announce every price as it

went through the scanner. Eventually the bright sparks at ICI, which manufactures scanning equipment, invented a talking scanner to take the burden off cashiers' vocal chords.

What exactly does the barcode do? See how the lines are of different widths? The lines to the left tell the scanner the country of origin, the manufacturer's identity and sometimes product category, such as book or newspaper. Those on the right stand for the manufacturer's product number for a particular item.

But where is the price? Don't they carry price information? Nope. The scanner's laser (which covers about 10,000 inches a second) simply reads the width of the lines, converts the pattern to a number and sends the figure to a database. The database then matches the number to a product file that includes any information the retailer wants, such as price, size, colour, etc. The data are

flushed back to the till and added to the customer's bill.

If barcodes have been around for so long, surely they must be outdated by now?

Not really. There are experiments with radio frequency tags, which might eventually mean no unloading at the checkout. This would obviously be welcome news to hardworked cashiers who on average swipe between 2 tonnes and 3 tonnes of goods scanners. But radio tags are still too expensive to use on commodity products. The barcode has the advantage that it is almost free, since the packaging has to be printed anyway. And the barcode is moving with the times. Soon it will be able to store photographic information.

How on earth is that possible? The traditional barcode can be read at any point from top to bottom and it will hold the same information. But some companies are

developing two-dimensional codes where the widths will be slightly different at one end. That means much more information can be stored, allowing pictures to be used for the first time. Think what benefits this has for the security industry. The next time someone tries to use your credit card they'll have to have had plastic surgery to get away with it.

OK. But why should it matter to me? Simply because barcodes are almost certain to become part of your daily routine as a modern consumer. So far, they have been used largely for the benefit of retailers and manufacturers by, for example, letting them know what products have been sold from their inventories. Soon, however, you may find yourself using a pen-sized combination telephone, personal computer, and scanner to capture codes on products and transfer the order to a retailer.

It sounds brilliant! Where can I get one? You may have to wait a few years for that sort of technology, but supermarket groups such as Safeway in the UK and Delhaize of Belgium already allow customers to do their own scanning in store. It is not inconceivable that they will allow their most loyal customers to take scanners home to scan products as they use them. The scanners will then be able to send in orders electronically. You may never have to go grocery shopping again. But remember: barcodes were invented for manufacturers and retailers - not customers. The more information they collect, the more likely it is that they will be able to influence your purchasing.



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Regulators have insisted that banks be ready by this date so thorough testing can be fully completed during 1999 before that fateful day.

However according to the results of a survey of the Top 1000 banks published this month in E BANKER, The BANKER's new technology supplement, many banks' critical systems will not be 100% compliant by 1999.

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## PRODUCT LIABILITY EUROPE

## Consumer protection downside

Industries are alarmed by the extension of a product directive, says **Robert Rice**

The European Commission's decision to extend the 1985 European product liability directive in the light of the BSE crisis to cover primary agricultural products and game has proved relatively uncontroversial.

However, in considering the Commission's proposal, the European Parliament's Committee on the Environment, Public Health and Consumer Protection has proposed several changes to the directive which are causing great concern within the insurance and manufacturing industries.

UNICE, the European employers' organisation says the committee's general objective of strengthening consumer protection is not sufficient justification for radically extending the scope of the Commission's initial proposal on agricultural products and game particularly considering that when the Commission examined the directive in 1985 it saw no reason to amend it.

In a letter last month to Dagmar Roth-Behrendt, the rapporteur of the environment, public health and consumer protection committee, Zygmunt Tyszkiewicz, UNICE's secretary-general, said the changes proposed by the committee would result in substantially increased costs and particularly insurance costs in certain high-risk industry sectors; would inhibit innovation; reduce European competitiveness; adversely affect employment; put the future of small and medium-sized enterprises at risk; and

unnecessarily reduce consumer choice. According to Christopher Hodges, a partner of UK law firm, Cameron McKenna, and one of the UK's leading product liability defence lawyers, the Commission is believed not to be in favour of any of the amendments proposed by Parliament's committee.

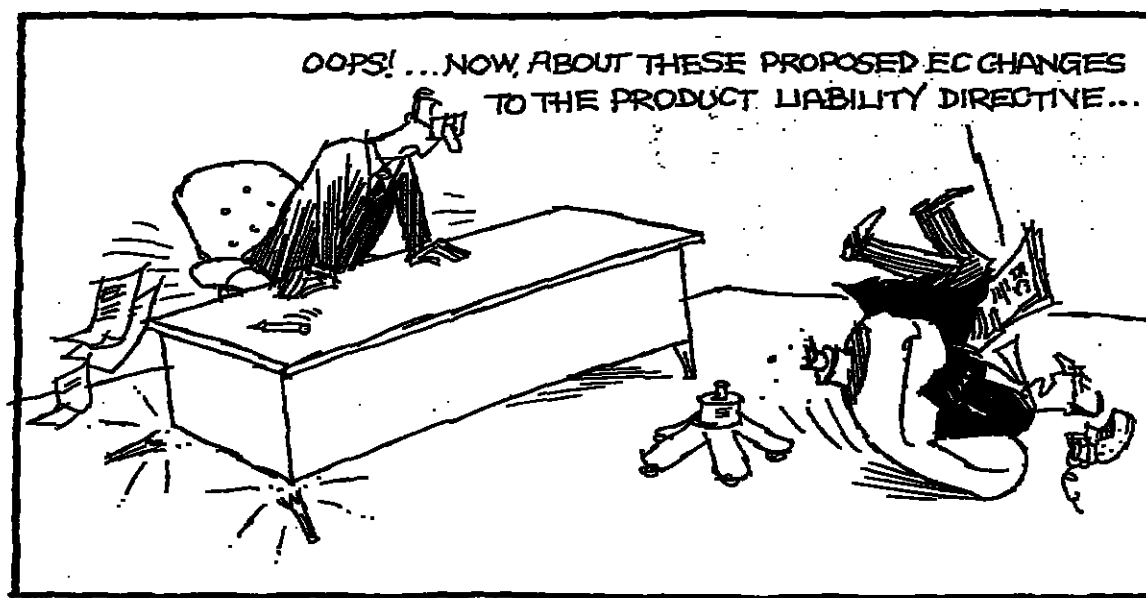
But as the rules provide for a period of consultation involving the Council of Ministers where the Commission and the Parliament disagree over legislative proposals, industry cannot afford to ignore the issue, he says.

"The outcome might be very uncertain. It would certainly be worthwhile for industry to take these proposals extremely seriously," he said.

The purpose of the directive was to harmonise the rules across the European Union, on compensating people injured by defective products. Since it was adopted in 1985, however, there have been several changes in EU law, such as the incorporation of consumer protection into the treaties as tasks to be undertaken by the EU, which, says the Parliament's committee, justify the changes it is proposing.

The first change relates to the burden of proof. Although the directive imposes liability without fault, the injured person has to prove the damage, the defect and a causal relationship between the two. The committee says normally consumers have little difficulty proving damage, but finding the defect and the causal relationship more difficult.

"Consumers rarely have the financial and technical means required to prove a defect, especially in the case



of technically complex products, such as chemical products or medications. The producer has far greater resources available to prove that his products are not defective," it says. The committee proposes that where the existence of a defect and the causal link between the defect and damage can be inferred, it should be enough for consumers to prove simply that damage occurred. It would be up to the manufacturer to produce

evidence to the contrary. UNICE says reversing the burden of proof would be an unacceptable departure from the regime set out in 1985. The manufacturer would have to prove that a product which was not even in its possession was not defective - a regime which does not exist in the US. The change would also affect all the national product liability laws of the states when there is no evidence of significant problems with burden of proof arrangements.

The second proposal is the abolition of the "development risks defence". That allows manufacturers to escape liability for a defect

**'The outcome might be very uncertain. It would certainly be worthwhile for industry to take these proposals extremely seriously'**

caused by defective products within the directive's scope.

UNICE says there is no justification for amending the directive on this point. In several states, Germany, for example, mental injury is covered by the way the directive has been transposed into national law. The employers' organisation argues that the product liability laws of other states should be tested first to determine whether they too already cover mental damage before the step of amending the directive is taken.

The remaining changes refer to abolition of the Ecu500 lower damages threshold, the Ecu70m cap on total damages and changes to the limitation periods within which claims must be brought.

Claims have to be brought within three years of the consumer becoming aware of the damage or defect, and all rights to claim are extinguished 10 years after the product was put into circulation. The committee wants the limitation period extended to five years and the 10 year block on claims removed. With medicines and foodstuffs it can take many years for defects to emerge and for causes of damage to be established.

UNICE says that if the threshold for damage were deleted, insurance costs would rise. The upper limit on compensation has never been reached, so there is no obvious need to remove the

cap, in addition to which, national law cover both small claims below Ecu500 and most do not have a cap on total damages.

The limitation periods are designed to ensure that after a given period of time the risk of court proceedings is removed. As the directive imposes strict no-fault liability on manufacturers, it is only fair, UNICE argues, that manufacturers can be sure that after 10 years they will no longer be liable if their product has not caused any damage in that period.

Christopher Hodges said: "These proposed amendments go right to the heart of the balance achieved when the directive was negotiated in 1985. That balance would be completely upset if any or all of the amendments were adopted. There would be the spectre of increased litigation and increased insurance costs. It seems inevitable that there will be a major argument over these proposals."

The proposed changes are due to be considered by the European Parliament's Legal Affairs Committee this week. According to UNICE, that committee is likely to ask the Commission to make an economic impact study before deciding whether to support the amendments.

A Legal Affairs Committee vote is expected towards the end of June, but the Parliament is not expected to take a plenary vote before September.

## Principles on appeals



In two connected appeals, the European Court of Justice laid down the general principles governing the scope of its powers of review when hearing appeals from the Court of First Instance.

Two UK tractor companies, John Deere and New Holland Ford, had appealed against the CFI's judgment upholding a decision of the European Commission that the UK Agricultural Tractor Exchange agreement was unlawful as it infringed European competition rules.

Under the agreement, data relating to tractor registrations was shared between competing manufacturers and/or importers. The Commission found that the exchange of detailed data allowed each competitor's sales to be identified. It said the agreement had the effect of restricting competition by increasing transparency on a highly concentrated market and by raising the barriers to entry.

The parties to the agreement applied to have the Commission's decision annulled by the CFI. Their applications were rejected and they appealed to the European Court.

Before deciding the points raised on the appeals, the Court recalled general principles applicable to appeals and in particular to the extent of its appellate jurisdiction.

First, the relevant empowering provisions of the Treaty of Rome and the Court's statute made it clear that appeals were to be limited to points of law which had to be based on the grounds of lack of competence of the lower court, breach of procedure which adversely affected the appellant's interests, or infringement of European law.

It was clear that an appeal had to indicate precisely the contested elements of the judgment which the appel-

lants sought to have set aside, as well as the legal arguments advanced in support of the appeal.

That requirement was not satisfied by an appeal confined to repeating or reproducing word for word the pleas in law and the arguments previously submitted to the CFI, including those based on facts expressly rejected by the lower court.

Insofar as an appeal did not contain any arguments specifically contesting the judgment appealed against, it amounted to no more than a request for re-examination of the application submitted to the lower court which the ECJ did not have jurisdiction to undertake.

It was also clear that an appeal could only be based on grounds relating to the infringement of rules of law, to the exclusion of any appraisal of the facts.

The CFI had exclusive jurisdiction to establish the facts, except where the substantive inaccuracy of those findings was apparent from the documents, and to assess those facts.

The senior court therefore had no jurisdiction to establish the facts nor, in principle, to examine the evidence which the CFI accepted in support of those facts. Provided the evidence had been properly obtained and the general principles of law and the rules of procedure in relation to the burden of proof and the taking of evidence had been observed, it was for the CFI alone to assess the value which should have been attached to the evidence.

The appraisal by the CFI of the evidence did not constitute a point of law subject to review by the ECJ.

Applying the principles set, many of the pleas advanced by the appellants were inadmissible. The others were unfounded and the appeal was dismissed.

**C-7/98P and C-8/98P: John Deere Limited and New Holland Ford Ltd v Commission, ECJ SCJ, May 28 1998.**

**BRICK COURT CHAMBERS, BRUSSELS**

## Royal inter in painting

William Packer

The Royal Academy of Arts has announced that it will acquire a painting by the Dutch artist J.M.W. Turner, 'Rain, Steam, and Great Bridge', for the sum of £1.2 million. The painting, which depicts the Maidenhead Railway Bridge over the Maidenhead Railway, was painted in 1844 and is one of Turner's most famous works. It is currently held by the National Gallery in London.

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## Gold Fields searches for new chairman

Gold Fields, the South African company formed last year to consolidate the gold mining interests of GISA and Gencor, has started an international search for a new executive chairman.

Gold Fields said it believed that the company's future strategy would be best served if an individual with "significant international experience" could be appointed. An international headhunter has been taken on to identify potential candidates to succeed Brian Gilbertson, 54.

Gilbertson, who is also chairman and chief executive officer of Billton, the mining group, said when the company was formed last November that he wanted to end his tenure as chairman during 1998.

He said: "Normally these searches are conducted discreetly but we decided to go public on this occasion to ensure that we have the widest possible choice of potential candidates."

"This is also indicative of the company and the way in which people are responding to the new challenges."

Neither Alan Wright, the deputy chairman of Gold Fields and chief executive officer of GISA, nor Richard Robinson, the incumbent chief executive of Gold Fields, were to be considered for the post. Robinson, 46, was appointed director of the gold division of GISA in July last year and in October was designated as chief executive of Gold Fields to take the company through the first stage of the restructuring.

Three weeks ago Robinson recommended that Gilbertson's successor should have significant international experience and should take on substantial executive responsibilities. He subsequently agreed to stand down as chief executive officer to enable the directors to offer a clear field to potential candidates.

Gold Fields said that in the meantime it was continuing to

focus on its key priority of improving the efficiency of its South African gold mining operations and that Tom Dale, currently executive director, operations, would become managing director with effect from June 1, 1998. The company said it had also appointed a group of non-executive directors with wide international and industry experience to support the management.

Lisa Wood

## Directors retire at Rio Tinto

Rio Tinto, the world's biggest mining group, is losing two directors through retirement and has appointed a new one.

Lord Holme, the Liberal Democrat peer, and John Uhrig, chairman of Rio Tinto Limited, the Australian arm of the group, are leaving and Oscar Groeneveld is joining the board.

Uhrig was chairman of CRA, the Australian natural resources group, before it was effectively merged with RTZ in 1995 to form Rio Tinto. He was one of the main proponents of the merger and promoted the idea that it could be done via a dual listing for the UK and Australian entities.

Bob Wilson, chairman of Rio Tinto, will also take on the chairmanship of Rio Tinto Limited but the group promises to appoint another Australian based non-executive director later this year.

Lord Holme joined the Rio board three years ago as director responsible for external affairs and human resources. He reaches retirement age at the end of June and will leave the board.

Groeneveld is a mining engineer who joined Rio in 1975. At present he is head of technology with responsibility for the group's technical, health, safety and environmental engineering and research and development activities.

Kenneth Gooding

## Baldassarre joins NatWest

Even though the Italian language lacks a ready equivalent for the concept of

"rainmaker", perhaps because networking is a way of life not a speciality, Greenwich NatWest, the global debt markets arm of National Westminster Bank, has caught a prize one.

Antonio Baldassarre, president of the supervisory commission for the Milan stock exchange, is to be chairman of Greenwich NatWest's Italian executive committee. He is also a professor of constitutional law and former president of Italy's constitutional court. One of Baldassarre's roles will be to develop the bank's relationship with Italian clients. He will work closely with John Magliana, a Greenwich NatWest managing director and NatWest's general manager in Italy.

Magliana said the firm had "searched for a pre-eminent person with in-depth knowledge of Italy and its position in the global economy" and Baldassarre was the ideal choice.

Clay Harris

## Moving places

SANWA BANK has announced that three former managing directors of BZW/Barclays Capital have joined Sanwa Financial Products (UK). All three have been appointed as executive vice-presidents of SFP (UK), with the brief to build Sanwa's European and Asian operations into a major derivatives force in the global capital markets.

Constantine Thanassoulas, 45, was formerly global head of derivatives at Barclays Capital and Tajit Bath, 33, was formerly head of derivatives Europe.

Germany's largest association for independent financial advisers, Berlin-based BUNDESVERBAND FINANZDIENSTLEISTUNGEN, has appointed Steven McAuley as their offshore product consultant. McAuley, a Scot, has been working as an independent financial adviser in the UK, German and Dutch markets for 15 years.

ING BARINGS has

promoted Richard Johnson to managing director, head of emerging markets fixed-income sales for the Americas region. He joined ING Barings' fixed-income sales group in 1994 from Chase Manhattan.

ABN AMRO has announced that Mathew Welch has joined its Asia Pacific regional headquarters as senior vice-president of strategy and acquisitions. Formerly he was a senior engagement manager with the international consulting firm, McKinsey & Co, based out of its Hong Kong and Kuala Lumpur offices, and an international officer with HongkongBank. Welch will be based in Singapore.

CITIBANK has announced the appointment of Michael Kirkwood as country corporate officer for Citibank in the UK. He will also continue in his current role as market manager for Citibank's Global Corporate Banking Business in the UK. He succeeds Ian Cornack who has been country corporate officer since 1993 in addition to his broader responsibilities as head of Citibank's Global Investment Industry and chairman of Citibank International. Cornack will in future focus exclusively on the growing demands of the investment industry.

Phil Knight, formerly director of marketing and sales in the SKF Asia Pacific Division, has been appointed new executive director of the division, SKF Asia Pacific Division headquartered in Singapore. Knight succeeds Gurnar Grenin, who has been appointed managing director of SKF Germany. Grenin also will be responsible co-ordinating certain areas between SKF's European umbrella companies. Grenin will continue to be a member of SKF's group management.

Business advisers ERNST & YOUNG has appointed Joseph Tanega, 44, a senior associate member of St Anthony's College Oxford and former Princeton academic, a director in its business risk consulting practice.

The SEAGRAM SPIRITS AND WINE GROUP, a unit of The Seagram Company, has promoted Donald Geyer to senior vice-president finance/chief financial officer.

سكسماو الالح



THE ARTS

EXHIBITION THE QUEST FOR ALBION

Royal interest in painting

William Packer on the emergence of a British national school

The Quest for Albion is the rather arch title to a perfectly straight-forward and engaging exhibition. Who now, in our unpoetical age, still understands "Albion" to mean "Great Britain"? And where the quest for it comes in is a further puzzle. Visitors expecting a clutch of evocative landscapes, or images of burgeoning nationhood taken from inspiring episodes in British history, are likely to be disappointed. The essential subject, however, is simple enough: the emergence of what can properly be termed a British national school in the course of the 18th century, with the foundation of the Royal Academy in 1768, under the active patronage of George III, giving it a particular focus and identity, and the degree to which that development has been registered in the Royal collection.

It is a story that over some four centuries, from the time of Henry VIII to the death of Queen Victoria, successive monarchs had an active interest in what they fancied to be the best of contemporary art: many artists we now count safely among the greatest of old masters were very much alive and painting when our kings and queens first bought their work. If Cromwell's high-principled clearance-sale during the Commonwealth of the collection of Charles I was one of the great cultural crimes against our national patrimony, the loss of all those then recent, modern works of Rubens and Van Dyck is to be regretted quite as much as earlier masterpieces by Titian, Holbein or Veronese.



A splendid equestrian portrait by George Stubbs: 'Laetitia, Lady Lade'

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OPERA IN PARIS THE FIRST WORLD PREMIERE AT THE BASTILLE

Modernist but monolithic

Andrew Clark has reservations about Philippe Fénélon's new work, 'Salammbo'

Almost 10 years after its inauguration, the Bastille has had its first world premiere. The Opera National, as the Paris Opera now calls itself, was never going to be a haven of the new or experimental - not with 2,700 seats to sell each night, nor with the reputation for financial profitability it had until Hugues Gall took control. But with the repertoire comfortably restocked and the theatre now enjoying a popularity no one could have predicted five years ago, it was time to dip a toe into the waters of contemporary opera.

And the temperature has been far from cold. Philippe Fénélon's *Salammbo* has enjoyed a healthy run at the box-office. At the performance I attended last week, the audience listened patiently and appreciatively. Francesco Zambello has furnished a serviceable production, and the music is in the dependable hands of Gary Bertini. The result is a *success d'estime*, which must encourage Gall to try his luck with something less tradition-bound.

Fénélon (b.1952) is one of several middle-generation French composers to have established a reputation independent of the Boulez school. *Salammbo* is his second opera (the first, *Le Chevalier imaginaire*, was given at the Châtelet in 1993). Vaguely based on one of Flaubert's lesser-known novels, it is a symbolic study of the struggle for power in ancient Carthage.

There are parallels with the biblical story of Judith: Salammbo, daughter of the Carthaginian ruler, crosses enemy lines to foil an attack, falls in love with the enemy leader, is rejected by her own people and crushed by political expediency. The plot's originality lies in the way it examines the legitimisation of power through ideology, symbolised here by a mantle covering a stone goddess.

In a programme article, Fénélon and his librettist, Jean-Yves Masson, portray *Salammbo* as a tale of individuals overwhelmed by forces they were instrumental in unleashing. That's not how it appears on stage. The characters never develop beyond archetypes, and what we are left with is a ritualised drama, austere and imposing in outline but unyielding in close-up. It lacks dramatic energy. You can't blame Masson for this: the text is spare and purposeful, the dramaturgy makes sense. The problem is

Fénélon's music, which never gets beneath the skin of the protagonists. The style is approachably atonal: dry, lightly orchestrated and sometimes eerily beautiful, like an extended modernist nocturne with brief electro-acoustical eruptions. The vocal lines are lightly accompanied, gently declamatory and always a devil to pitch, above all in the dense choral set-pieces. No *Sprechst* song, no ugly scoops or leaps, but acres of 'grey' arpeggio that Germans such as Reimann and Matthijs have handled more purposefully.



Immense poise and authority: Emily Golden in the title role

Salammbo's affections were lustily sung by Stephen O'Mara and Patrick Rafferty, and Kenneth Cox's High Priest had imposing gravitas. Of the minor characters, LeRoy Villanueva made his mark as the informant Spendius, whose poetic cantillanas reminded me of Ippolito in *Les Troyens*.

INTERNATIONAL Arts Guide

AMSTERDAM

**EXHIBITIONS**  
Rijksmuseum  
Tel: 31-20-673 2121  
The Secret Unlocked: German Furniture Opened. Nine pieces dating from the end of the 16th to the end of the 18th century, chosen from the museum's collection of cabinets, and opened to reveal secret compartments and hidden drawers. Includes four pieces by the cabinetmakers Abraham and David Roentgen; to Aug 30

**OPERA**  
Netherlands Opera, Het Muziektheater  
Tel: 31-20-551 8911  
Siegfried: by Wagner. New production conducted by Hartmut Haenchen in a staging by Peter Audi; Jun 5

**BERLIN**  
CONCERTS  
Konzerthaus  
Tel: 49-30-2503090  
● Berlin Symphony Orchestra: conducted by Wassili Sinaïskij in works by Stravinsky and Tchaikovsky; Jun 4, 5, 6  
● Rundfunk-Sinfonieorchester Berlin: conducted by Alan Gilbert in works by Karman, Mozart and Copland, with clarinet soloist Sharon Kam; Jun 3

**PHILHARMONIE**  
Tel: 49-30-2548 8354  
Berlin Philharmonic Orchestra: conducted by Lorin Maazel in works by Maazel and Mahler. With cello soloist Rostropovich; Jun 5

**DANCE**  
Deutsche Oper  
Tel: 49-30-34384-01  
La Sylphide: revival of a production designed by David Walker and directed by Peter Schaufuss, after August Boumouville; Jun 6

**OPERA**  
Deutsche Oper  
Tel: 49-30-34384-01  
Manon: by Massenet. New production conducted by Jiri Kout in a staging by Cesare Lieke. With sets by Margherita Palli and costumes by Luigi Perego;

**FLORENCE**  
OPERA  
Maggio Musicale Fiorentino  
Tel: 39-55-271158  
www.maggiomusicale.it  
Wozzeck: by Berg. New production by William Friedkin, conducted by Zubin Mehta; Teatro Comunale; Jun 3, 5

**GLASGOW**  
OPERA  
Scottish Opera, Theatre Royal  
Tel: 44-141-332 9000  
The Queen of Spades: by Tchaikovsky. Conducted by Richard Armstrong in a staging by Yannis Kokkos; Jun 3

**GLYNDEBOURNE**  
OPERA  
Glyndebourne Festival Opera  
Tel: 44-1273-815 000  
● Così Fan Tutti: by Mozart. New production by Graham Vick, conducted by Andrew Davis. Cast includes Alan Ope and Barbara Frickell. With the London Philharmonic Orchestra; Jun 4, 6  
● Katya Kabanova: by Janáček. Revival of Nikolaus Lehnhoff's production, conducted by Yakov Kreizberg, with designs by Tobias Kreizberg. Cast includes Amanda Roocroft. With the London Philharmonic Orchestra; Jun 3, 5, 7

**HELSINKI**  
OPERA  
Finnish National Opera

**LONDON**  
CONCERTS  
Barbican Hall  
Tel: 44-171-638 8891  
London Symphony Orchestra: conducted by André Previn in works by Copland, Barber and Gershwin; Jun 7

**EXHIBITIONS**  
Royal Academy of Arts  
Tel: 44-171-300 8000  
Summer Exhibition: held every year since the Academy's foundation in 1768, the world's largest open exhibition displays work by established painters and sculptors alongside that of younger and less well known artists; from Jun 2 to Aug 16

**OPERA**  
Barbican Theatre  
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L'Orfeo: by Monteverdi. American choreographer Trisha Brown makes her debut as an opera director with this production, which is designed by Roland Aeschlimann and conducted by René Jacobs; Jun 3, 4, 5, 6

**English National Opera, London**  
Tel: 44-171-632 8300  
● Carmen: David Ritch and John

**MILAN**  
OPERA  
Teatro alla Scala  
Tel: 39-2-887971  
www.teatroallascala.it  
Manon Lescaut: by Puccini. Production by Liliana Cavani conducted by Riccardo Muti; Jun 5

**MUNICH**  
CONCERTS  
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BALLET IN TOULOUSE

Giselle comes alive

I went to Toulouse last week to see its Ballet du Capitole in *Giselle* - I reported a couple of years ago on a fine staging of Balanchine's *Les Ballets de la Ville*, that apotheosis of three-four time with this same ensemble. Nanette Glushak, who directs the troupe, danced for Balanchine, then moved to American Ballet Theatre where among other roles she danced Myrtha, Queen of the Wilis. Her *Giselle* is in essence the old ABT production, but conceived for the broad arena setting of the Halle aux Grains, a grain store which has been beautifully re-built as a theatre and concert hall.

A wide stage, a superb acoustic, are grand advantages. But scenery is a problem - there is no fly-tower for scene changes - and this version of *Giselle* is given an odd look by the designer, Nicolas de Lajarte's decision to indicate location by two vast gold-framed (as in a museum) chunks of medieval masonry. *Giselle*'s simple home looks like the entry to an abbey; Albrecht's traditional Wendy-house has ideas vastly above its station in matter of stone-work. The forest for act II is assorted and framed greenery into which Hilarion stuffs a home-made crucifix.

None of it works. The place is dear old *Folie de Grandeur* rather than Thuringia, and it denies a certain charm to a production which is well-reasoned, and most fetchingly decked out in costumes by Joop Stokvis. The text, slightly edited, is clear. The orchestration, even given some over-july rethinking by an unnamed hand, sounds wonderfully well from the splendid Orchestra du Capitole under Claude Cugilière. (The playing of the unnamed viola soloist during the great second act adage was superlatively good. The ecstasies of the dance were there in the music, too.)

The impression given by the ensemble was uniformly good: clean dancing, excellent manners, real involvement in the drama - the tensions among the dancers as *Giselle* falls into madness almost tangible. The Hilarion, Leon Frank, was serious in his passion: Myrtha, Evelyne Spagnol, led her vengeful sprites with icy determination. *Giselle* was the Dutch dancer Marieke Simons, making her debut. It is a fearful experience every decent apprentice ballerina has to go through, and Simons - blonde, charming in technique and style - made a pleasing first sketch. There is an innate lightness in her dancing, something delicate in her way of uttering and shaping movement, that bode well for her future in the role. I thought her a happy find.

Her Albrecht was Minh Pham, born in Hanoi, trained in Kiev, who has a bright edge to his dancing and plenty of technical resources. He makes a nervously impassioned prince, and the progress of the drama is the gradual awakening of his sense of remorse and agonising Romanticism. The role was alive. Indeed, the ballet, despite its alienating decors, was alive - and more truly so than in many more pretentious stagings. Nanette Glushak has done this with a company of 35 dancers. No mean achievement.

Clement Crisp



## COMMENT &amp; ANALYSIS



MARTIN WOLF

## Uphill struggle

Thailand has made huge efforts to resolve its crisis, but the overhang of internal and external debt is crippling the economy

It is almost a year since the floating of the Thai baht triggered the Asian financial crisis. I, for one, vastly underestimated the chaos that was to ensue. A small consolation is that I have been in good company. Few envisaged the turmoil of the past 11 months.

A visit to Bangkok last week showed how far this story is from being over. The most significant lesson I drew was how the combination of mistaken exchange-rate management, poor regulation and idiotic foreign lending helped turn a property mania into an economic calamity. Also obvious was the fact that the debtor countries, such as Thailand, are paying the heaviest price.

In Bangkok, half-finished buildings are everywhere, their construction abandoned when money dried up. Yet, in what had long been a dynamic economy, such frenzies are not that surprising. More troubling is the impact of the foreign lenders. Much of the most important short-term debt about the five most troubled Asian economies - South Korea, Indonesia, Malaysia, Thailand and the Philippines - has been the speed with which this lending has reversed.

The table from the Washington-based Institute for International Finance gives the overall picture: between 1996 and 1997 the adverse shift in net private capital flow was \$106bn - more than 10 per cent of pre-crisis aggregate gross domestic product. Between 1996 and 1998, the change in current account deficits is forecast to be \$86bn - close to 9 per cent of pre-crisis GDP. In the UK, such a swing in the current account would amount to £70bn

(\$117bn). If Britain had to make such a huge external adjustment within three years, its economy would be prostrate. No wonder the turnaround is causing severe recession in the affected Asian countries.

Thailand is the crisis in microcosm. Its devaluation marked the beginning. It had the largest current account and is now being forced to make a particularly massive adjustment.

What is remarkable is how well it is doing: according to the macroeconomic forecasts that accompanied the Thai government's fourth letter of intent to the International Monetary Fund, released last week, the current account deficit is forecast to shift from a deficit of 8 per cent of GDP in 1996 to a surplus of 7 per cent this year.

This surplus will, it is expected, facilitate a net repayment of short-term capital of between \$18bn and \$20bn this year, after one of \$22bn in 1997. The repayment of short-term debt over the two years amounts to about a third of GDP. As offsets to these

outflows, disbursements of official assistance were only \$10.2bn by the end of March.

How has Thailand managed to make so huge an external adjustment?

The proximate cause has been a \$20bn fall in imports, from \$71bn in 1996 to the \$51bn forecast for this year, combined with a modest increase in exports, from \$55bn to \$58bn. But these changes in the value of imports and exports provide a misleading picture of true performance: the volume of imports is expected to fall by close to a quarter between 1996 and 1998, but that of exports is forecast to rise by an impressive 10 per cent.

With the decline in the currencies of Thailand and many of its competitors, dollar prices have tumbled. Between 1996 and 1998 the unit value of exports (in dollars) is forecast to fall by nearly 13 per cent and the unit value of imports by 7 per cent. Under these assumptions, the country will have experienced a 6 per cent loss in the purchasing power of its exports, in terms of imports, in just two

years. Thus Thailand must run faster merely to stand still.

Behind these adjustments in imports and exports lies the collapse of private investment. As a share of GDP, this is expected to shrink from 32 per cent to a mere 16 per cent between 1996 and 1998. In 1996, the private sector had an excess of investment over savings of 11 per cent of GDP. In 1998 this is expected to become a surplus of savings over investment of 9 per cent of GDP. Meanwhile, the public sector has shifted from a surplus of savings over investment of 3 per cent of GDP to a modest forecast deficit of 2 per cent.

Simple national income arithmetic says that if the swing in the private sector's savings surplus is 20 per cent of GDP and the public sector offset is 5 per cent of GDP, the external balance must improve by 15 per cent of GDP - as it is expected to do. Nobody should be surprised that the price of an investment (and import) adjustment of so vast a magnitude should be a sharp fall in GDP. This is expected to be between 4 and 5.5 per cent this year. It could easily end up much bigger.

What lies behind these aggregates? A ruined banking industry is part of the answer. One estimate of the non-performing loans of the banking industry is an incredible 30 per cent. Another is a private sector in which those companies that are not bankrupt are starved of credit. Worse, with negative economic growth and real interest rates of at least 7 per cent, many that are still solvent today will be bankrupt tomorrow.

Meanwhile, the public sector is not only assuming responsibility for the domestic liabilities of the banking system, as was inevitable. It is also forecast to increase its foreign liabilities, from \$17bn in 1996 to an estimated \$32bn in 1998. The letter of intent suggests that, though Thailand's indebtedness will stay stable in dollar terms, it will rise from 50 per cent of GDP in 1996 to 73 per cent in 1998, merely because of the huge devaluation.

What is happening then is a mixture of debt-deflation

and liability substitution. Companies are being forced to generate cash. Meanwhile, public debt is being substituted for private debt: loans from official institutions are replacing private loans, and medium-term debt is replacing short-term debt.

The government not only recognises the mistakes its predecessor made, but is determined the country will not repeat them. It is doing exactly what the IMF wants. As a sign of satisfaction, the latter is allowing Thailand to run a fiscal deficit of 3 per cent of GDP this year. As the exchange rate has stabilised, Thailand has also been able to cut interest rates.

Yet the fact that Thailand is the IMF's blue-eyed boy reveals at least three problems with the wider handling of this crisis. First, what is most lacking is a swift and efficient way of eliminating the overhang of bad private-sector debt. There is too little pressure on foreign lenders to write off foolish loans; official international finance is going to pay off imprudent short-term lending; and the government is nationalising debt owed by the banks.

Second, the orthodox way of dealing with the crisis, in which huge adjustments fall on the borrowing countries, must make the plight of the private sectors worse. Much of Thai private business will be still weaker next year than it is now.

Third, export-led growth is far more difficult for the whole of east Asia than for Thailand alone, particularly with the Japanese economy and the yen in decline. Partly for this reason, further deterioration in the terms of trade - and rising protectionism in North America and Europe - are worrying dangers ahead.

This crisis has not even reached the end of its beginning. Worse, Thailand's experience suggests there will remain a long and painful recovery when panic finally subsides. If one thing emerges from this calamity, it is that mistakes made by greedy lenders and foolish borrowers cast a long shadow. For all its efforts, Thailand still lies in the darkness.

Martin Wolf is FT.com

## LETTERS TO THE EDITOR

## Europe can compete with US even with higher hourly wage costs

From Mr Walter Stanners.

Sir, On October 22 1996 you carried a Personal View by Stephen Roach, the main message of which was that he doubted whether the European Union countries could emulate the "massive headcount reductions" and "real wage compression" which lay behind the "successful restructuring experience in the US". The main feature of this article was a comparison of US, Japanese and European, particularly German, wage rates. These ranged from \$17 to \$32 per hour, in the same order.

In his new Personal View ("Europe's dilemmas revisited", May 27), he devotes two-thirds of his article to the same - with respect, absurd - notion that "competitiveness" is inversely related to hourly wage rates. Germany is again berated for having wage costs 40 per

cent above the European average, and 54 per cent above the US rate, while the UK receives an approving nod for having a rate 84 below. Nowhere does he find space to mention that the US and the UK together have a massive trade deficit, while Germany, France, Italy and Japan all have surpluses which, taken together, are even more massive (both well over \$200bn in the last 12 months). Does it occur to Mr Roach to wonder why people (especially in the US) are buying such quantities of European (especially German) and Japanese goods if they are so uncompetitive?

Also, while US progress is undeniable, it is still a fact that all these countries are catching up. Japan rapidly (up from 65 per cent to 81 per cent of the US level of gross domestic product per head in purchasing power, in

the period 1975 to 1997), Germany steadily (up from 71 to 77 per cent), the rest more slowly (EU15 up from 68 to 70 per cent). And this process has, if anything, speeded up somewhat during the decade of US "restructuring".

So there is no factual basis for the "widely perceived" turnaround in relative performance and for "America's unparalleled competitive hegemony" as cited in Mr Roach's concluding paragraphs. Mr Roach's data are no doubt correct, but they add up, with other unmentioned factors, in a more complicated way than he acknowledges. Final export price is determined by more than an hourly labour cost.

Walter Stanners, 498 Fen End, Over, Cambridge CB4 5NE, UK

## Hague right about power of EU institutions

From Mr J. C. Stott.

Sir, Lionel Barber ("Blurred power lines", May 27) thinks William Hague, UK Tory leader, is 10 years out of date because "the tide has shifted against the idea of ever greater centralisation in Europe built round the European Commission". He makes great play of the fact that power increasingly lies

with networks of national officials - "experts" - who work alongside the Commissions to "run" Europe.

This is naive nonsense. There is nothing remotely democratic about a sovereign nation handing the fundamental powers involved in Emu to unaccountable officials: centralisation is centralisation, whether to the

Commissioner or to the European Central Bank. The power of European institutions has increased, is increasing and ought to be diminished. William Hague is right.

J. C. Stott, Blank House, Copenhall, Stafford ST16 9BW, UK

## Stoiber giving Bavarians what they want

From Mr Erik N. Dunlaevy.

Sir, Ralph Atkins is on the wrong track ("Bavaria flirts with zero tolerance", May 25). He criticises Bavaria's effort to reduce crime further by implying that 5,816 offences per 100,000 inhabitants is low enough. But that means that one out of every 17 people was victimised last year. Or that if he lived in Bavaria for 17 years he would be a crime victim.

Judging by his picture, he would already have been a crime victim twice in his young life.

His explanation for the increased government effort against crime is the approach of state elections. He has forgotten or never learned in his liberal education that the purpose of elections is to give the people control over their government. He condemns Edmund

Stoiber's government for giving the people what they want.

That is the typical liberal elitist view: don't give the people what they want, give them what we, their superiors, know they need. I say Mr Stoiber is on the right track.

Erik N. Dunlaevy, 141 Centre Island Road, Oyster Bay, NY 11771, US

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## Braced for invasion

Travelers' deal with Nikko has shocked Japan's financial world. But fears of an outright onslaught by US institutions are overdone, argues Gillian Tett

There is an invasion of foreign capital, especially US capital, under way. A type of colonisation of Asia has started.

That was the assessment of Hiromu Nonaka, secretary-general of Japan's ruling Liberal Democratic party, in a speech last week. Then, his comments passed almost unnoticed. Yesterday, they gained new resonance.

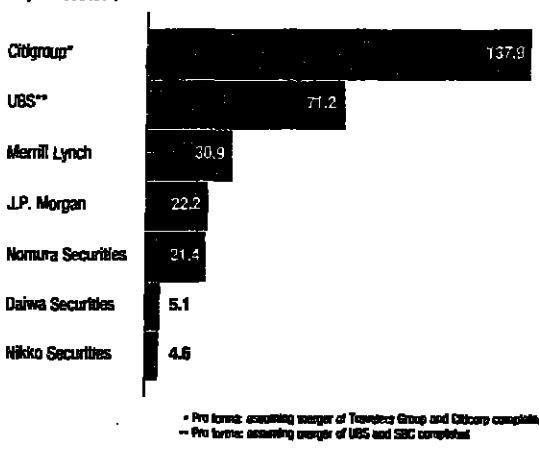
In a deal that startled Tokyo's financial world, Travelers of the US announced it would spend \$1.6bn on a 25 per cent equity stake in Nikko, Japan's third largest broker. The two groups also plan an investment banking joint venture, capitalised at more than \$1bn.

At \$1.6bn, the deal is three times larger than anything invested by a western financial institution in a Japanese alliance. And the 25 per cent stake Travelers will acquire is far bigger than most observers ever thought possible in Japan's closed financial world. At present, the nearest comparable deal was a 1 per cent cross-shareholding agreed between United Bank of Switzerland and Long Term Credit Bank of Japan. Though a flurry of looser cross-border alliances has emerged over the past year, most remain limited in scope.

The Travelers deal has a neat historical twist. Almost exactly 10 years ago, the US was braced for an onslaught on Wall Street by cash-rich Japanese banks. But as Mr Nonaka's remarks indicate, the question concerning some Tokyo circles now is whether Japan will itself be overrun by US institutions.

"People used to say that we were the invaders," says one senior banker. "Now we ask if we will be invaded." Such concerns are not without foundation. The pressures that drove Nikko into Travelers' arms are present throughout Japan's financial sector. Back in the 1980s, Nikko - like many other Japanese groups - tried to expand its international operations. But its senior management had begun to acknowledge this could not be sustained and, even before yesterday's deal,

Japanese brokers: outgunned  
Market capitalisation  
May 29 1998 (\$bn)



\* Pre-transaction accounting merger of Travelers Group and Citigroup companies  
\*\* Pre-transaction accounting merger of US and UK companies

Nikko had been sounding out other western groups about alliances. One reason is that Nikko is in limbo in global terms. It is too large to resign itself to being a niche player, but not large enough to compete with the big US and European groups. "This deal is about capital," says James Florillo, analyst at DNG Barings in Tokyo. "Nikko realises that they need more capital for technological and strategic investment."

The other reason is that even within its domestic market Nikko is losing ground to foreign rivals. This is partly because Japanese clients are demanding the better research skills and advanced financial products that Nikko's western rivals provide. As Masashi Kaneko, Nikko chairman, said yesterday: "As one company alone we cannot satisfy the needs of all our investors... we need global partners."

The spotlight will now fall on Nikko's rivals. Nomura, Japan's largest broker, says it is big enough to survive on its own. The group recently announced a loose alliance with Industrial Bank of Japan to present a domestic front against foreign rivals. Daiwa, hitherto Japan's second largest broker, is in a much weaker position, particularly since it will be overtaken by the joint venture between Travelers and Nikko.

Smaller brokers are also mulling their strategy. Kokusai, the fourth largest (which has the rare distinc-

motives for alliances, but also the problems).

One of these is the issue of accounting. Many non-Japanese groups have been reluctant to purchase large equity stakes in Japanese groups because they fear unrecovered losses. Instead, they have tried to ringfence alliances from existing problems. GE Capital, the US financial group, recently spent ¥72bn on a joint venture with Toho Mutual, the life assurance group, but it avoided investing directly in Toho itself.

The Travelers deal may suggest this attitude is changing. But the fact that 15 per cent of its equity stake in Nikko will be via convertible bonds suggests that even Travelers is being careful. Many western bankers are more wary still. "I don't think we would want to expose ourselves to these risks," says one.

A second problem is cultural. Joint ventures have been very difficult to manage in Japan because of differing management styles. Nikko and Travelers yesterday indicated they would overcome this by imposing a "global" management style. Though this may imply Travelers will have the upper hand, the US group - with only a 49 per cent stake in the joint venture - may not find it easy to impose its will. And notwithstanding its 25 per cent stake in Nikko, it has only one board member. "We are the junior partner in this," says Sandy Weill of Travelers with uncharacteristic humility.

Some observers say such a stance reflects a desire to avoid provoking a nationalist backlash. Others believe Mr Nonaka's comments do not reflect prevailing attitudes. The Ministry of Finance has thrown its full support behind the deal, and says it will encourage other alliances or acquisitions.

Western caution will continue to be a factor. "This is not a country where you are about to see hostile bids for companies or even an outright takeover," says one banker. "People are treading warily."

The Travelers deal marks a change in the rules of engagement. But the contest will be a long and stealthy one.

## Guns for vo



صلى الله عليه وسلم

COMMENT & ANALYSIS

FINANCIAL TIMES

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Tuesday June 2 1998

## The BJP's lack of reforming vision

India's nuclear tests, odious though they were, did at least provide the ruling BJP party with a window of political opportunity. With its popularity riding high, the BJP could set out its own radical view of how to reform the Indian economy, without too much fear of criticism. But yesterday's budget passed up this opportunity in favour of a policy which, whilst perhaps boosting growth in the short term, gives an extremely worrying indication of how the BJP intends to take India forward.

In deciding his budget, the Indian finance minister, Yashwant Sinha, had two macro-economic aims. One was to boost output growth, which last year lagged to 5 per cent and is now further threatened by sanctions. The other was to keep the budget deficit under control.

He clearly chose growth as his priority. Government spending is projected to rise by 14 per cent in nominal terms this fiscal year, including a 35 per cent rise in infrastructure spending. His decision to increase import duties by a massive 8 percentage points should also help India's trade account. However, the extra spending may not boost growth as quickly as he is hoping, infrastructure projects in India take a painfully long time to get started.

Surprisingly, he appears to have increased spending without increasing the deficit. The new target for the fiscal deficit is 5.6 per cent of gross domestic product, compared with 6.1 per cent last year. But many of the planned sources of income are doubtful. Mr Sinha set a target for disinvestment proceeds of Rs50bn (\$1.2bn), but such targets have often been missed in the past. Revenues also depend on a

plan to increase the number of people paying taxes through more stringent monitoring. And at a time when many economists are questioning whether growth this year can exceed last year's 5 per cent, Mr Sinha appears to have factored 6.5 to 7 per cent growth into his assumptions. Last year's fiscal target was significantly overshot; there must now be serious worries that the same will happen this year.

But this budget had a wider significance than its immediate macroeconomic impact. More importantly, it was a chance for the BJP to set out how it intended to use its power to liberalise and reform the structure of India's economy. It was here that it was most disappointing.

The budget did contain some measures on privatisation. The government announced its intention to sell off a majority stake in one leading company, Indian Airlines, and said that it plans to sell off or even close down other non-strategic public companies.

This small advance, though, was completely overshadowed by the backward moves on trade liberalisation. The increase of 8 percentage points in most import duties takes India's effective maximum tariff to over 40 per cent, among the highest levels in the world. The budget also contained no significant measures to open the economy to foreign participation.

India had been inching away from protectionism since the early 1990s. The reversal of this liberalisation process is of deep concern. Indian industry will only become more competitive if the economy is opened up - but this budget has shown that the BJP is as far from accepting this as ever.

## California Blues

Californians vote today on proposition 227 - a proposal requiring the state's schools to teach all its children, including its 1.4m Spanish-speaking pupils, in English.

It is a vote which resonates beyond the narrow educational issue of whether California should scrap its controversial bilingual programme - where Spanish-speaking children are taught first in Spanish, transferring only gradually to English.

It pulls into focus the accelerating growth of Latinos as part of US society, set to reach a quarter of the population by 2050 and to form the majority in California and Texas long before that. It also highlights the imperfections of California's plebiscite populism as a way to run government.

That bilingualism has failed - at least as practiced in California - is evidenced by the awesome school drop-out rates for Hispanics and the opposition of many Latino parents who see the programme as economically disadvantageous to their children, cutting them off from the language on which the world of business, not just in the US but increasingly globally, turns. There is equally the argument that to remain one country amid ever increasing ethnic diversity the US needs to

retain one language, something it has achieved through countless waves of immigrants.

Bilingualism's failure may be due less to the programme - what limited good-quality evidence there is suggests that does well it may offer very marginal advantages - than to the fact that California's school system is in such a state of disrepair and underfunding that the programme cannot possibly function effectively. Pupils, as a result, are getting the worst of both worlds.

That in turn, however, has resulted from the voter-driven plebiscites, which starting with the tax-limiting proposition 13 in 1978 have increasingly crabbled and constrained California's public services. Its schools, once a pride of America, are not only among the worst-funded but worst-performing. Plebiscites, as with proposition 227, have proved blunt instruments, offering voters "take it or leave it" solutions to often complex issues. In a state where the gap between rich and poor is widening dramatically, they look a worryingly imperfect form of democracy - even if the answer to today's proposition should probably be yes.

## Guns for votes

On the road to peace in Northern Ireland, there are many possibilities of failure. One would be renewed arguments about whether those linked to paramilitary groups hold office in the new assembly without first ensuring that terrorist weapons were handed in.

Last week, Lord Cranborne, the Conservative leader in the Lords, accused Tony Blair, the prime minister, of rattling on his promises that paramilitaries could not hold office unless the scrapping of weapons had begun. This followed indications that the law to enact the Good Friday peace agreement might place more emphasis on the renunciation of violence than on actual decommitment.

Lord Cranborne's intervention has been doubly unfortunate. First, it has helped to revive Unionist fears. Second, because Tory co-operation is essential if the new law is to be enacted before the summer.

Keeping up the momentum towards peace is more important than the modalities of decommitment. While the paramilitary groups are calculating the possibilities of power through the ballot box, there is a good hope that they will continue to leave their guns at home. Suppose that in

five years no weapons had been handed in, but peace prevailed. This would be a good outcome - if not the best.

The agreement tacitly recognised this, requiring that office-holders in the assembly should be fully committed to non-violence, making provision for them to be removed if they are not, and enjoining them to do their best to secure decommitment. Everyone knows that persuading terrorists to give up their weapons will be difficult. The timetable envisaged is two years, whereas elections for the assembly are in 23 days' time.

There may be risks in holding the elections so soon, even before the UK government has enacted its bill to give force to the agreement. But the Tories should therefore support the government and recognise the practical politics of decommitment.

The government, for its part, must stick closely to the terms of the Good Friday agreement and emphasise the importance of explicit and genuine renunciation of terrorism by those standing for election. Such promises should progressively bind former terrorists to democracy. At present this is the best hope for Northern Ireland.

Clive Cookson and Nikki Tait ask whether the merger of Monsanto with American Home Products marks a new phase for the life sciences sector

# From corn to cancer



The buzz about "life sciences" in the chemical and pharmaceutical industries rose to a new pitch yesterday, when Monsanto and American Home Products announced a proposed merger.

The combined group would have worldwide sales of about \$20bn (\$14bn) a year, ranging from human health to agriculture, drugs to seeds. It would lead a growing pack of global companies that have pinned their colours to the banner of life sciences, which apply biology to a wide variety of businesses. Others include DuPont of the US, Novartis of Switzerland, Hoechst and Bayer of Germany, Rhône-Poulenc of France and Zeneca of the UK.

They are approaching from different directions. Some are moving away from the low earnings and poor growth prospects of heavy chemicals, while others are looking for non-medical applications of biotechnology. All subscribe to the strategy that a research base in the biological sciences can best be exploited by running a range of businesses covering the health and well-being of humans, animals and plants.

As John Stafford, AHP chairman, said yesterday: "It is becoming more and more costly to take advantage of the new technologies, the new biology that is available in both the medical and agricultural field. [The merger] will enable us to have the resources to be able to pursue these new technologies and turn them into products that will be helpful to the medical profession, consumers, agricultural research and other constituents."

This "life sciences" strategy contrasts with the policy of many mainstream pharmaceutical companies, such as Glaxo Wellcome, SmithKline Beecham and Merck. They have chosen to concentrate on human health.

Views differ as to which is the better approach. "The so-called synergies claimed by life sciences companies are a fantasy," said one drug company executive who did not want to be named. "We don't want to be distracted by farming at the research or the management level."

Sir David Barnes, chairman of Zeneca, believes that to be an outside view. "The agricultural and medical market places are very different but at the research level there is growing commonality," he says. "Technologies such as gene sequencing, combinatorial chemistry and high-throughput screening are as relevant to the agricultural as to the human health sector."

Of all the companies involved in life sciences, Monsanto has made the most aggressive push into plant genetics - changing crops to make them resistant to diseases or pests or taste better or last longer on shop shelves. Once viewed as a rather stodgy chemicals business based in St. Louis, the group split off its chemicals interests as an independent company, called Solutia, last year to concentrate on the life sciences. Its sales ex-Solutia stand at around \$6bn a year, with roughly half coming from agricultural products and the remainder from the Solutia pharmaceuticals unit and from food ingredients.

Both before and after the Solutia disposal, Monsanto had been ploughing billions of dollars into life sciences. In 1997, it spent about \$1.3bn on "growth-related" expenditures, such as research and product development. Last month alone, it agreed to spend about \$4bn to take control of DeKalb Genetics and Delta & Pine, two US companies in which it already held minority interests. It had been working with these companies to commercialise various genetically engineered products such as insect-resistant cotton and herbicide-tolerant soybeans.

Several of Monsanto's competitors said they could not have justified paying so much for the two seed companies. But Henrick Verfaillie, the company's president, defended the scale of investment in a recent interview, talking about the need for a radical shift in world farming techniques.

"We clearly have moved faster and more aggressively than any other company because we believe in the concept of life sciences," Mr Verfaillie said. "It is clear that food production needs to become more efficient, because of population growth and because, especially in the developing countries, people are starting to change their diets. If you travel in China, people are eating chicken or meat where before they were eating rice and vegetables. And immediately you need a much higher production of grains."

"We believe that over the next

20 or 30 years, we need to double the amount of grains produced worldwide to keep track of the population and the change of diet."

The world's farmers are expected to grow more than 30m acres this year with genetically engineered seeds - particularly cotton, soybeans and maize. They are spreading through all the main food-producing regions except Europe, where a strong

which is due to move out of patent protection in the US soon.

Although the company plays down the potential revenue threat, it has put considerable effort into the sale of "Round-up Ready" tolerant seeds to help secure future sales. In effect it has converted Round-up from a broad-spectrum to a crop-specific herbicide: when the farmer sprays the field with Round-up, all the weeds die, but the crop itself thrives.

Mr Verfaillie made clear that the company saw itself as racing both to take advantage of the rapidly shifting technology and to get products into the marketplace. The rationale for taking full ownership of DeKalb and D&P was simply "speed", he said.

Yesterday, Robert Shapiro, Monsanto's chairman, made the same point. "All this is being driven by the unprecedented discoveries going on in the biotechnology field," he said. "To make sure you have a lead, you have to have a lot of cashflow and organisation."

The competitors agree. Pioneer Hi-Bred, the Iowa corn seed company in which DuPont bought a 20 per cent interest for \$1.7bn last year as part of its push into life sciences, says the farm sector is increasingly producing not just commodity goods, but products

consumer resistance movement is holding up regulatory approval of transgenic crops.

Add to this the need for more food a growing obsession with "healthy eating" as the baby boomer generation ages, and concerns over sustainability.

This underlying belief in the need to increase world food production is only part of the argument for crop engineering. One of Monsanto's biggest revenue sources has been its extremely successful Round-up herbicide,

cloud of wings ascends. There has been some trouble with cascades of dead butterflies when someone got the timing wrong, but the fashion is expected to take off. After all, with its brief lifespan, a butterfly seems an appropriate symbol for the modern American marriage.

Can do

Boozy mountaineers have forced Nepal into a drastic decision: beer-lovers who live near Mount Everest will have to take their pleasure from cans rather than bottles. Apparently climbers like to pack some foaming tipsies among the pitons, crampons and ice axes, and have left more than 60,000 empty beer bottles lying around. Vehicles can't get in or out of the remote region of Khumbu, and it would cost \$45,000 to shift the 20 tons of glassware out. Nepalese beer producers, who normally recycle the empties, say they're not stamping up.

A Nepalese official says a new law banning bottled beer in Khumbu is "on the anvil". Cans will be allowed, as they can be recycled locally. Watch out for lots of abandoned ring-pulls on the south face.

Numberless

An economist speaks: there are three types of economist, those who can add up and those who can't.

## OBSERVER

### Paternal publisher

Much Italian business is still done the family way, for all the talk about globalisation and the shift to Anglo-Saxon-style capitalism. So it's no surprise to find a father-and-son team at the helm of one of the country's leading industrial holding companies - especially when the name is Romiti.

Since Cesare Romiti announced in January that he would let go of the steering wheel at Fiat this month, there has been press speculation about his next move on a scale matched only by papal elections.

The media have always had the sneaking suspicion that the forceful Fiat chief fancied himself as a newspaper tycoon. There was talk that he might go into banking or another large industrial group, or even enter politics to revive the centre-right. But what better power base in Italy - or indeed anywhere - than control of an influential newspaper?

So today Romiti is set to be appointed chairman of the RCS-Rizzoli publishing empire owned by the HDP holding company - which is managed by his son Maurizio, a position, many unkind tongues say, the younger Romiti largely owes to papá.

RCS, they say, can now stand for Romiti's Chairman and Son - though that might not last long if the group's publishing side is spun off, leaving Maurizio with the fashion business.

At Rizzoli, Romiti senior will control Milan's *Corriere della Sera*, Italy's leading daily, and the *Gazzetta dello Sport*, the country's top-selling newspaper, as well as a bunch of magazines and a book publishing business.

At Fiat, Romiti could influence three newspapers: the financial daily *Il Sole 24 Ore* owned by the Italian employers confederation; *La Stampa* owned by Fiat; and *Corriere* since Fiat is still the single largest shareholder of HDP.

It used to be said that one of the treasures of Giovanni Agnelli, the Fiat family patriarch, was to appoint the editor of the *Corriere*. So it looks as if one Italian tradition might not last much longer.

Gaining altitude

Philip Chen's rise through the ranks of Cathay Pacific to his new post of chief operating officer has been in inverse proportion to the recent fortunes of the company he may one day lead.

Hong Kong's de facto flag carrier is less of a high-flyer these days with revenues facing headwinds and expenses soaring into the clouds - for a start, moving to Hong Kong's spanking new airport won't be cheap.

Years ago, doves were set free at the more lavish shindigs. Then there was a fashion for balloons, but environmentalists objected. People started throwing bird seed, until guests started slipping on the stuff, then they used rice, but birds thought it was bird seed and rice isn't good for birds.

Apparently 1998 is the year of the butterfly. Companies put caterpillars in boxes at the right age so that they hatch out just before the wedding. When guests open their boxes, a multicoloured

Wings of love

June is the traditional wedding month in the US, where it's also traditional to find some new fad to mark the vows to love, cherish, honour and even sometimes obey.

Years ago, doves were set free at the more lavish shindigs. Then there was a fashion for balloons, but environmentalists objected. People started throwing bird seed, until guests started slipping on the stuff, then they used rice, but birds thought it was bird seed and rice isn't good for birds.

Apparently 1998 is the year of the butterfly. Companies put caterpillars in boxes at the right age so that they hatch out just before the wedding. When guests open their boxes, a multicoloured

tailored to end-users' demands. Agricultural genetics is making it possible to develop specialised crops such as grains enriched in particular nutrients for the food-processing industry.

Even so, Charles Johnson, Pioneer's chairman, warns that some developments that are becoming technically possible are not necessarily of immediate commercial value - making it essential for companies playing in this field to have deep pockets.

Producing vitamin-enriched bananas, for example, may not necessarily be the most efficient way to deliver dietary supplements to children. "How much extra are you going to pay for that? Is it the best way to get vitamins to children?" Mr Johnson asks. "I think there are real values in all of this, but the whole question requires much more attention."

AHP too has been a life sciences company since 1994, when its acquisition of American Cyanamid brought it a substantial business in animal health and crop protection products. But this has focused on more traditional agrochemicals, rather than on the biotechnology-driven areas such as crop engineering.

To some extent, the rationale behind the AHP-Monsanto deal may be similar to that of the last great life sciences merger - the coming together of Ciba and Sandoz to create Novartis in 1996. In both cases, a company that was relatively weak in pharmaceuticals and strong in agricultural products (Ciba and Monsanto) found a partner that was strong in drugs and weak in agrochemicals (Sandoz and AHP).

Everyone expects corporate consolidation in the life sciences business to continue. Most speculation involves DuPont, which spent \$2.6bn last month buying out Merck's 50 per cent stake in the two companies' pharmaceutical joint venture.

DuPont plans to sell off Conoco, its oil division, raising around \$20bn which will be used to expand its life sciences interests. Chad Holliday, DuPont's chief executive, wants to increase life sciences from 20 per cent of group sales today to 35 per cent by 2002.

Monsanto had been seen as a potential takeover target for DuPont - and DuPont could yet make a counter-proposal to the AHP merger. Or, analysts say, it may bid for a second-tier US pharmaceutical company such as Schering-Plough.

Zeneca is another potential target for merger or acquisition. The UK company's drugs business has been performing very well but it has not been investing as much in agricultural biotechnology as most of its competitors.

Even Dow Chemical, a US chemical company without a pharmaceutical business, is moving cautiously into biotechnology. It is working on insect-resistant plants and sees a role for itself - the genetic engineering of crops to produce industrial materials such as plastics.

In Germany, observers say consolidation is inevitable - perhaps extending as far as a merger between the two German giants, Hoechst and Bayer. At the least, Hoechst and Schering will have to sort out the future ownership of their agrochemical joint venture, AgrEvo.

The range of possible alliances is long. Life sciences will remain a buzz phrase in financial circles for years to come.

## Financial Times

### 100 years ago

Trade Outlook in Japan  
The go-ahead and impetuous nation of Japan has of late evinced an inclination to live beyond its means; its anxiety to adopt the fabric of modern civilisation without a moment's loss of time has led to the adoption of a gold standard - a step necessarily involving far-reaching economic changes; and last, though perhaps not least, its business principles have not been quite up to the approved standard, and have evoked serious rebuke from consular and other authorities. The accumulation of adverse trade balances which commenced in 1896 has continued unchecked.

### 50 years ago

Airline Buys Lockheed  
Advertisement: "Air India International last month purchased a fleet of high-speed Lockheed Constellations for international service. The famous Lockheed transport is already used on more global air routes than any other high-altitude plane. Air India International will be the 14th major airline to inaugurate Constellation flights on important routes. Constellations currently serve every continent of the world under the flags of ten different nations."







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# FINANCIAL TIMES COMPANIES & MARKETS

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TUESDAY JUNE 2 1998

Week 23

## Tokyo backs Nikko alliance

Travelers' deal in line with big bang reform

By Gillian Tett in Tokyo and Tracy Corrigan in New York

The Japanese government yesterday threw its weight behind a new alliance between Travelers Group, the US financial services group, and Nikko Securities, Japan's third largest broker.

A senior finance ministry official said: "We support this because it is in line with our big bang reforms and the liberalisation of capital markets. We expect more alliances to emerge."

The news came as Travelers announced it would spend \$1.6bn on a 25 per cent equity stake in Nikko, 9.5 per cent through a direct equity buy and 15.5 per cent through the

purchase of convertible bonds, exchangeable for common stock in three years.

This makes Travelers the largest shareholder in Nikko and represents the biggest equity stake taken by a non-Japanese group in a Japanese bank or broker. Until recently it was widely assumed that the Japanese government would not permit a foreign company to purchase a large part of a Japanese financial group.

Sanford Weill, Travelers' chairman, said: "This is something new... It shows our confidence in Japan... and that what is happening with big bang will lead to growth in the market place."

Nikko also said that it would take a small stake in Travelers, expected to total ¥100bn-¥500bn (\$72m-\$360m), by buying shares in the open market.

The companies plan to create an investment banking joint venture, merging Nikko's institutional and corporate business with the Tokyo operations of Salomon Smith Barney, Travelers' investment banking arm.

But Nikko plans to double its number of retail outlets to about 300 in a few years.

The agreement provoked a flood of speculation about other deals. The share price of Daiwa Securities, Japan's second largest broker, rose ¥23 to close at ¥560 and Kokusai Securities, fourth largest, rose ¥40 to close at ¥1315.

Nikko's shares were also heavily traded, rising ¥46 to close at ¥482. Their price surged strongly ahead of yesterday's announcement, prompting the Tokyo Stock Exchange to launch an investigation into whether insider dealing had occurred.

Deal maker, Page 20

## Early bids in for US group's nuclear businesses

By Virginia Marshall in London

Three groups are understood to have submitted preliminary bids for the Westinghouse nuclear businesses last week. The groups bidding are believed to include one led by British Nuclear Fuels and another by the French state-run companies Framatome and Cogema.

The operations are being sold by CBS Corporation, as the former US industrial conglomerate Westinghouse Electric is restructured. CBS is disposing of its remaining industrial businesses after remodelling as a media group.

BNFL, the UK's state-owned nuclear fuel and waste processor, is believed to have bid with Morrison Knudsen, an Idaho engineering group.

The French consortium is understood to have teamed up with Fluor Daniel, a Californian engineering concern. There is also thought to be a US-led consortium.

The Westinghouse nuclear business includes a government services division whose activities include servicing nuclear weapons and an energy services operation providing utilities with nuclear fuel. Its technology is behind a third of the world's nuclear plants.

The US group is expected to choose a preferred bidder within the next two weeks.

Siemens, the German conglomerate, which last year bought Westinghouse's conventional power generation business for \$1.52bn, has not made a formal bid but has a partnership arrangement with BNFL.

The two groups have been in discussions for some time over combining Siemens' nuclear business with BNFL's nuclear fuel fabrication and uranium trading operations.

Analysts have estimated that Westinghouse's conventional power generation and nuclear businesses would together raise about \$2bn.

Last week's bids coincided with CBS's announcement on Tuesday that it had agreed to sell its Westinghouse Process Control division to Emerson Electric for \$265m.

BNFL, which reprocesses most of the UK's spent nuclear fuel, declined to comment yesterday on whether it had bid.

### INSIDE

#### Dutch banks' battle signals end to friendly relations



The battle between ABN Amro, the Dutch bank, and Fortis, the financial services group, for Générale de Banque de Belgium shows that the cozy corporate culture in Europe is under threat.

ABN Amro's attempt to overturn a virtually done deal - contrary to chairman Jan Kalf's (pictured left) repeated view that western European banks were too expensive - is without precedent in Dutch banking. Page 21

#### Russian fallout hits Polish stocks

The Russian fallout has hit Poland's stock market and stopped the seemingly inexorable rise of the zloty. Since it had been casting a cloud over exporters' prospects, the softer zloty has been welcomed. But local observers are less sanguine about the setback for the share market. Page 40

#### Japan's fuel stations go self-service

Some Japanese oil companies have introduced self-service fuel pumps as a way of improving profitability. The abolition of bowing teams of attendants at filling stations is a reaction to tough times in the oil sector. Page 19

#### Diamond prospectors scour Alberta

Diamond prospectors are stepping up interest in Alberta, long known for its oil and natural gas deposits. Junior mining groups have staked out claims to much of the Canadian province, forcing the diamond establishment to take note. Page 30

#### Internet record sales set to rise

The internet music market is set to grow far faster than expected, according to a study by Market Tracking International, the research consultancy. But will the increase in online sales affect the balance of power in the music industry? Page 18

#### S&P slashes Pakistan's credit rating

Standard & Poor's has slashed Pakistan's sovereign credit rating by two notches to B minus. The move, which puts Pakistan on a level with the least creditworthy countries in the world, follows international condemnation of Pakistan's decision to conduct six nuclear tests last week. Page 28

#### Yen drops on Asian recession fears

The yen dropped in sight of ¥140 against the dollar, hit by bad economic data from Japan and surprisingly gloomy growth figures for the first quarter from Hong Kong and Malaysia. Page 29

#### NTT to issue domestic bond

NTT, Japan's largest telecommunications company, is preparing a ¥100bn (\$770m) domestic bond issue in a move that highlights the growing trend among Japanese corporations to look to the capital markets for funds. Page 23

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## Paper producers on a roll

The merger of Stora and Enso may signal consolidation in the industry

By Tim Bart in Stockholm

The forthcoming merger of Stora of Sweden and Enso of Finland, two of Europe's leading forestry companies, signals an acceleration in the number of consolidations taking place in the international pulp and paper industry.

The enlarged company will overtake International Paper of the US to become the world's largest manufacturer of paper and board, with a combined output of more than 12 million tonnes a year.

But the deal first between top-rank Finnish and Swedish industrial groups - is likely to be only the start of an intense period of mergers and acquisitions in the sector.

Unlike other industries, pulp and paper is fragmented. Together the five largest producers account for only 13 per cent of world output.

"In other areas such as car-making or aerospace, the top five contribute 40 per cent of total output," one Enso official said yesterday. "We believe that paper must follow suit."

Certainly, rivals such as UPM-Kymmene, Europe's top manufacturer, will not sit by while Enso and Stora reap the benefits of combining their financial firepower in an industry notorious for overcapacity, high prices and high investment costs.

UPM-Kymmene has already signalled its international ambitions by acquiring Blandin Paper, one of North America's largest producers of magazine grade paper. It has also forged a fine paper alliance with Asia Pacific Resources International of Singapore.

"We have already seen the consolidation process start, but a Stora-Enso combination would go far beyond anything we have seen so far," a paper analyst said yesterday.

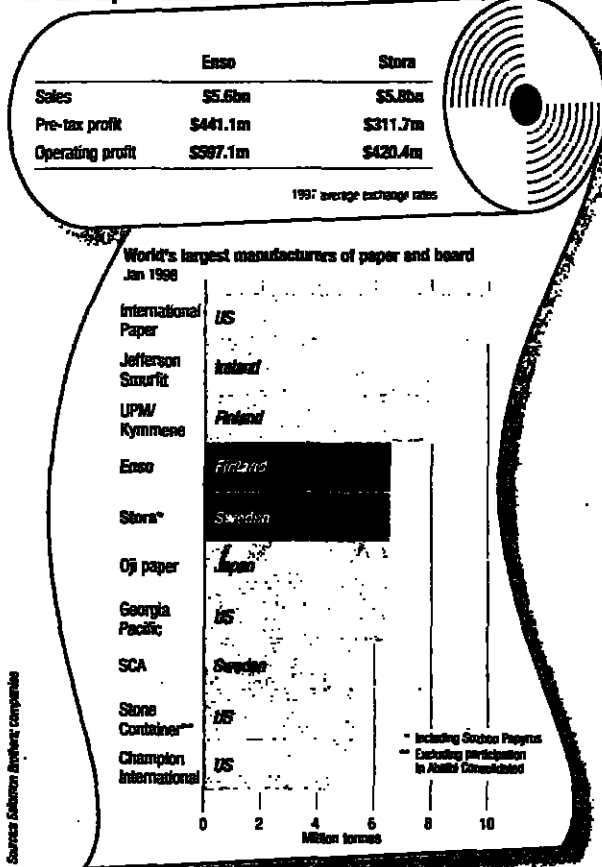
The enlarged group would have a commanding position in most grades of paper but particularly in LWC, coated magazine grade, where its market dominance could be used to stabilise prices.

The industrial logic looks compelling. In one leap, Enso will extend its exposure in emerging markets through Stora's existing alliances - mainly in Latin America. Stora, meanwhile, will be able to exploit Enso's domicile in a Euro-member country to reduce its transaction and invoicing costs, even though Sweden is not joining the European single currency at the start.

However, that raises questions over exactly who is propelling the deal. The initial agreement may have been reached between the largest shareholders of the companies rather than their senior management.

The Finnish government, which sold off most of the capital in Enso in the early 1990s, has been looking to reduce its voting stake of 47 per cent for some time. Investor, the main investment vehicle of Sweden's Wallenberg business empire, has also been keen to reduce its exposure to underperforming stocks.

To the top of the tree



den's Wallenberg business empire, has also been keen to reduce its exposure to underperforming stocks.

When Percy Barnevik arrived last year as the new chairman of Investor, many commentators expected the Swedish industrialist to begin his overhaul of the Wallenberg empire at Stora.

The company certainly appeared ripe for restructuring. Stora, one of the Wallenberg's oldest industrial holdings, had slipped in the 1990s from being Europe's largest paper company to third place - behind Finnish rivals UPM-Kymmene and Enso.

Lex, Page 16

## GRE reinforces position in US with \$1bn buy

By Christopher Adams, Insurance Correspondent

Guardian Royal Exchange yesterday made its biggest acquisition to date, joining a financial firestorm in the insurance sector.

The UK insurer is buying the US property and casualty business of ING for \$1.15bn, while the Netherlands-based financial services group will pay \$375m for Guardian's Canadian arm.

The acquisition will strengthen Guardian's position in the US Midwest and north-east, offsetting its exposure to the competitive UK market. The group has been under pressure to respond to restructuring by its domestic rivals, which have created businesses with more broadly based global operations.

The addition of ING's subsidiaries, Indiana Insurance and Peerless Insurance, will make Guardian one of the top three property and casualty insurers in the eight states that will contribute 70 per cent of the group's US revenue.

Guardian had been seeking to expand its non-standard motor business as well, but the asking prices of potential targets were too high, said John Robins, Guardian's chief executive.

The ING businesses earned net written premiums of \$728m last year. They specialise in selling commercial insurance to small business as well as personal motor and household insurance. Guardian, which has been seeking to build critical mass in key overseas mar-

kets where it operates, said 400 jobs would be lost.

The reduction in staff numbers would contribute to projected annual savings of \$50m by 2000. The ING property and casualty operations made pre-tax profits of \$96m last year and had net assets of \$597m.

Guardian was looking for a return on its investment of 12.5 per cent after three years. The deal was Guardian's third significant acquisition in recent months. It bought PPP Healthcare, the UK's second biggest health insurer, in December for £435m (\$726m) and acquired a South African personal lines insurer in February.

Those deals were followed by a £180m share buyback programme. Mr Robins said the group now had an "adequate" level of solvency.

But he indicated that Guardian could still benefit from an acquisition in Britain's personal motor insurance market.

For its part, ING will become one of the biggest insurers in Canada, acquiring a business that made pre-tax profits of \$447m (\$68m) last year on premium income of \$3525m and had net assets of \$3225m. The Dutch group retains a significant life assurance and savings operation in the US, having bought Equitable of Iowa for \$2.2bn in July last year.

Shares in Guardian slipped from 388p to 382p. ING, which did not trade on the Amsterdam stock market because of a holiday in the Netherlands, closed at Ft 188.1 on Friday.

Lex, Page 22

## Rockwell

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COMPANIES & FINANCE: EUROPE

ENTERTAINMENT US AND EUROPEAN COMPANIES TO BID FOR DIVISION SEAGRAM WILL SELL AFTER COMPLETING ITS \$10.6bn TAKEOVER

# Strong interest for PolyGram films

By Alice Rawsthorn

Dozens of US and European companies have expressed interest in PolyGram's film division, which is to be put up for sale if Seagram's \$10.6bn bid for its parent company is successful. The sale process is expected to start later this month, once a formal valuation has been completed. However, PolyGram's own estimates are understood to value the film company's hard assets at \$800m.

The business owns a 1,500-strong film library and has

backed such box office hits as *Trainspotting*, *Four Weddings and a Funeral*, *Fargo* and *Bean*.

European companies, including Canal Plus and Pathé, the French media group, have publicly affirmed their interest in the company, which is Europe's biggest film producer and distributor. However, Pierre Lescurie, Canal Plus chief executive, told investors last week that he was not willing to pay \$1bn for it.

Bertelsmann, the privately-owned German media group, which has extensive

music and books interests, is also regarded as a potential purchaser as is Kirch, another of Germany's large media companies.

Several US investors are also interested, including financial groups and companies already involved with the entertainment industry. However, the PolyGram film business, which has yet to break even, is not seen as a suitable candidate for a leveraged buy-out bid.

Over the past seven years, PolyGram has invested over \$1.2bn of the profits from its record labels in building up

a Los Angeles-based film business in a bold attempt to create the first European-owned rival to the US movie studios.

Seagram is acquiring PolyGram to take over its record labels and would fold the film business into Universal, its Hollywood studio. Rather than risk a political row in Europe, Seagram has agreed to sell the film subsidiary.

Goldman Sachs has been appointed to handle the sale for Seagram and Philips, from which it is buying a 75 per cent holding in PolyGram. The PolyGram camp

is represented by Société Générale Bannion.

One component of the film company's assets is the \$300m of revenue owing from pre-agreed deals on existing pictures such as *Bean*, *The Borrowers* and *The Game*.

Another element is the \$200m of revenue PolyGram expects to earn over the next nine months for films which have been made but not yet released, such as *Elizabeth*, with Cate Blanchett as Queen Elizabeth I, and *Notting Hill*, the *Four Weddings* follow-up starring Hugh

Grant and Julia Roberts.

The 1,500-strong film library generates \$65m in cash a year which, on an average industry multiple of ten times cashflow, values it at \$650m. After deducting \$250m of off-balance sheet financing, the company's hard assets are valued at \$400m.

Seagram is expected to announce that Doug Morris, head of its Universal Music subsidiary, will run its expanded music interests following the completion of the PolyGram acquisition.

## Internet sales could become key to the music industry

Alice Rawsthorn reports on the threat to the 'big five' which are struggling to compete in a new environment

Ask a record executive to identify the burning issues facing the music industry and, apart from pontificating on Seagram's plans to restructure PolyGram, they would almost certainly say the growth of internet record sales.

It is now generally accepted that the internet will become an increasingly important distribution vehicle for music but no-one knows how important it will be. A new study by Market Tracking International (MTI), the research consultancy, addresses that issue by estimating that the internet will account for 0.1 per cent, or \$67m worth, of records sold worldwide this year, and 7.3 per cent, or \$3.6bn, in 2005.

MTI's findings suggest that the internet music market will grow far faster than previously expected. The critical question for the world's record companies is whether the increase in online sales will affect the balance of power in the music industry.

Since the late 1990s, nearly 80 per cent of the global music market has been controlled by six companies: PolyGram, Sony, Warner, EMI, Bertelsmann and Seagram's Universal Music sub-

sidary. Seagram's \$10.6bn deal to buy PolyGram will turn the "big six" into the "big five". The market could become even more consolidated if Bertelsmann successfully renews its efforts to acquire the troubled EMI group.

The rationale behind these acquisitions is that, at a time when the growth in global record sales is slowing, if companies operate on a larger scale they can cut costs and enhance profitability. Yet developments in the internet music market could imperil that strategy.

At present, the online market is composed of internet record stores. These are run by established US retailers, such as Tower and Camelot, record labels, including Sony and Warner, and internet specialists, notably CD Now and Music Boulevard.

Consumers e-mail orders to these sites and their merchandise is delivered by post or courier. It is also possible to download music directly from the internet in the form of digital signals delivered to the consumer's computer, which can then be recorded on a tape or compact disc recorder.

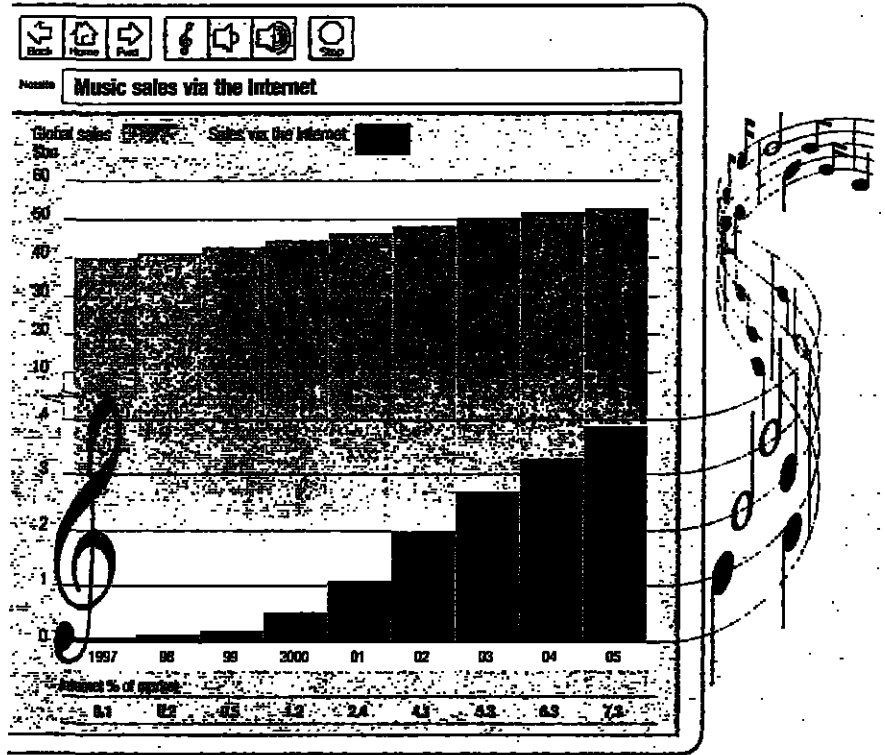
However, established record labels and retailers are wary of becoming

involved with direct downloading until adequate legal and technical safeguards have been implemented to protect their music from piracy. Except for a few experiments, it is still the preserve of pirate jukeboxes, which post up unauthorised copies of albums, or legal internet sites dealing with unrecorded acts.

Once legal and technical protection is in place, the "big five" stand to benefit from the growth of internet sales. By selling directly to consumers, they can keep the proportion of the retail price now ceded to retailers, and direct downloading will enable them to reduce manufacturing and distribution costs. MTI forecasts that direct downloading could account for up to 15 per cent of internet sales by 2005.

But there is a risk that, while the "big five" wait for the necessary legal and technical changes, pirate jukeboxes will proliferate. Another is that musicians will increasingly choose to bypass record labels by releasing their own material over the internet.

There has always been a strong anti-establishment tradition in music. Frank Zappa and the Grateful Dead launched their own self-run



record labels in the 1970s. The internet's emergence as an alternative distribution vehicle will make it cheaper and easier for other musicians to do so in the future, particularly young ones who have grown up with computers.

Another problem for the "big five" is that digital downloading could encourage new investors from related sectors to diversify into music. MTI suggests that telecommunications companies, technology specialists and electricity sup-

pliers may well provide yet another source of competition for Seagram and the rest of the "big five".

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### NEWS DIGEST

#### PHOTONIC TECHNOLOGIES

##### Pirelli settles patents dispute with Ciena

Pirelli, the Italian tyre and cables group, said yesterday it had reached a settlement in its legal dispute against Ciena of the US for infringement of Pirelli's optical transmission systems patents. The agreement provides for the payment by the US company of \$30m to Pirelli and running royalties on future Ciena sales. Pirelli said the two parties also agreed on a non-exclusive cross-patent licence.

Pirelli, which has been a pioneer in photonic technologies for advanced telecommunications networks since the early 1990s, launched the lawsuit against Ciena in December 1996 in Delaware, asserting that Ciena products were infringing several of its patents in optical transmission systems.

Giuseppe Morchio, chief executive of Pirelli's cables and systems division, said yesterday the settlement confirmed the "international value of Pirelli's intellectual property".

Pirelli, he added, currently had a 15 per cent share of the \$1bn fast-growing world photonics market involving complex optical communications systems. Paul Betts, Milan

#### TEXTILES

##### Count Marzotto steps down

Count Pietro Marzotto yesterday announced he was stepping down after 16 years as chairman of Marzotto, the textiles and clothing group which is one of Italy's oldest family-controlled companies. Count Marzotto will be replaced by Jean De Jaegher, a Belgian who is the company's deputy chairman.

The decision marks a break with history at the company, which has been headed by a Marzotto for the past 150 years. It also reflects the company's transition from family ownership to a public structure. Count Marzotto also told the company's annual shareholders meeting that consolidated group sales had grown by 13.8 per cent in the first four months of this year to L985bn (\$561m). He said the group was expected to report double-digit sales growth this year. In 1997, group sales totalled L2,400.5bn. Profits this year would also be boosted by the disposal of non-strategic assets expected to produce a net capital gain of L24bn. Based in the north-eastern region of Vicenza, Marzotto also controls the German Hugo Boss clothing business. Paul Betts

#### ISRAEL

##### Discount Bank chief quits

Avraham Asheri, managing director of Israel Discount Bank, left his third biggest, resigned yesterday. The resignation followed pressure from the board over the bank's poor results and his failure to settle a labour dispute.

Discount's net profits plunged 50 per cent in the first quarter of 1998 to Shk33m (\$9.03m), from Shk66m last year. Excluding results from its subsidiaries, Discount incurred a Shk45m loss during the quarter. For the past four months, a labour dispute has paralysed the bank after Avie Mientkovich, Discount chairman, launched a campaign to introduce reforms and break the bank's powerful workers' committees.

Some analysts warn that the bank - which is 60 per cent owned by the state and is on the government's privatisation list - may collapse without radical restructuring. Discount officials declined to comment on the resignation of Mr Asheri, who served as managing director for six years. Avi Machlis, Jerusalem

## OTE posts Dr45.1bn for quarter

By Kerin Hope in Athens

OTE, Greece's public telecommunications operator, yesterday reported net profits of Dr45.1bn (\$148m) on consolidated turnover of Dr207.5bn in its first quarterly reporting period.

No comparable figures for 1997 were published, but the company said operating revenues increased 12-15 per cent.

It said digitisation of Greece's fixed-line network was being stepped up, with 700,000 new digital lines due to be installed by mid-year.

OTE estimates that digitisation, which allows calls to be time-charged, increases revenue per line by an average of 15 per cent.

Analysts said the impact of a 12 per cent devaluation of the drachma in mid-March would be felt in the second

quarter. OTE's consolidated results will also be affected by a six-month delay in launching Greece's third cellular network.

The operator said Cosmote, its mobile telephony subsidiary, cut first-quarter operating expenses by Dr3.6bn and expected to have 70,000 subscribers by June.

OTE also faces problems with Telekom Serbia, the

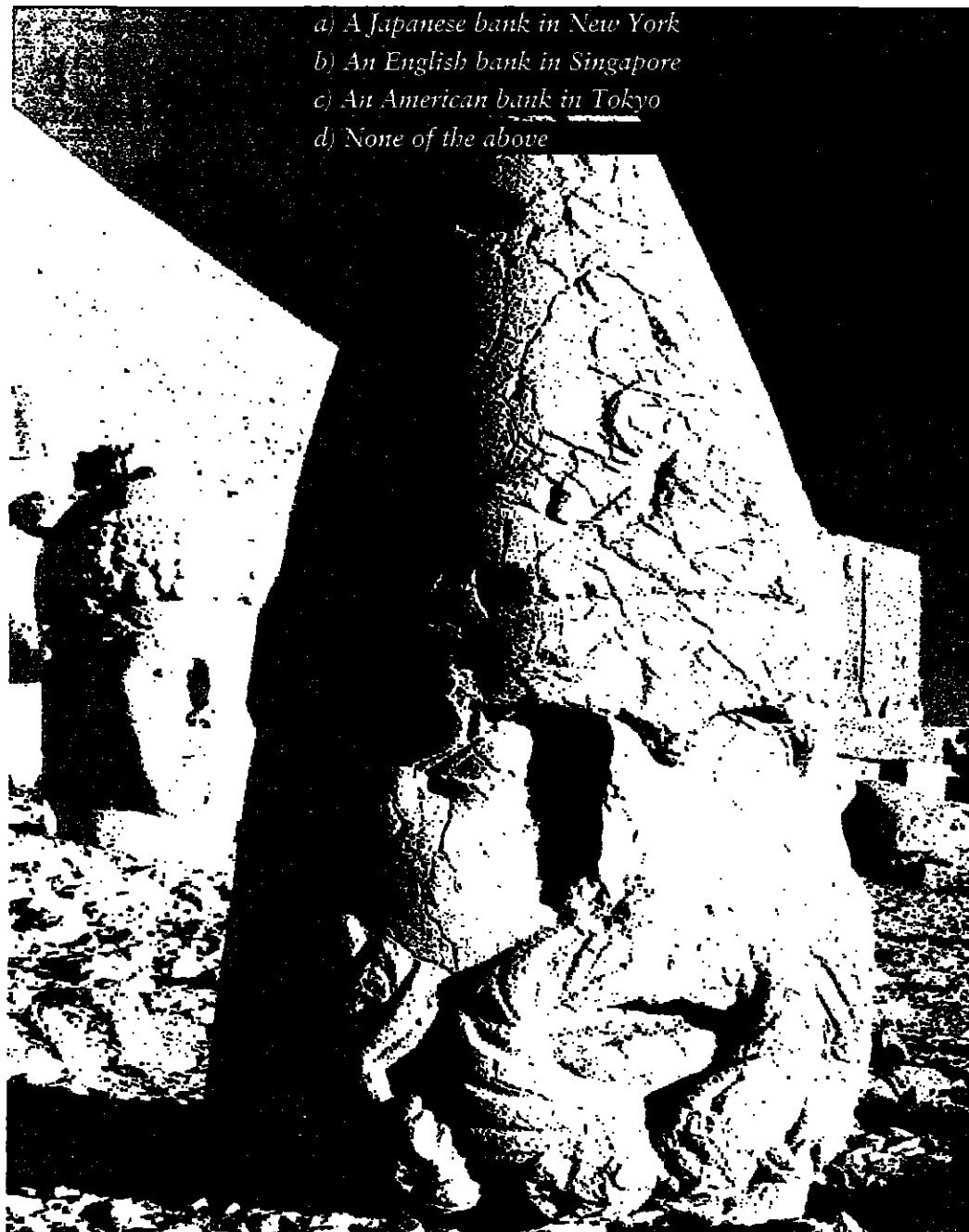
Serbian operator, in which it holds a 49 per cent stake in partnership with Telecom Italia.

The Serbian currency, the dinar, has depreciated by 80 per cent since January.

OTE, which owns 20 per cent of Telekom Serbia, has already decided not to exercise an option to buy another 4 per cent from Telecom Italia.

## Who did the first multi-currency check receivable securitization deal in the world?

- a) A Japanese bank in New York
- b) An English bank in Singapore
- c) An American bank in Tokyo
- d) None of the above



The right choice is "d", which should read "a global bank in Turkey". The bank which issued the first 144A Eurobond, the first IFC B Type Securitised Loan application and the first US Commercial Paper from Turkey, **Garanti Bank in short**. Wouldn't you invest in a bank, where all the benchmark transactions come from?

For further information please contact Mr. Ergun Ozgen, Executive Vice President, Bayrakdere Caddesi, Maslak 506/70 Istanbul/Turkey Tel: (90-212) 283 40 40 Telex: 726353 gar-ir http://www.garantibank.com.tr

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Recommended Cash Offer by  
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**Lindsey Morden Acquisitions Limited**  
a wholly-owned subsidiary of Lindsey Morden Group Inc.  
for  
**Hambro Insurance Services Group PLC**  
CIBC Wood Gundy Securities Inc. ("CIBC Wood Gundy") announces on behalf of Lindsey Morden Acquisitions Limited ("Lindsey Morden Acquisitions"), a wholly-owned subsidiary of Lindsey Morden Group Inc. ("Lindsey Morden"), a recommended cash offer (the "Offer") to acquire the whole of the issued share capital of Hambro Insurance Services Group PLC ("HIS") not already owned or contracted to be acquired by Lindsey Morden or its associates.  
On 8 May 1998, Lindsey Morden agreed to acquire 33,990,664 shares in HIS owned by Hambro PLC, representing 52.15 per cent of the issued share capital of HIS, at a price of 132 pence per HIS share.  
Accordingly the Offer is being made under Rule 9 of the City Code and is wholly unconditional.  
The full terms of the Offer (including details of how the Offer may be accepted) are set out in the offer document which was dated and posted yesterday (the "Offer Document") and in the Form of Acceptance. Terms defined in the Offer Document have the same meanings in this advertisement.  
An HIS Shareholder who validly accepts the Offer will receive 132 pence in cash for every HIS Share.  
The Offer values the whole of the issued share capital of HIS at approximately £26 million.  
Lindsey Morden has received irrevocable undertakings to accept (or procure the acceptance of) the Offer from the directors of HIS (or persons connected with them) in respect of their own beneficial holdings amounting to 1,606,067 HIS Shares, representing in aggregate 2.46 per cent of HIS's existing issued share capital.  
Copies of the Offer Document and Form of Acceptance are available by post from Computershare Services PLC, PO Box 859, Convent House, East Street, Bournemouth, Dorset, BSO 1XZ and for collection from Computershare Services PLC, First Floor, 5-10 Great Tower Street, London EC3R 5ER.  
The Offer is made to all HIS Shareholders (including those to whom the Offer Document may not be despatched) who hold HIS Shares or who are entitled to have HIS Shares unconditionally allotted or issued to them, in accordance with the terms set out in the Offer Document. The Offer will be open for acceptance until 3.00 pm (London Time) on 22 June 1998 (or such later date(s) and/or date(s) as Lindsey Morden Acquisitions may, subject to the City Code, decide).  
The Offer is not being made, directly or indirectly, in or into, or by use of the mails of, or by any means or instrumentality (including, without limitation, telephonically or electronically) of interstate or foreign commerce or of any facilities of a national securities exchange, of the United States, Canada, Australia or Japan and will not be capable of acceptance by any such use, means, instrumentality or facility. Accordingly, neither the Offer Document nor the Form of Acceptance is being, or may be mailed, distributed or otherwise forwarded or transmitted to or into such countries.  
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CIBC Wood Gundy, which is registered in the United Kingdom by The Securities and Futures Authority Limited, is acting for Lindsey Morden, Lindsey Morden Acquisitions and Fairfax Financial Holdings Limited ("Fairfax") and no one else in connection with the Offer and will not be responsible to anyone other than Lindsey Morden, Lindsey Morden Acquisitions and Fairfax for providing the protections afforded to customers of CIBC Wood Gundy nor for giving advice in relation to the Offer.  
The directors of Lindsey Morden, the directors of Lindsey Morden Acquisitions and the directors of Fairfax listed in the Offer Document accept responsibility for the information contained in this advertisement and, to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case), the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information.  
2 June 1998

FINANCIAL TIMES  
ELECTRONICS TO GO  
**Sony to buy**  
Japanese oil  
MAS blames  
German Banking and  
Tuesday Ju  
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FINANCIAL  
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COMPANIES & FINANCE: ASIA-PACIFIC

ELECTRONICS TIE-UP DESIGNED TO BOOST AUDIO-VISUAL AND INFORMATION MANAGEMENT TECHNOLOGY

# Sony to buy stake in JustSystem

By Alexandra Harney in Tokyo


Sony, the Japanese electronics giant, is to expand its digital home electronics business with the acquisition of a 6.7 per cent stake in JustSystem, the company that makes Japan's top-selling word processing software. The two companies said they planned to develop audio-visual and information management technology.

"We decided to enter into this tie-up based on the idea that we needed to improve our digital home electronics business, and we believe the engineering power of JustSystem will help us do this," said Nobuyuki Izai, Sony vice-president.

Sony will invest ¥1.27bn (\$9.2m) to buy 2m shares of JustSystem at ¥637 in a third-party allotment that would give JustSystem a much-needed capital boost of ¥638m. The new shares will be issued in late July, pending legal approval.

JustSystem, which makes Ichitaro, the most popular Japanese-language word processing software, began negotiations with Sony about an equity acquisition in April in an attempt to revive earnings. The company suffered a ¥5.1m loss in net profits on sales down 30.2 per cent to ¥21.8bn in the year ending in March.

The share purchase and joint technology plan will be Sony's second tie-up this year. In April, the company announced it would share software and home electronics technology with Microsoft, the US software company.



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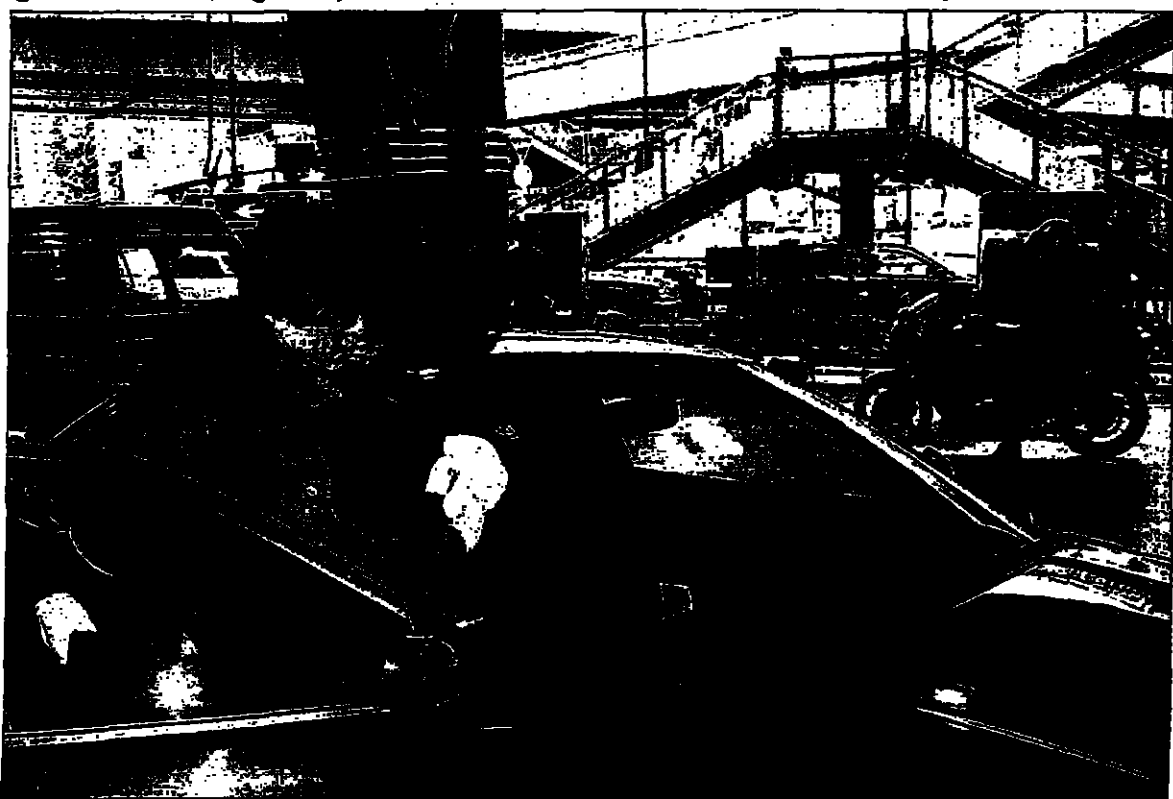
*This announcement appears as a matter of record only.*

# Japanese oil seeks salvation in self-service

Overcapacity and deregulation are forcing companies to cut costs, writes Alexandra Harney

Pull into the new Cosmo service station at Funabashi, Chiba Prefecture, Japan, and you might notice something missing. There is no bowing team of attendants guiding your vehicle to the pump, no smiling face at your window offering you a selection of services, no rock music to keep you entertained while you wait. Instead, you punch your choice of fuel into a computer, insert cash, and pump the petrol alone.

Could this solitary, stripped-down service be the answer to the Japanese oil sector's profitability problem? Some of Japan's biggest oil companies are hoping so. Japan's oil sector is facing tough times. The industry is suffering from massive overcapacity in both refining and distribution, and the situation is likely to worsen with deregulation, which has opened the market to new imports as well as permitting self-service stations.



Tempered at the pump: a Tokyo petrol station employee cleans a windscreen before self-service came in this year

Customer reactions have been mixed. Mamoru Shiba, a first-time pump user, admitted he enjoyed the freedom of self-service, but Yuki Nakagawa, a station employee, said: "People ask why they have to bother with all these annoying procedures if the price is only a few yen different."

However, Cosmo, like most of Japan's big oil groups that have recently opened self-service stations, is betting lower prices and the stations' novelty will boost volumes and raise margins.

The biggest danger is that the oil companies destroy their margins through price-cutting. Discounting is already widespread, with Cosmo offering ¥15 off the price of a litre.

Even with the introduction of self-service, prospects are dim for Japan's oil sector, because the industry is not prepared to undertake the fundamental restructuring it needs to remain competitive, analysts say. "There are simply too many oil companies in Japan. They need to merge and close down capacity," said Nicholas Smith, senior analyst at Jardine Fleming.

# MAS blames loss on sharp fall in ringgit

By Sheila Mollath in Singapore

MAS, the Malaysian national carrier, blamed foreign exchange losses arising from the sharp drop in the ringgit against the US dollar for its fall to a net loss of M\$259.9m (US\$58m) in the year to March 31, from a net profit of M\$333m a year earlier.

The loss was greater than analysts expected and was certain to pique further interest in the airline's restructuring plan. MAS said last week it would submit a new restructuring proposal to ease hardships brought by the Asian economic crisis.

The first proposal, reported in April, was primarily designed to ease the debt burden of Tajudin Ramli, MAS executive chairman and controlling shareholder. It called for Mr Tajudin to borrow against MAS

aircraft to pay what is reported to be nearly M\$500m in personal debts, and, therefore, riled minority shareholders.

But Mr Tajudin insisted last week that restructuring would not be at the expense of minority shareholders. The national carrier reported a foreign-exchange translation loss of M\$3.5m on the revaluation of long-term foreign monetary

Financial Times Surveys

## German Banking and Finance

Tuesday June 16

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**FINANCIAL TIMES**  
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## Annual Report Panel Service


June 23 - 26

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**FINANCIAL TIMES**  
No FT, no comment.



## AGF ASSURANCES

In April 1997, AGF Assurances, a wholly-owned subsidiary of Assurances Générales de France (AGF), issued 20,000,000 subordinated convertible or redeemable debentures (known as OSCARs), each with a face value of FRF 220, for a total amount of FRF 4.4 billion. The conversion of all the debentures would result in the creation of 20,000,000 new AGF shares. The OSCARs are traded on the First Market of the Paris Bourse.

Following recent conversions, there were 595,436 OSCARs outstanding at April 30, 1998, according to SBF notice no. 98-1817 dated May 7, 1998. This amounts to less than 10% of the total number of debentures issued.

Holders of OSCARs are hereby notified that on May 28, 1998, the Board of Directors of AGF Assurances decided to redeem all outstanding OSCARs before maturity, as provided for in paragraph 3 of article 2.2.6 of the offering memorandum approved by the Commission des Opérations de Bourse on April 22, 1997, under the number 97-206.

Redemption will occur as of June 30, 1998 at the price of FRF 315 per debenture, plus FRF 8.94 in accrued interest for the period May 2, 1997 to June 29, 1998, for a total of FRF 323.94.

Interest on the debentures will therefore cease to accrue on June 30, 1998.

For the three months from June 30 to September 30, 1998, debenture holders may opt:

- Either to redeem their debentures for cash, in an amount of FRF 323.94 per debenture.
- Or to redeem them for AGF shares, on the basis of one share per debenture. In line with provisions of the debenture offering memorandum, the new shares resulting from conversion will carry dividend rights from January 1, 1998.

In both cases, applications for redemption should be made to the banks which received the original subscription.

As of October 1, 1998, debentures not tendered for conversion will be redeemed for cash.

**A.G.F. ASSURANCES** - Incorporated in France with limited liability and issued capital of FRF 5,834,541,000 - Headquarters: 87 rue de Richelieu 75002 Paris France - Registered in Paris - B552 124 109.

## TANJONG PUBLIC LIMITED COMPANY

(Incorporated in England 1926 - Registration No. 210874)  
(Registered as a foreign company in Malaysia - Company No. 990903-V)

### NOTICE OF EXTRAORDINARY GENERAL MEETING

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting of Tanjong Public Limited Company ("the Company") will be held at 10.30 a.m., on Wednesday, 17 June 1998 at the Malacca Ballroom III - Malacca Place, Hotel Istana, 73 Jalan Raja Chulan, 50200 Kuala Lumpur, Malaysia, for the purpose of considering and, if thought fit, passing the following Ordinary Resolutions:

**ORDINARY RESOLUTION 1**

1. THAT the directors of the Company be and they are hereby authorized to carry into effect the Company's acquisition from Capas Unggul Sdn Bhd 15,701,600 ordinary shares of RM1.00 each in the capital of Powerlink Berhad for a total cash consideration of RM250,277,600 or RM4.50 per share subject to the terms and conditions set out in the Company's letter to Capas Unggul Sdn Bhd dated 27 February 1998 with full power to amend to any modification thereof or addition thereto or any other conditions as may be imposed by any relevant Malaysian regulatory authority as a condition to their approval of the acquisition referred to in this resolution or which the directors of the Company may think expedient in the interests of the Company.

**ORDINARY RESOLUTION 2**

2. THAT the directors of the Company be and they are hereby authorized to:

(a) carry into effect the Company's acquisition from Arab-Malaysia Development Berhad 51,172,800 ordinary shares of RM1.00 each in the capital of Powerlink Berhad for a total cash consideration of RM250,277,600 or RM4.50 per share subject to the terms and conditions set out in the Company's letter to Arab-Malaysia Development Berhad dated 6 February 1998, with full power to amend to any modification thereof or addition thereto or any other conditions as may be imposed by any relevant Malaysian regulatory authority as a condition to their approval of the above acquisition and any acquisition of further shares in the Company may think expedient in the interests of the Company;

(b) carry into effect or cause the Company's wholly-owned subsidiary, Tanjong Energy Holdings Sdn Bhd (formerly known as Tanjong Air Sdn Bhd) ("TEH") to carry into effect any acquisition of further shares in Powerlink Berhad at a cash offer price determined in accordance with the provisions of the Malaysian Code on Takeovers and Mergers 1997 (including any statutory modification or any re-enactment thereof) ("Code") pursuant to any mandatory general offer made by the Company or TEH in compliance with Rule 34.1 of the Code in consequence of the acquisition of the shares in Powerlink Berhad referred to in paragraph (a) of this resolution, with full power to revise or modify (or cause to be revised or modified) from time to time the terms of any such mandatory offer to the extent permitted by law or which they think expedient in the interests of the Company.

**BY ORDER OF THE BOARD**

Shangany Ramasamy  
Secretary

17th Floor, Menara Bersemita,  
Jalan Raja Chulan,  
50200 Kuala Lumpur,  
Malaysia

2 June 1998

Notes:

1. A member of the Company entitled to attend and vote is entitled to appoint one or more proxies or proxies to attend and vote instead of him/her.
2. A proxy need not be a member of the Company.
3. The form of proxy must be deposited at the Company's Principal Office at 17th Floor, Menara Bersemita, Jalan Raja Chulan, 50200 Kuala Lumpur, Malaysia, not less than 48 hours before the time appointed for the meeting or adjourned meeting. Lenders of a completed form of proxy will not produce a member from attending and voting in person at the meeting should the member subsequently wish to do so.









## COMPANIES &amp; FINANCE: UK

ADVERTISING US GROUP TAKES HOLDING TO NEARLY 30% AND HAS PERMISSION TO CONTINUE BUYING

## Clear Channel lifts More stake

By Andrew Edgcliffe-Johnson

Clear Channel Communications of the US cemented its chances of beating Decaux in the \$475m (\$793m) battle for More Group yesterday, by raising its stake in the bus shelter advertising group to nearly 30 per cent.

Roger Parry, chief executive of More Group, said it was "inconceivable" that Decaux could fight back, and declared the bid "all over but the shouting".

It emerged that Clear Channel has also been given permission by More and by

the Takeover Panel to continue buying beyond 30 per cent - the normal ceiling on stake-building during takeover bids. The panel also ruled that Decaux may not raise its conditional \$522m proposed offer unless Clear Channel's bid fails.

The US media group took advantage of a fall in More's share price from \$11.32 to \$11.08 to buy more shares at \$11.10 - the level of its offer. Clear Channel had previously bought a 17 per cent stake, on top of which shareholders holding a total of over 5 per cent of More have

accepted Clear Channel's offer. The share price fell following news after the market closed on Friday night that More Group had reiterated its recommendation of Clear Channel's \$475m bid, despite Decaux's indication that it might pay \$522m if it were cleared to do so by a Monopolies and Mergers Commission investigation.

Decaux said last night that its indicative proposal still stood, despite the difficulty of fighting against a recommended bidder which controls such a large stake.

"Clear Channel has not got control of the company," the French group said. Decaux has so far spent almost \$4m on advisers and bankers' fees. Mr Parry said: "They would be better off spending their time and money on some new street furniture."

He said More's board had given Clear Channel permission to buy more than 29.9 per cent of its shares "because we want to do anything to end the uncertainty" hanging over More. Mr Parry said institutional shareholders had "voted

with their feet" in selling at \$11.10, and said none had voiced any criticism about the price, despite Decaux's \$12.20 proposal. Those arbitrageurs who bought above \$11.10 were "ill-advised and foolish," he added.

More Group's next "strategic push," he added, would be into the ambient media market - advertising on shopping trolleys, take-away cartons, toilet doors, beer mats and ashtrays. The fragmented UK market is worth an estimated \$50m - two thirds the size of the bus shelter advertising market.

## Powerscreen reveals patent problems in US

By Robert Wright

Powerscreen International, the Northern Ireland engineer, yesterday said it knew 18 months ago that it faced patent infringement litigation which went unmentioned in its annual report.

The admission, which followed a damaging trading statement last Wednesday, is likely to fuel speculation that further problems may surface at the Dungannon-based company. Its shares yesterday fell 15p, or 14.6 per cent, to 87p.

Powerscreen said patent lawyers had advised it that no patent infringement had taken place.

Yesterday's announcement referred to claims filed in the US federal district court in Boston by Read Corporation, a maker of screening equipment based in Middleboro, Massachusetts. Read, now known as Nordberg-Read, was bought last year by Nordberg Group, part of Finland's Rauma Corporation.

Powerscreen said it learned of the action in October 1996. At that point, Read had filed a complaint alleging Powerscreen's Power-Grid machines violated its patents for its Screen-All machines. Nordberg-Read has since filed a second complaint alleging Powerscreen violated its patents on the moving shaker assembly for its machines.

Court papers say only that Nordberg-Read is seeking triple damages and costs in its action, but the sum sought has been reported as \$90m. Powerscreen said yesterday: "The company has made appropriate provision for foreseeable liabilities relating to legal matters. Our statement [to the stock exchange] makes clear we believe no infringement has taken place. But we have taken a prudent position and provided for a liability, however remote."

But one analyst expressed surprise at the case's omission from a list of contingent liabilities in Powerscreen's 1997 annual report. Last Wednesday's profits warning mentioned for the first time a patent infringement case against Brown Lenox, a Powerscreen subsidiary that makes stone-crushing equipment. It also said the company now expected pre-tax losses of \$88m for the year to March 1998 against the \$10m losses predicted in January.

However, there has been concern that last week's announcement failed to refer to some other widely suspected problems, including the apparent use of an Irish Republic subsidiary of Powerscreen to reduce Powerscreen's tax bill. No provision was made for settlement of that dispute in last week's announcement.

## COMMENT

## Emap

The bright young things who read Emap's FHM may not remember the last recession. But the greying heads who make money out of it are urging caution. UK advertising spend as a percentage of GDP is perilously close to its 1980s high. The company managed an 18 per cent jump in underlying advertising revenues from its UK consumer magazines in 1997-98. But the trend is clear: the year started at 20 per cent and ended with 12 per cent. Emap, though, is better placed than most. First, an economic downturn tends to hit classified advertising, to which Emap has a small exposure, hardest. Second, Emap can look forward to a revival in advertising in France, home to its second-largest business. Third, Emap channelled the recent windfall from falling paper prices and rising advertising revenue into new launches and improving the existing magazines. As a result, it has gained market share while pushing up cover prices. Emap may well be heading for lower UK growth, but at least it is ahead of the pack.

Ironically, a less heated advertising market could be just what Emap needs. Its balance sheet is undergirded. Net debt stands at \$146m, against an enterprise value of \$2.8bn. This is not a company that likes to overpay. But a big acquisition - if and when prices cool - would be well received.

## Guardian Royal Exchange

If God were creating a tidy insurance company, he would not start from where Guardian Royal Exchange is now. A long history has left it in a bewildering array of countries and industrial niches. It seems to defy the current fashions for domestic mergers, euro-zone consolidation and life assurance. Yesterday's deals make sense in terms of gaining a top three position in part of the US, while abandoning 10th spot in Canada. Now that GRE's solvency ratio is a far less flabby 65 per cent, it should focus more on pruning and less on acquisitions. With goodwill amortisation wiping out trading profit gains from the purchases, much depends on questionable growth prospects in very competitive markets. While GRE is making sense of its patchwork portfolio, underpinning its share price at 1.2 times net asset value, its underdog mix must make the whole less attractive to a predator than some might hope.

## Siebe moves on Nemic share issue

By Paul Abrahams in Tokyo

Siebe, the UK engineering group, yesterday moved to prevent Nemic-Lambda, the listed Japanese switching company in which it holds a 50.6 per cent stake, from issuing shares that would dilute its stake.

The company asked the Tokyo district court to issue a temporary restraining order on the Japanese group which is proposing to issue 6.5m shares, a move that would leave Siebe with just 38.4 per cent of the company.

The 20 shareholders taking up the issue include private individuals, a manufacturer of Buddhist altars, and financial institutions such as Sanwa Bank, Dai-ichi Life Insurance and Yasuda Fire and Marine.

The judges must make a decision by June 15, when the shares are scheduled to be allocated. They must decide whether the share issue is justified by Nemic-Lambda's business plans, or whether it is merely a device

to protect the management. Siebe had intended to vote Rikihito Madarame, Nemic-Lambda's founder, chairman and president off the board at the general meeting on June 25.

Nemic-Lambda's auditors have filed a suit against Mr Madarame which alleges embezzlement. Mr Madarame, who with members of his family owns about 13 per cent of the company, is under investigation for alleged misappropriation of funds.

Nemic-Lambda insists the share issue is aimed at funding two projects that will allow the company to increase its return on equity from 2.7 per cent in 2000 to 19.6 per cent in 2004. The share allocation is despite the fact that equity is currently more expensive than debt in Japan, and the group's debts are low, at just ¥8.7bn. Accordingly, many Japanese listed companies are buying back shares.

Siebe reports its results tomorrow.

## GEC Alstom expects to top £4bn

By William Lewis in New York and Andrew Edgcliffe-Johnson in London

GEC Alstom, the Anglo-French transport and engineering group, is expected today to seek a valuation of more than £4bn (\$6.7bn) when it gives details of what is likely to be Europe's largest public share offers, excluding privatisations.

Analysts had been predicting a range of up to £4bn, but the company is expected to announce that £4bn will be the bottom of the price range. The top of the range could be more than 10 per cent higher, it is believed.

The joint-venture's parent companies, the General Electric Company of the UK and Alcatel Alsthom of France, will also disclose the names of three independent non-executive directors for the board of the energy, transmission and transport business.

An Englishman, a German and a Frenchman have been selected as non-executive directors, in addition to two executives from GEC and two executives from Alcatel.

This is expected to give the group - which will be renamed Alstom - more non-French directors than any other large French company. Alstom will be chaired by a Frenchman - Pierre Bilger, its current president and chief executive.

Exact terms of the initial public offering will be revealed today at a press conference in Paris.

GEC and Alcatel are each expected to retain between 21 and 24 per cent for at least a year. The amount they retain will depend on a "green-shoe" arrangement linked to demand for the shares. They are expected to take a special dividend of about £1.2bn (\$1.9bn) before the float.



Taken as read: Kevin Hand, left, and Robin Miller

## Emap looks to expand in US

By John Sapper, Media Editor

Emap, the publishing group, yesterday signalled that it was looking to expand into the United States, although it was wary about competing against financial buyers in the market for US companies.

"If there was something there with strong development potential and strong management, then why not?" said Kevin Hand, Emap's chief executive-designate yesterday. However, he said media companies were "pretty expensive" because of competition from buy-out firms.

Mr Hand said Emap was also encouraged by growth

prospects in Australia, where it launched a version of its successful For Him Magazine (FHM).

He spoke as Emap revealed a 40 per cent fall in pre-tax profits for the year to March 31, from \$234.5m to \$141.7m (\$236.8m). However, excluding an exceptional gain of \$113.5m on the sale of its regional newspapers during 1997, underlying pre-tax profits rose 17 per cent from \$121.1m to \$141.7m. Turnover rose 1 per cent from \$765.2m to \$772.6m.

Shares in the group, which is close to being included in the FTSE 100 after a rise in its market capitalisation to \$2.8bn, closed 12.5p down at 1280.5p on profit-taking.

The strongest performance came in the UK consumer magazine division, where operating profit rose 25 per cent from \$44.8m to \$55.1m and the operating margin improved from 19 per cent to 30.6 per cent on buoyant advertising and falling newsprint prices.

Robin Miller, chief executive, said Emap had benefited from circulation rises in magazines such as FHM and Smash Hits. The group had also established a strong position in women's magazines through the launch of Red, a magazine aimed at women in their 30s.

However, he warned that Emap was unlikely to sustain such strong UK growth.

"The next six months will definitely be tougher for the economy and advertising. There will still be good growth, but it will come away from these frothy conditions," he said.

Mr Hand said Emap, which recently acquired Melody Radio from Lord Hanson, was lobbying the government to relax restrictions on radio ownership.

However, it saw growth opportunities in existing consumer magazine operations in the UK and in France.

Earnings per share fell 43 per cent to 45.7p. A final dividend of 10.05p is proposed, increasing the total from 13p to 15p.

## RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends (p)	Total for year	Total last year
Cardiff Property	6 mths to Mar 31	0.445 (1.05)	0.24 (0.21)	7 (5.9)	1.1	1	3.1	3.1
Cardiff Business	Yr to Dec 31	24.2 (25.2)	0.20 (0.18)	1.25 (0.78)	0.43	0.27	0.59	0.37
Cardiff Leisure	Yr to Mar 31	25.5 (17.5)	3.07 (1.59)	45.7 (20.4)	10.05	8.7	15	13
Emap	Yr to Mar 31	772.6 (765.2)	141.7 (121.1)	17.1 (16.1)	4.4	3.7	5.6	5.5
For Him	6 mths to Feb 28	23.6 (22.3)	1.38 (0.84)	5.56 (3.75)	1	0.7	1	1
Locker (Thomas)	Yr to Mar 31	63.3 (64.5)	3.81 (3.53)	3.45 (2.91)	0.7	1.3	1.1	1.1
Melody's (P)	6 mths to Mar 31	2.86 (1.98)	0.127 (0.102)	1.5 (2.9)	0.7	1.1	1.3	1.1
Baglan Properties	Yr to Mar 31	34.4 (34.5)	6.06 (2.1)	32.7 (1.4)	1.3	1.1	1.3	1.1
Swi	6 mths to Dec 31	8.73 (7.06)	0.822 (0.044)	8.68 (2.46)	0.4	0.7	0.7	0.7
Stress Food	Yr to Mar 31	79.4 (155.4)	1.7 (27.5)	3.9 (81.3)	0.7	1.3	1.1	1.1
South Staffs Water	Yr to Mar 31	83.6 (86)	21.5 (18.1)	262 (221)	71	60	105	88
Ultraframe	6 mths to Mar 29	26.1 (21.5)	7.26 (3.71)	5.5 (2.7)	1.7	1.3	1.7	1.7
Walton Homes	Yr to Apr 3	109.9 (105.6)	11.1 (6.8)	12.1 (7.1)	3.75	3.25	5.25	4.75
Investment Trusts	NAV (p)							
Garrett Oriental	Yr to Mar 31	118.04 (186.77)	4.46 (2.71)	1.24 (0.75)	0.96	0.47	1.16	0.87

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. With exceptional credit. For increased capital. Gain stock. \*Comparatives pro forma. \*\*Comparatives for 12 mths to April 30 1997. †Includes 0.45p foreign income dividend.

AEGON N.V., registered in The Hague, The Netherlands

## FINAL DIVIDEND 1997

With reference to our advertisement of 15 May, 1998, the number of dividend coupons no. 12 required in order to qualify for two new common shares of NLG 0.50 par value has been determined at 140, based upon the average share price on the Amsterdam Exchanges as from 25 May through 29 May, 1998.

For shareholders who have elected for payment entirely in cash, dividend coupon no. 12 will pay NLG 2.31 less a 25% dividend tax.

The final dividend will be payable as from 5 June, 1998 at the head offices of ABN AMRO Bank N.V., Bank Labouchere N.V., Coöperatieve Centrale Raiffeisen-Boerenleenbank B.A., Internationale Nederlanden Bank N.V., MeesPierson N.V., Kredietbank N.V., Brussels; Kredietbank S.A., Luxembourg; Credito Italiano, Schweizerische Bankgesellschaft, Zürich; Basel and Geneva; Deutsche Bank A.G., Frankfurt am Main and Bank Labouchere, London Branch.

Rights to the dividend payment in cash or stock will be made available to holders of CF-Certificates through those institutions which have been acting as custodians of the coupon sheets for their shares at the close of business on 14 May, 1998.

Holders of New York shares will be contacted by AEGON's US Transfer Agent: Citibank, N.A., 111 Wall Street, New York, NY 10043.

The Executive Board

The Hague, 2 June 1998  
50 Mariahoeveplein

## AUSTRALIAN WHEAT BOARD

Notice to the holders of

Currency	Issue Date	Maturity Date	Principal Amount
DEM	01/04/1998	02/06/1998	45,000,000
DEM	22/04/1998	22/06/1998	45,000,000
DEM	01/04/1998	30/06/1998	10,000,000
DEM	06/04/1998	06/07/1998	40,000,000
DEM	09/04/1998	09/07/1998	109,000,000
DEM	18/05/1998	20/07/1998	10,000,000
DEM	19/05/1998	30/07/1998	30,000,000
GBP	20/04/1998	22/06/1998	30,000,000
GBP	07/05/1998	01/07/1998	10,000,000
GBP	18/05/1998	20/07/1998	5,000,000
GBP	07/05/1998	07/08/1998	30,000,000
NLG	08/05/1998	10/08/1998	60,000,000
USD	29/04/1998	02/06/1998	30,000,000
USD	01/05/1998	05/06/1998	77,000,000
USD	09/04/1998	09/06/1998	25,000,000
USD	08/05/1998	09/06/1998	40,000,000
USD	12/04/1998	12/06/1998	50,000,000
USD	19/05/1998	17/06/1998	20,000,000
USD	19/05/1998	17/06/1998	50,000,000
USD	17/04/1998	17/06/1998	25,000,000
USD	18/05/1998	18/06/1998	30,000,000
USD	19/05/1998	19/06/1998	50,000,000
USD	21/05/1998	22/06/1998	25,000,000
USD	22/05/1998	22/06/1998	50,000,000
USD	26/05/1998	26/06/1998	45,000,000
USD	08/05/1998	08/07/1998	20,000,000
USD	17/04/1998	17/07/1998	30,000,000
USD	18/05/1998	20/07/1998	30,000,000
USD	23/04/1998	23/07/1998	25,000,000
USD	29/04/1998	29/07/1998	50,000,000

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Agent

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London EC3A 1AA

By: The First National Bank of Chicago 1st June, 1998

## Consortium to table bid for Rolls-Royce Motors

By John Griffiths

An enthusiasts' consortium making an eleventh hour bid to buy Rolls-Royce Motor Cars has yet to see the company's books, the barrier leading the consortium said yesterday.

Michael Shrimpton, who is also chairman of Crews Motors, the enthusiasts' bid vehicle, said the group intended to place a firm offer in excess of \$400m (\$700m) in time for Vickers' board to consider it before an extraordinary shareholders' meeting on Friday.

The consortium, which first expressed its interest late last year, was among potential buyers issued with a memorandum of the sale by Lazard Brothers, which is

handling the sale on Vickers' behalf. But it was not allowed to proceed with due diligence by Vickers, the luxury carmaker's parent, in the face of BMW's and Volkswagen's interest.

Vickers' shareholders are due to be asked to approve a \$400m offer by VW, Europe's biggest carmaker, which is being recommended by Vickers over a \$340m offer from BMW, VW's German rival.

The consortium aims to convince the board that the group, said to comprise both institutions and "very wealthy" individuals, is a serious contender to buy the luxury carmaker.

Mr Shrimpton said the consortium, which is advised by Butterfield Securities and the legal firm Slaughter &

May, had "no problem" with preparing a higher offer than VW's and an additional \$300m-plus for investment. He refused to identify consortium members, beyond saying that four directors of Crews Motors had automotive industry experience and that one was "a former executive director" of Rolls-Royce.

Mr Shrimpton also played down the threat by BMW that it will stop supplying engines to Rolls-Royce Motors if its offer is rejected. Mr Shrimpton claimed that the consortium had established the terms of BMW's contract with Rolls-Royce Motor Cars required it to give "three years' notice" if the company's buyers came from outside the motor industry.

## Hillsdown trading 'in line'

By Andrew Edgcliffe-Johnson

Hillsdown Holdings moved to dispel speculation that its trading had fallen behind expectations yesterday, following Unigate's decision to break off talks last week about a \$2.59bn (\$2.65bn) bid for the food, furniture and housebuilding group.

Unigate reiterated yesterday that it had pulled out of the bidding at the eleventh hour because "we were unable to share Hillsdown's view of their prospects". Hillsdown said: "Unigate

lack the understanding we have of those businesses."

Hillsdown said current internal forecasts for the full year to December "show group profits consistent with market expectations."

It added that operating profits in the first four months of 1998 "are broadly in line with those for the similar period in 1997". Some analysts said the form of words suggested that profits were slightly below those for the start of 1997.

Hillsdown would not comment on reports claiming

that first quarter profits had dropped from \$24.9m to \$20.2m. It said poultry had suffered from over-supply and competition from cheap imports but expressed confidence in a better performance in the second half of the year.

John Parker, an analyst with BT Alex Brown, said strong housebuilding profits could make up any fall-off in poultry, and left his full-year pre-tax profit forecast unchanged at \$164.5m, compared with \$153m before disposal losses in 1997.



سكنا من الامل

# Luxembourg

Even in a much bigger Europe, the Grand Duchy sees its diminutive stature as a boon, not a hindrance. Neil Buckley reports

## Mother of reinvention

"The beauty of being small is that you can move quickly," says one of Luxembourg's most senior bankers, describing what has, perhaps surprisingly, become one of his country's greatest assets. At 2,500 sq km, and little over 400,000 people, Luxembourg is certainly small. But far from being handicapped, the country has made a virtue of its size, exploiting its political and legislative fleetness-of-foot to give it a competitive advantage over its bigger neighbours and turn itself, in GDP per capita terms, into one of the world's richest countries.

Its striking economic success, plus its status as a founder member of what is now the European Union, has also helped it to continue to punch well above its weight in European politics. Among its natural advantages are its position at the geographical heart of the European Union, at the crossroads of Latin and Germanic cultures, and a well-educated and traditionally

multilingual workforce. But its biggest achievement – and the secret of its success – has been the ability constantly to reinvent itself. And that process of reinvention is still going on. The first step was to transform itself from tiny agrarian backwater in the 19th century into a force in iron and steel. Even today, Luxembourg-based steelmaker Arbed, through the acquisition of the eastern German steelmaker Klockner Stahl (now renamed Stahlwerke Bremen) and last year's 35 per cent stake in Spain's CSI (now Acerallia), is Europe's biggest maker of raw steel, and the world's third biggest.

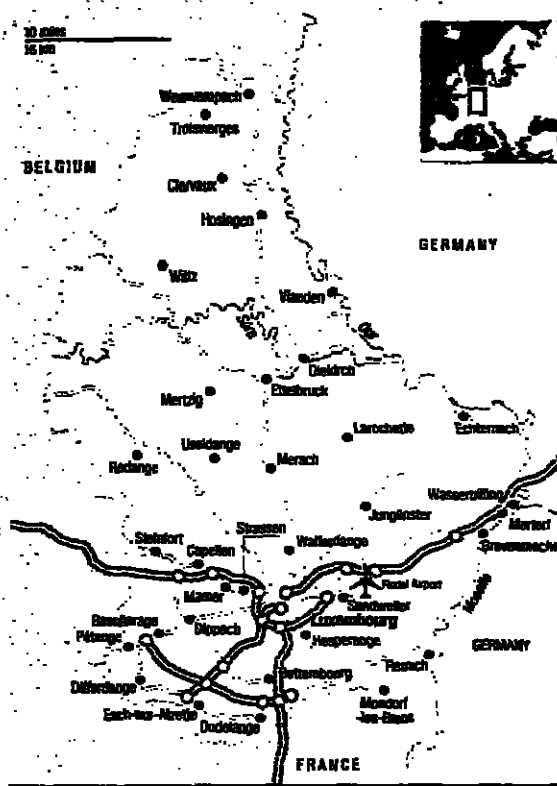
As industry declined in the 1970s, partly due to the oil price shock, Luxembourg reinvented itself as a financial centre. With almost 220 banks from 25 countries based in the Grand Duchy, and nearly 1,400 investment funds managing assets of LFr12,500bn, it is the world's 10th-largest financial centre.

Luxembourg's next reinvention was as a media centre. Compagnie Luxembourgeoise de Télédiffusion, Europe's oldest commercial broadcaster, known to millions across the continent for its RTL radio and television channels, has become Europe's biggest after its merger with Ufa, the television arm of Germany's Bertelsmann. CLT-Ufa's ambitions have been dented somewhat, however, by the EU competition authorities' rejection of its planned digital TV joint venture with Kirch in Germany.

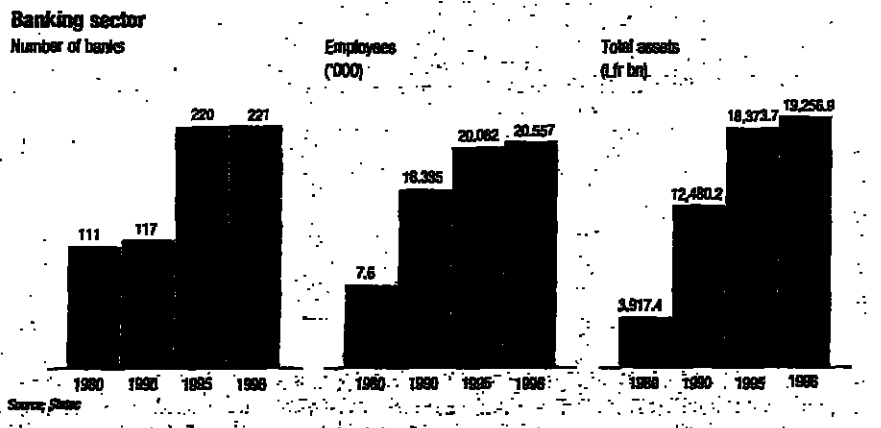
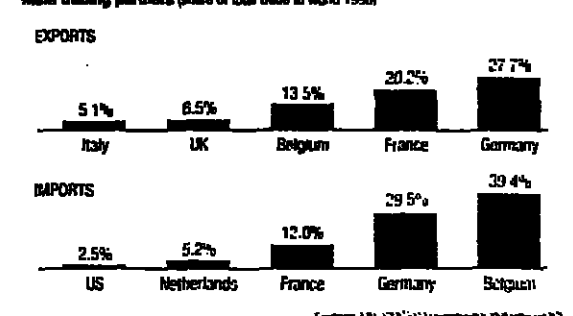
Following the precedent set in 1981 when it allowed private investors to exploit the radio frequencies it had been allotted by international agreement – leading to the birth of CLT – the Grand Duchy allowed private operators to use orbiting satellite positions it was allocated in the 1980s. These happened to be particularly well-suited for broadcasting across Europe. The result was Société

Area: 2,586 sq km  
Population: 422,000 (December 1997)  
Languages: French, German, Dutch, English  
Currency: Luxembourg franc (LFr)  
1:1 parity with the Belgian franc  
Exchange rate:  
1997 average \$1 = LFr25.9  
May 77 1998 \$1 = LFr26.5  
Major towns and population (1997)  
Luxembourg (capital) 78,000  
Esch-sur-Alzette 24,000  
Differdange 18,500  
Dudelange 16,200

Constitution  
• Official name: Grand Duchy of Luxembourg  
• Form of state: Constitutional monarchy  
• National emblem: Coat of arms of the Grand Duchy of Luxembourg  
• National day: June 12 1948; next election due by June 1999  
• Head of state: Grand Duke Jean, ascended in 1964  
• National government: Council of Ministers headed by prime minister (Jean-Claude Juncker) appointed by grand duke with constitutional powers. There is currently a coalition of the Christian Social Party and the Socialist Party.



Economic summary		1994 (annual)	1995 (annual)
Total GDP (\$bn)		16.4	17.8
Real GDP growth (annual % change)		4.8	4.0
GDP per head (\$)		\$6,400	\$6,720
Inflation (annual % change in CPI)		1.8	1.7
Industrial production (annual % change)		0.8	4.2
Unemployment rate (% of workforce)		5.4	5.8
Current account balance (\$bn)		2.82	2.8
Merchandise exports (\$bn)		7.8	8.8
Merchandise imports (\$bn)		6.7	6.8
Trade balance (\$bn)		1.1	2.0
Government budget balance (% of GDP)		1.8	1.8



Européenne des Satellites, operator of the Astra satellite network, which beams radio and TV channels – and now the internet – across the continent. SES now plans to float a sixth of its capital on the stock market. Two more steps in Luxembourg's reinvention are under way. One is the attempt to follow the Grand Duchy's success in the investment fund market and turn it into Europe's pension fund centre. Draft legislation on specially-created pensions products, designed to appeal to clients EU-wide once the market is liberalised, could be law by the year end. The next is to be the first country in the EU to put in place a fully-functioning legal framework for electronic commerce, and turn Luxembourg into a centre for the world's fastest-growing industry. "We have the banks to handle payments settlements, Europe's biggest commercial broadcaster, and a satellite broadcasting platform all on our doorstep," says Lucien Thiel, general manager of the Association of Luxembourg Banks and Bankers. "The electronic commerce project brings together all our skills."

The government has played an important role in all these developments by working closely with industry on the legal frameworks, then speedily passing them into law. But its commitment to the "information society" does not end with laws on electronic commerce. Jean-Claude Juncker, prime minister, in his annual state of the nation address last month, identified information technology as the "fourth factor of production". He announced a further LFr2.7bn investment in infrastructure, as well as a plan agreed with employers and unions to "confront every school pupil with the information society". The Luxembourg P&T has already invested some LFr13bn in infrastructure in the past five years, installing 11,000 high-speed ISDN lines – making the penetration of that technology in Luxembourg among the highest in the world. But as Mr Juncker warned in last month's address, even Luxembourg is not immune to some of the problems faced by its neighbours. Centrepiece of his speech was a LFr2bn-a-year job creation programme.

For a country with only 3.7 per cent unemployment, that has enjoyed 14 straight years of economic growth, whose companies have doubled in number from 12,300 to 23,700 in that time, and whose job creation figures exceeded the total number of unemployed last year, that may seem surprising. The problem for Luxembourg is that cross-border commuters – making up almost a third of the entire workforce – are taking many of the new jobs that are created, leaving the Grand Duchy with the beginnings of a long-term unemployment problem. Mr Juncker's package is aimed particularly at training the young, and those without a job for an extended period. "I had to develop a strategy to create jobs so that my country doesn't come to know the same mass unemployment as our neighbours," Mr Juncker told the PT. "We must realise that the regions surrounding us... have unemployment rates up to 15 per cent. Why should Luxembourg remain immune?" As the single currency approaches, the issue of tax harmonisation is also causing nervousness. For Luxembourg, the figure of Mario Monti, European commissioner for the single market and financial services, is taking on growing importance. The country is relying on him to pilot through EU ministers his proposal for a single market in pensions, enabling Luxembourg to realise its ambitions for pension funds. But Mr Monti also last month proposed a minimum withholding tax on interest and dividend income of 20 per cent across the EU. For Luxembourg, which currently does not impose such a tax on non-residents, the proposal has potentially serious implications for its financial centre. But taxation changes require a unanimous vote among EU ministers. Luxembourg says it will wield its veto unless the withholding tax plan is accompanied by broader-ranging tax harmonisation measures encompassing corporate taxation, and other EU tax havens such as the Channel Islands. "There is an important link between harmonisation of other tax matters, and a withholding tax," says Mr Juncker, adding that the 20 per cent proposed rate is "too high".

Privately, government and banking officials suggest they could live with a 10-15 per cent rate, provided their other conditions were met. The fact that tiny Luxembourg still has the power to veto such legislation is proof of its continued weight within the EU. But that, too, is under review. Luxembourg's own presidency of the EU last year launched the next phase of enlargement of the Union, set to take in up to six new members by about 2003. Enlargement will undoubtedly bring calls to curtail the powers of smaller states to prevent them clubbing together and creating blocking minorities. Luxembourg has indicated it is prepared to see less unanimity and more qualified majority voting among EU ministers, but does not want to give up its right to appoint a European commissioner. That right has led to a Luxembourg currently holding one of Europe's most powerful positions – European Commission president Jacques Santer. Mr Juncker sees no threat from enlargement – though he insists the EU must tackle institutional reform quickly.

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## 2 LUXEMBOURG

PENSION AND INVESTMENT FUNDS • by Neil Buckley

# Push for supremacy

Grand Duchy looks to exploit its location, and investment fund expertise

After its success in becoming one of the European Union's leading centres of the investment fund industry, Luxembourg has a new ambition: to be Europe's pensions centre.

There are good reasons to believe it could realise its ambition. Today's "pay-as-you-go" pensions systems, where the present working generation funds pensions for those in retirement, is not equipped to cope with increasing life expectancy, and falling birth rates, as the "baby boom" generation reaches retirement age.

Without changes, the working generation could soon have to set aside up to half its income to pay for pensions for the elderly. Countries relying on such systems will inevitably have to switch partly to a system involving managed pension funds based on capitalisation, to which employees themselves contribute.

Luxembourg has twin advantages. It is located between three of the countries where pension funds are least well-developed: Germany, France and Belgium. Add Italy to the list, and more than two-thirds of all banks in Luxembourg are subsidiaries of banks based in these countries – providing ideal "feeder" systems into Luxembourg.

Secondly, the Grand Duchy is one of Europe's investment fund leaders, after a decade ago, being the fastest country to implement the EU's UCITS (Undertaking for Collective Investment in Transferable Securities) directive which provided an EU-wide legal framework for funds. It now manages some 1,400 international funds.

"We are looking for the product for the next decade," says Edward de Burlet, vice-president of Banque de Gestion Edmond de Rothschild. "And pension funds

could be a magnificent product, because they bring together all our different skills."

Some obstacles stand in the way, however. One is the ideological gap to be bridged in countries still devoted to what Lucien Thiel, general manager of the Association of Banks and Bankers of Luxembourg, calls the "Bismarckian" tradition of a strong and munificent social security system.

Another is the lack of the necessary European Union legislation on portability and transferability of pensions that would clear the way for Luxembourg to become pensions manager for the EU.

A third is the difficulty of creating the cross-border products themselves. They must be adaptable enough to meet the needs of clients from a variety of countries, with widely differing pension arrangements and laws. There must also be a choice of "defined contributions" products – similar to those common in the US and UK – and "defined benefits" products, which guarantee to provide a particular level of pension income, to ease the transition for countries used to the certainty of the pay-as-you-go system.

The ideological gap is something individual countries must come to terms with themselves. Mr Thiel says, as they realise that the current system cannot continue unchanged.

But on the second problem, the lack of EU legislation, Luxembourg is hopeful. Ministers will reach agreement within the next two years on cross-border pension laws – despite the failure of a first attempt seven years ago. Then, countries including France and Spain blocked the plan because they were not prepared to see the assets of their own companies' pension plan investments outside their own countries.

Mario Monti, European commissioner for the single market and financial services, has already published a green paper on pension funds. He told EU finance



Mario Monti: green paper

ministers last month that consultations on supplementary pensions had shown support for an EU law that would open up a single market for pension funds, while protecting investors' security. The pension fund market, although accounting for about 20 per cent of EU GDP, currently had no EU-wide framework, with many countries imposing a ceiling on investments abroad, or in equities, he said.

When the EU law comes, Luxembourg plans to be ready – just as it was with the UCITS directive.

A plan drawn up between the Grand Duchy's banking and investment associations and consultants last year has already been converted into a bill that could be law by the end of the year.

The designers of the Luxembourg pension product decided it was too difficult to come up with a single legal instrument that could meet all the necessary requirements. Instead, they have opted for two different legal forms, one designed to cover defined contributions pensions, the other defined benefits.

● Pensions savings company with variable capital (SEPICAV)

● Pensions savings association (ASSSEP)

The former is built on the model of US pension funds, designed to pay a one-off capital sum. Its aim is to earn income on assets and ensure an optimum yield for the beneficiaries, who can then use the accumulated capital as they wish when

they retire. The circle of SEPICAV shareholders will be confined to the beneficiaries of the pension fund in question.

The second structure is different. In that beneficiaries of the fund are not owners of shares, but creditors entitled to a benefit defined in advance.

Remaining issues, notably how the pension funds will be taxed and regulated, are currently being examined, and the plan's supporters hope to get agreement soon.

The Grand Duchy knows that, however quickly it can get the legislation in place, it will face competition.

"We are not alone," says Mr de Burlet. "Everyone has seen the potential. The UK is also trying to develop a structure for a plan it can distribute across Europe."

But Luxembourg's fund managers are not looking solely to pension funds for growth. Hugh Russell, a director and member of the executive committee of Crédit Agricole Banque Indosuez, says comparisons with the US suggest there is still considerable growth in the existing investment fund industry.

Investment funds in the EU average only 20 per cent of GDP, he says, compared with 46.3 per cent in the US. The average size of investment funds, between 1987 and 1996, was \$90m in Europe – less than a quarter of the \$401m average in the US. In the US, investment funds represent 15 per cent of domestic equity market capitalisation; in Europe, 4.5 per cent.

Of total world funds assets of \$6,193bn at the end of 1996, the US had 57 per cent, or \$3,539bn – an increase in market share year-on-year – while Europe had only 28 per cent, or \$1,732bn.

The conclusions, he says, are clear. "The European funds market will continue to grow in size substantially," says Mr Russell. "And the fact that Luxembourg already has the laws, the infrastructure, and the know-how means people will naturally keep coming here."

MEDIA • by Samer Iskander

# Heaven sent opportunity

Country is well placed to take advantage of advances in broadcasting

When Luxembourg's legislators, more than 70 years ago, drafted one of the most liberal broadcasting policies of the time, they could not have known they were positioning the country to become one of Europe's leaders in the end-of-century high technology media sector.

In the late 1920s, when European radio frequencies were attributed to sovereign states, following an international agreement in Geneva, Luxembourg chose to grant the rights to the private sector, rather than setting up a public sector broadcaster.

This led to the creation, in 1931, of Compagnie Générale de Radiodiffusion, Europe's first commercial broadcaster. Fast growth in the following years was backed by advertising revenues, a rare advantage at a time when most European competitors were dependent on state funds.

The audiovisual sector was also helped by Luxembourg's size and location at the centre of the European Union. With a population of just over 400,000, the domestic market offered no viable outlet, forcing participants in the sector to turn to larger neighbouring markets, notably France and Germany.

"Very early on, we realised we were at the crossroads of two cultures, two languages and two huge economies," says one executive in the industry.

CGR started broadcasting radio programmes outside its borders from 1933, starting with Germany, the Netherlands, France, Britain and Italy. Best known for its RTL radio programmes in French and German, the company became Compagnie Luxembourgeoise de Télédiffusion with the advent of television in the 1960s.

The latest change in ownership structure took place last year, with Bertelsmann, the German media group, taking a 50 per cent stake. The remaining 50 per cent of the company, now known as CLT-Ufa, is held by the Belgian group Audiofina.

Under its new structure, the group holds stakes in several high-profile radio and TV stations in the EU. These include Channel 5, the fifth terrestrial TV channel launched last year in the UK, and M6, the French channel favoured by younger viewers.

The advent of satellites in the 1980s broadened the reach of Luxembourg's media groups even further.

In 1985, Société Européenne des Satellites was founded. Best known for its Astra TV satellites, it now reaches 70m households. A supportive government was also largely responsible for SES's ability to become Europe's largest satellite operator.

"The government's support is very important for us,

because only sovereign states can apply for orbital positions and broadcasting frequencies," says one SES executive. "The company alone could not have obtained these things."

When BSkyB and the BBC start broadcasting the first digital TV programmes in the UK this summer, few of their viewers will be aware that the celestial infrastructure that made this possible is operated from SES's 18th century castle in the Luxembourg countryside. But the UK and Ireland are only part of the company's expansion plans.

SES has four satellites under construction, which are due to be launched over next two years.

"Satellite 1K (which should be launched before the end of the year) will be the most versatile of our satellites," SES says.

Technological advances will help extend the company's footprint – or reach – into central and eastern Europe, as well as increase its transmission capacity.

SES says digital technology will increase its transmission capabilities exponentially. "With analogue technology, one transponder allows us to transmit one TV channel," a company official says. "In digital form, we can transmit between six and eight channels."

Digital technology will also create new markets by allowing two-way communication between broadcasters and their audience. The result will be a blurring of the dividing lines between

broadcasting and point-to-point communications (such as e-mail and telephone links).

In coming years, the transition from analogue to digital technology, which requires substantial investment, is likely to be the main challenge facing both SES and CLT-Ufa.

A big opportunity for CLT-Ufa was missed last month when EU competition regulators ruled against an ambitious project that many saw as Germany's main chance to launch digital TV.

The plan involved merging Premiere, an existing analogue pay-TV service, operated jointly by CLT-Ufa and German media group Kirch, with DF1, Kirch's digital pay-TV service which never really took off.

The project also involved Deutsche Telekom, the partly-privatised telecommunications operator, which was to help develop the technology and run the distribution network.

SES, meanwhile, is planning to float its shares on the Luxembourg stock exchange. The transaction, expected in coming weeks, is likely to value the company at more than \$3bn.

Although the company does not need the funds immediately – net profits were up 34 per cent last year at LFr44bn – the flotation aims to familiarise institutional investors with SES.

"The market will be prepared when we need to raise funds to develop our next generation of satellites," it says.

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OFFSHORE WITH CONFIDENCE

## ECONOMY • by Neil

# Focus

Major potential problem to be solved is that of pension reform

There are many problems facing the economy, but the most serious is that of pension reform. The pension system is a major liability for the state, and its reform is a top priority for the government.

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ECONOMY • by Neil Buckley

## Focus on job creation

Another potential long-term problem to be tackled is that of pension reform

With an unemployment rate of 3.7 per cent Luxembourg would seem to have little reason to worry. Yet the centrepiece of prime minister Jean-Claude Juncker's recent state of the nation address was, perhaps surprisingly, a job creation package.

Such a move might seem all the more surprising when other statistics about the Grand Duchy are considered. Economic growth last year was 4.8 per cent - against the EU average of 2.7 per cent - and is forecast at a similar rate this year.

Public finances are also the healthiest of any EU state, with a budget surplus of 1.7 per cent of GDP recorded last year, while most other states struggled to keep their deficit inside the Maastricht target of 3 per cent. Gross public debt was 6.7 per cent of GDP, little more than a tenth of the Maastricht maximum of 60 per cent.

Employment creation averaged 3.3 per cent a year between 1985 and 1997, with a total increase in the number of jobs of 47.8 per cent over the period.

The number of people in employment increased by 8,132 in 1995, 7,974 in 1996, and nearly 7,000 again last year (more than the total number of people unemployed) to 309,423.

So why is a jobs package the new centrepiece of the government's programme?

The answer is that many of the new jobs created do not go to Luxembourgers, but to so-called *frontaliers*, or "borderers" - cross-border commuters from neighbouring states. The number of non-resident commuters rose 8.1 per cent last year - accelerating from 7.4 per cent the previous year, to about 67,000 people, or close to a third of all those employed in Luxembourg.

These non-resident

employees - 52 per cent French, about 30 per cent Belgian, and 18 per cent German - represent almost a fifth of the total number of cross-border workers anywhere in the EU.

This poses a problem for Luxembourg: to ensure its residents get the education and training needed to enable them to compete for the jobs being created by the fast-growing, mainly tertiary-sector, economy, and avoid all the jobs going to commuters from generally less well-performing surrounding regions.

Otherwise, the Grand Duchy risks developing a number of long-term unemployed, or even seeing a significant increase in the jobless total. "We must avoid the possibility of mass unemployment, from which we are not immune," warns Mr Juncker.

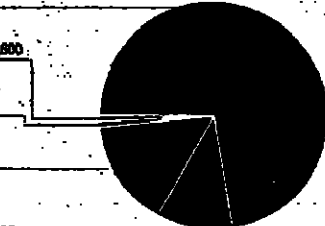
His LFr1.6bn-LFr2bn programme, to be financed largely by a LFr1 per litre increase in petrol tax, puts a heavy emphasis on education and training, and targets mainly the young and long-term unemployed. Main elements include:

- Training young people for the "information society" through a LFr100m per year programme in secondary schools
- Offering training and employment attachments to the young unemployed
- "Reinsertion" of adult unemployed into work, through attachments organised by the social partners
- Individual assessment of skills and job search plans for all the potentially long-term unemployed
- Developing a "spirit of enterprise" through measures to combat the black economy, and cutting red tape and improving access to risk capital for small and medium-sized businesses.

Discussions have also started among unions and professional associations on introducing greater flexibility into working hours, although their seems little support for a move to a French-style maximum 35-hour week.

Senior treasury officials

Employment by sector  
Total: 270,000  
Services 152,000  
Agriculture, stockbreeding and forestry 1,000  
Energy and water 1,000  
Manufacturing and mining 22,000  
Construction 22,000  
Public sector



defend the need for the jobs plan, suggesting that Luxembourg's small size, and the small number of unemployed in real terms - only 6,320 at the end of last year - means it should theoretically be able to come close to zero unemployment, as in the past. For structural reasons, they add, larger EU states consider an unemployment rate of about 7 per cent to be as low as they can get to, and equivalent to "full employment".

"If we have a 3-4 per cent unemployment rate, that's the equivalent of 10-11 per cent for some other countries," says one official.

Another potential long-term problem that Luxembourg is tackling now is pension reform.

A generous "pay-as-you-go" pension scheme, particularly for public-sector employees, with an increasing number of the labour force made up of non-residents, means the Grand Duchy is facing a demographic pensions "time bomb" after about 2010, just like its bigger neighbours.

The government decided to approach the problem in two stages, first the public sector and then the private sector.

"There was no way the private sector could be tackled unless we brought the public sector more closely into line," says the treasury official.

The reason is the exceptional generosity of pensions arrangements for Luxembourg's 19,000 public-sector workers - offering five-

sixths, or 83.33 per cent, of final salary after 35 years' service (usually equivalent to about 100 per cent of average salary over an employee's working life). These rewards were originally put in place to compensate for the generally lower level of public-sector salaries, and ensure a sufficient number of high-calibre recruits were still prepared to opt for the civil service over potentially lucrative banking and finance jobs.

After a year of often painful negotiations, unions have agreed to a reduction in the pension rate to about 75 per cent of final salary. Unions are still balloting their members, however, on the thorny subject of transitional arrangements for those who joined the service under the old system, allowing them to increase their final rate by working for a supplementary period, according to age and service.

Officials say the next wave of reform, affecting private-sector workers, is unlikely to be launched until after next year's general election. But they add that Luxembourg must inevitably move from the state-administered, pay-as-you-go, system, to a "mixed-pillar" system involving supplementary pensions funded by companies and employees.

That represents an important ideological and psychological change for workers long used to a generous welfare state. But the ability to adapt has always been one of Luxembourg's strong points.

PROFILE Jean-Claude Juncker

## Relishing life on European stage

Crowded ash-tray to the right, tall coffee decanter to the left, Jean-Claude Juncker welcomes visitors with a breezy smile.

The prime minister of Luxembourg is running late. In one hour, he must call Chancellor Kohl of Germany. A little local difficulty in the centre-right European People's Party in which he and Mr Kohl play lead roles. Next comes his trip to Asia, via Singapore and Mongolia.

Mr Juncker plainly likes being prime minister of the Grand Duchy but what he relishes most is his stature on the European stage. In the three years since he became prime minister, he has nurtured his role as a go-between and mediator in the European Union, especially France and Germany.

The high-point was the Luxembourg presidency of the EU, which saw multiple agreements on the co-ordination of economic policy after monetary union, the candidates for eastern enlargement and a voluntary code of conduct on unfair taxation. Only a few ill-chosen words on the suitability of Turkey for membership of the Union marred a successful summit last December. Now Mr Juncker has come down to earth. He must attend to pressing domestic concerns, starting with the European Commission's new directive for an EU-wide minimum withholding tax on income from savings and investments.

The new proposals are the centrepiece of a package of measures that the Commission is tabling to tackle tax evasion before the launch of the euro on January 1, 1999. But they threaten to erode Luxembourg's jealously guarded status as a tax haven and premier financial centre. Is Mr

Juncker prepared to do a deal?  
"I have always said that monetary union and the single market will require greater co-ordination of tax policy, and that unfair tax competition should be stopped. But I insist on a comprehensive approach," he says.

He lists four demands. First, the withholding tax must be linked to other measures covering corporate taxation. Second, the Commission's proposed 20 per cent withholding tax is "too high". Third, the directive must cover "the full territory" of the EU, including the Channel Islands. Fourth, the Brussels proposals for the exchange of information among national tax authorities and banks is "too bureaucratic".

Mr Juncker probably realises Luxembourg is fighting a losing cause if it seeks to maintain the status quo. That is why the prime minister is pressing ahead with plans to broaden his country's economic base and reduce the dependence on the withholding tax break.

One Big Idea is to accelerate the adjustment to the information revolution. This means a costly induction course for the country's school children, but also the development of electronic commerce. A law should be ready in the next four to eight weeks, ready to exploit interest by some 400 IT companies in Luxembourg.

"We do not kid ourselves that we can be the sole electronic commerce centre in Europe," he says, "but as a small country we have the ability to take decisions quickly. As we say in Luxembourg: 'Schnellboot gegen Tank' (the speed boat takes on the tank)".

Another idea is to

mobilise the Grand Duchy as a pensions centre for the rest of Europe. Mr Juncker sounds very enthusiastic, though he has yet to study the latest Commission proposals for a new directive liberalising the market.

Mr Juncker likes to portray himself as a politician who plans for tomorrow, rather than being pulled by today's events. In this respect, he is proud of his LFr2bn "jobs package" which emerged after 60 hours of negotiations between the government, employers and trade unions.

Some may wonder why Luxembourg needs a jobs package with only 3.7 per cent unemployment - three times less than, say, the rate in France or Germany. But the prime minister insists that the rate could jump to 7 or 8 per cent if the European economy went badly wrong. Besides, he chaired the EU summit in Luxembourg last November which produced new EU-wide guidelines for training and job creation. "I practice what I preach," he says.

On one issue, he is unyielding: Banking secrecy. He bristles at suggestions that Luxembourg's image suffered last year after disclosures about money laundering through some of the Grand Duchy's 200-plus banks. Nor is he best pleased by criticism of Luxembourg's refusal - along with Switzerland - to endorse the Organisation for Economic Co-operation and Development's draft code of conduct to tackle tax havens.

Luxembourg, he declares, has the toughest laws on the books to tackle money laundering. Much of the criticism stems from the fact that the authorities are willing to disclose



Juncker: four demands

irregularities - in effect washing their dirty linen in public. As for the OECD draft, Mr Juncker says it was skewed against Luxembourg interests. "We must defend banking secrecy at all costs," he says.

He intends to defend Luxembourg's interests in a wider EU with the same determination. He is committed to enlargement to the former communist countries of central and eastern Europe but has no illusions about the obstacles to membership, particularly regarding the need to adapt to EU-wide standards and competition from the single market. In a gentle criticism of Chancellor Kohl and President Chirac, he rejects any idea of mentioning national dates for entry into the Union.

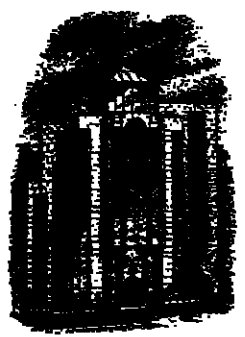
On institutional reform, he is open-minded. The big countries - not the smaller ones - blocked a deal last summer on the streamlining of the European Commission and the reweighting of votes in the decision-making Council of Ministers. But he insists: the EU should first agree on where it wants to go in terms of deeper political union.

"The institutions are only an instrument of our ambitions. Once you agree on the future, the rest flows," he says.

Lionel Barber

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## 4 LUXEMBOURG

FINANCIAL SECTOR: PREPARING FOR EMU • by Neil Buckley

## Euro could spark tax dilemma

The biggest threats lie in what the single currency could bring in its wake

Luxembourg views the impending arrival of the single currency calmly - but there is concern about what the euro might bring with it. With Luxembourg's financial sector accounting for 16 per cent of gross domestic product, 20 per cent of state budgetary receipts, and 10 per cent of employment, any threat is of concern not just to the sector, but to the state itself.

Of all Luxembourg's waves of development, its policy of turning itself into a world-class financial centre has been the most successful. By the end of 1996, banking assets in the Grand Duchy were worth LFr19.267bn - a 4.81 per cent increase year-on-year - while net profits for the year were up 17.4 per cent at LFr71bn.

Transition costs to the

euro - estimated by the Association of Banks and Bankers of Luxembourg (ABBL) at some LFr8bn - are not a major worry. Neither is the fact that the arrival of the single currency will mean losses of income from Luxembourg franc-denominated bond issues, and commission income on foreign exchange transactions between European currencies. All European banks face similar issues.

The biggest threats lie in what the single currency could bring in its wake. Completion of the single market by the single currency could strengthen demands for tax harmonisation - and lead, in particular, to imposition of a uniform minimum withholding tax on interest and dividend income across the EU. The absence of such a tax for non-residents is currently one of Luxembourg's attractions.

The Grand Duchy's cherished banking secrecy laws could also come under renewed scrutiny.

Pressure on the first issue seems to be growing. Within the past two weeks, Mario Monti, EU single market and financial services commissioner, has published proposals for a 20 per cent minimum rate, putting the issue squarely on the EU agenda.

Most countries impose a withholding tax of between 10 and 40 per cent on resident investors, but more than half, like Luxembourg, do not tax non-residents. Mr Monti's alternative - obliging countries that do not impose a tax on non-residents to supply details of interest and dividend income to foreign nationals' home tax authorities - is scarcely likely to be any more palatable to the Grand Duchy.

Officials say they could live with a tax, but only under very specific conditions. "We have always said we are ready to introduce a withholding tax if there is an overall move on [harmonising] corporate taxation, and EU tax havens," says one treasury official.

Such a broad-ranging approach was enshrined in

the EU's "code of conduct" on tax competition, championed by Luxembourg during its EU presidency last year.

The Grand Duchy believes it will not be the only EU state that will have difficulty with the withholding tax proposal, unless the overall scope of negotiations is widened.

"These will be very difficult discussions," says the official. "But I don't think they will hinge entirely on our position. I think a number of countries have so far been very happy to hide behind our back."

Even if agreement on the principle of a withholding tax can be reached, negotiations on the rate could be heated. Several Nordic countries, which rely on withholding tax as an important source of revenue, and impose rates up to 40 per cent, will push for as high a level as possible. That would not be acceptable for many other countries, concerned that such a high level could cause an outflow of capital to lower-tax investment centres such as Switzerland.

Luxembourg would not accept a rate above 10 to 15 per cent, officials indicate, but banking representatives suggested such a level could be tolerated.

"I think a withholding tax is not a problem for Luxembourg, provided it is at a moderate rate," says Jacques Mahaux, a director of Crédit Agricole Indosuez Luxembourg. "Also, while interest rates remain low, you don't feel it too much."

Luxembourg's popular - but, it claims, unfair - image as a tax haven is coming under scrutiny not just in the EU, but in broader forums. The Grand Duchy and Switzerland were recently the only countries to refuse to join other members of the Organisation for Economic Cooperation and Development in launching a seven-year drive to stamp out tax havens and policies distorting international fiscal competition.

Luxembourg said the plan focused too much on bank secrecy - which it accused the OECD of trying to abolish - and not enough on

broader issues of tax harmonisation. But the Grand Duchy knows that another effect of the single currency could be to focus attention, again, on banking secrecy.

It has already suffered from some high-profile investigations into allegations that its banks were being used by clients from neighbouring Belgium and Germany to avoid tax. It was also hit hard by claims that its banks were being used for money laundering by organised crime and some of the world's more unpleasant regimes.

Luxembourg has hotly denied both sets of charges. It says a new law introduced last year by the then justice minister Marc Fischbach will provide even firmer safeguards against money laundering, by broadening the definition of the crime to cover not just drugs money, but a wide variety of illegitimate gains. The authorities can lift banking secrecy to allow investigation of even the slightest suspicion of money laundering. Bankers add that the

Country of origin of banks



much-trumpeted investigations into alleged tax evasion by German and Belgian customers show little sign of producing any result.

Lucien Thiel, general manager of the ABBL, suggests the bad publicity has had little long-term ill effect on Luxembourg's financial centre.

"Last year I was worried," he says, "but I think I overreacted. I think everybody realises there was a bit of a media circus, with not much behind it." "Tens of thousands of files," he adds, were seized by the German tax author-

ties, but not a single trial has resulted.

However, a survey by Arthur Andersen last year indicated that a majority of bankers questioned were concerned that Luxembourg's "brand image" was becoming tarnished. The government takes every opportunity to stress the action it has taken to tighten up its laws.

But the financial sector knows it still faces the challenge of proving it has not prospered because of unfair advantages - and that it can compete in a Europe of harmonised taxes.

WINE • by Samer Iskander

## Grape expectations

High hopes are being pinned on recent marketing efforts by producers

Next autumn's harvest will produce the 10th vintage of Domaine et Tradition, a label created by an association of seven Luxembourg-based wine makers to promote higher quality.

The venture came in response to the numerous challenges facing the Grand Duchy's wine industry. These include fast-changing consumer tastes and relatively high production costs, in addition to stiff competition from better-known French producers.

When the association of seven wine makers was founded in 1988, "we were already hearing about the coming of Europe and the opening of borders," says Abi Duhr, one of the managers of the family-owned business, Domaine Madame A. Duhr. "We were afraid of what the future would bring and needed a product that could compete with French wines."

Now, a decade later, Mr Duhr is confident most of the association's goals have been met. Annual production of Domaine et Tradition wines has more than doubled, from 45,000 bottles in the first year to 100,000 last year. The name appears on the wine lists of Luxembourg's highest-rated restaurants, as well as in some of Belgium's top restaurants.

Domaine et Tradition is part of wider efforts by the industry and the authorities to promote quality and increase recognition of Luxembourg wines outside the country. High production costs have always impeded the competitiveness of Luxembourg wines.

The industry is concentrated on a 300 metre-wide strip of hills sloping towards the river Moselle. "The slopes are very steep, and even the most sophisticated tractors cannot operate on this terrain. So we have to pick the grapes by hand," one wine maker explains.

And the higher costs can hardly be recouped through higher retail prices. "Our production costs are much higher than countries such as Italy and Spain, and we do not yet have a reputation that justifies high selling prices," Mr Duhr says.

However, the sector is already starting to enjoy the benefits of recent efforts, such as the Crémant de Luxembourg appellation contrôlée, the official quality label created in 1991 for sparkling wines. "The effects were superb," says Antoine Theisen, marketing and sales manager at Les Domaines de Vinmoselle, a co-operative grouping which accounts for roughly 70 per cent of the country's total production. "Since the creation of the Appellation Contrôlée, Crémant has become synony-

mous with quality."

High hopes are also being pinned on more recent marketing efforts by producers. This year, for example, will see another novelty, with the first ever red wine from Pinot Noir grapes. Until recently, Luxembourg produced only rosé wine from its Pinot Noir. "Rosé wine is not the most profitable," says Mr Theisen.

Red wines from the neighbouring French region of Alsace, for example, fetch prices between 30 per cent and 45 per cent higher than similar rosé wines.

Another variety that is gaining popularity is Pinot Gris, mainly at the expense of Riesling, traditionally used for the highest quality white wines.

Pinot Gris production has risen for eight consecutive years, while Riesling production fell proportionately. Mr Duhr says Riesling has been a victim of changing tastes and lifestyles. "Pinot Gris wine is taking over from Riesling. Less acidic and sweeter, it goes better with today's eating habits," says Mr Duhr.

He also points out that Riesling wines get better with age. "These days, people live more and more in apartments, which have little storage space. They buy wine to consume immediately, which is not good for Riesling."

Wine experts, however, are optimistic that Riesling's decline is not irreversible. Mr Duhr believes the "con-

sumer must be re-educated."

The industry is already spending heavily on marketing, including on an annual "Riesling Festival". It has found an unlikely ally in the country's reputedly harsh climate.

Last year was particularly bad. Mr Theisen says the total harvest was less than half the average annual production over the previous decade. "But the 1997 vintage is of excellent quality. Its alcohol concentration is also higher than usual."

In the long run, however, conquering new markets remains the best method for raising profits. Although Vinmoselle already exports roughly 50 per cent of its production, 80 per cent of this goes to Belgium, and the remaining 20 per cent is divided between France, Germany and the Netherlands. "We are now looking at Scandinavia," says Mr Theisen.

Mr Duhr believes the UK market should be relatively easy to penetrate. "German wines, which are similar to ours, are already well established there," he says.

The Mediterranean coast, he says, is another possibility: "Luxembourg wines can be drunk cold, so they are pleasant in hot weather." France, the EU's largest wine market, is also tempting, but could prove more challenging. "French wines are so highly rated," Mr Duhr concedes, "the idea of competing with them is scary."

MARKETS • by David Cowan

## Single-minded objectives

Drive is on to prepare the sector for the coming of European monetary union

Luxembourg is busily updating its infrastructure to ensure its financial market can cope with the new demands of the single European market and currency.

A key component of financial markets today is the need for an efficient machine to run them, and to reduce risk in the market, particularly in the light of various demands emanating from the European Union and the Bank for International Settlements (BIS). What this requires is the harmonisation of the central bank, the stock exchange and the clearing mechanism.

For Luxembourg, that means the Institut Monétaire Luxembourgeois, the 15-year-old body that has so far fulfilled the function of central bank, the Luxembourg Bourse and Cedel Bank.

The IML is currently converting itself from being the regulator of the Luxembourg financial centre into being Luxembourg's first central bank - which came into operation on June 1 - as required by the 1991 Maasticht Treaty. This also entails developing the kind of infrastructure that surrounds the operation of a central bank.

Pierre Jaans, director-general of the IML since its cre-

ation, retired last month, and one decision still to be made is who will head the new bank, out of the two main candidates, Yves Mersch, director of the treasury, and Jean Guill, a long-time IML director.

In the meantime, the infrastructure has largely been completed, with the creation of Luxclear as the domestic depository.

Last month, the IML announced designating the international securities depository Cedel Bank as the domestic depository for Luxembourg, both for current monetary policy operations and for the future integration of the European central banks through the TARGET payments system. The IML and Cedel Bank are also working together to develop a system for cross-border use of collateral, according to rules set by the Frankfurt-based European Monetary Institute.

As André Lussi, Cedel Bank's chief executive, comments: "We can only be successful in an environment that is successful. Within the European Union framework, Luxembourg needs a central bank, and that is what the IML is in the process of becoming. To be a central bank the IML needs a central securities depository, in order to be on the same footing as other central banks."

Mr Lussi adds: "The IML has two choices, to create a new mechanism to do this, or to work with what was already in place, and that

entailed coming to us. Uniquely in Europe, we wear two hats now. As Luxclear we are the domestic depository, as Cedel Bank we are an international depository. We are the only infrastructure within Europe to play this dual role."

The Luxembourg Bourse has also sought to position itself as an efficient market capable of a new role within Europe, and in handling innovative products essential to Luxembourg's future survival as a financial centre. In this last respect, Luxembourg has been steadily attracting asset-backed securities, particularly credit-card and mortgage issues.

In terms of its efficiency and role, the bourse has been completely automated, and is has sought to carve out a position within Europe through a memorandum of agreement with the Brussels and Amsterdam exchanges, as well as playing an important role in the Federation of European Stock Exchanges.

Next week also sees the bourse play host to an annual meeting of senior stock exchange officials. By next Spring the bourse expects the three Benelux exchanges to be linked, and operating in an environment where remote members can gain access to all three markets through their own local gateway. At present, the agreement covers market information and price dissemination only. Each exchange will retain its own settlement process.

and in Luxembourg this means the use of Cedel Bank. Commenting on the IML link-up with Cedel Bank, Remy Kremer, chairman of the bourse says: "It is very valuable for us that the IML has now chosen to subcontract the task of common depository clearer to Cedel Bank."

Kremer believes that the proposed Benelux link will provide a model for Europe to integrate all the European exchanges, hitherto a proposal that has fallen down under names such as "Euroquote" and "Eurolist". Kremer observes: "I do not see the necessity of European exchanges to link, I would rather see them go along the lines of this Benelux pattern. In the long run we could see a huge communications network built up between the national exchanges, then you can forget about the political feelings, since the exchanges remain as they are."

Last December saw the launch of the On-Demand Continuous market at the Luxembourg Bourse, as an enhancement of its electronic trading system, SAM. The two developments together are the fruit of strategic measures taken by the board in 1994. For the past two years the exchange has operated in a fully electronic and decentralised manner, resulting in increased trading volumes, rising from a total LFr34.2bn in 1995 to just over LFr300bn last year.

## BCEE Highlights 1997

## SIGNIFICANT PROGRESSION OF ACTIVITIES AND FINANCIAL RESULTS

## Key figures (in millions of francs)

	1995	1996	1997	Variation in % 97/96	In millions of US dollars
Balance sheet total	790,717	878,229	1,016,051	+ 15.7 %	27,520
Amounts owed to customers and debts evidenced by certificates	479,576	553,312	690,407	+ 24.8 %	18,700
Loans and advances to customers	209,139	205,593	225,501	+ 9.7 %	6,108
Basic own funds (tier 1 capital)	22,609	24,606	26,779	+ 8.8 %	725
Net bank margin	9,753	10,508	10,951	+ 4.2 %	297
Net profit	1,774	1,979	2,152	+ 8.7 %	58
Staff (in number of contracts) as at 31 December	1,742	1,763	1,786	+ 1.3 %	
Staff (number) as at 31 December (Number of persons effectively employed)	1,658	1,652	1,659.5	+ 0.5 %	

## Main developments in 1997

- Significant growth of the balance sheet total (+15.7%), increase of the cash-flow (+22.7%) and of net profit (+8.7%)
- Increase of 5.4 billion francs (+3.6%) in total outstanding loans and credits to the national economy
- Increase in exposure of housing loans (+4.1%)
- Rapid progression of uci activities, in particular BCEE's in-house sicovs (+51.9%) and launch of the LUX-TOPI 50 sicov
- Launch of treasury bills as well as savings accounts in euro
- Consolidation of the number one ranking of the branch network in the country, combining the advantages of local financial advisors with the convenience of the electronic banking system
- Adoption of the strategic programme Spuerkeess 2002 preparing the bank for the challenges represented by the euro and the rapid changes in the banking industry

Exchange Rate on 31.12.1997: 1 USD = 30.92 LUF



BANQUE ET CAISSE D'ÉPARGNE DE L'ÉTAT LUXEMBOURG

STATE AND SAVINGS BANK LUXEMBOURG

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L-2420 LUXEMBOURG



PRIVATE BANKING



## EQUITIES

## Eastern crises dent holiday mood

## EUROPEAN OVERVIEW

By Philip Coggan,  
Markets Editor

A quiet start to the European trading week was assured because many markets - Austria, Belgium, Denmark, France, Germany, Ireland, Luxembourg, the Netherlands, Norway, Sweden and Switzerland - were closed for Whit Monday.

But those markets which did manage to open were depressed by events in Asia, where the Hong Kong and Tokyo markets both lost ground. Russia's problems also dented sentiment, with

the RTS index down more than 10 per cent. But Wall Street, at least, rebounded after an early drop.

The FTSE Eurotop 100 index fell 4.66 points to 2,811.91, while the broader FTSE Eurotop 300 dropped 2.48 or 0.2 per cent to 1,227.43.

The FTSE Eblor 100 index, the constituents of which come solely from those countries listed to become part of the single currency area next year, slipped 2.55 to 1,089.13.

European government bonds received a lift from "flight to quality" buying, and from the global deflation

story, which has been intermittently popular with investors since Asia started to collapse last year.

On the equity markets, sectoral movements were inevitably dominated by UK companies, given that London was by far the largest market open.

The building materials sector gained 1.9 per cent on the day, making it Europe's best performer, but the reason probably lay in the UK's new order-driven trading system, where some rogue prices prompted a sharp jump in RMC, which rose Ecu 3.70 to Ecu 20.72.

And the 1.5 per cent drop

in the healthcare sector, Europe's worst, was prompted by stock in Smith & Nephew going ex-dividend and dropping Ecu 0.10 to Ecu 2.55.

The announcement of the merger between Monsanto and American Home Products in the US had remarkably little effect on the pharmaceutical sector, which was virtually unchanged on the day.

While Zeneca gained Ecu 0.90 to Ecu 37.67 on hopes for reconstruction, SmithKline Beecham, a former potential merger partner with American Home Products, fell Ecu 0.10 to Ecu 9.70.

## FTSE Actuaries Share Indices

See page 10 for details of the FTSE Actuaries Share Indices

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## CURRENCIES &amp; MONEY

## FT SYNTHETIC EURO RATES

Country	Code	Rate	Change on prior	Change on prior	Change on week	Change on month
Europe						
Austria	AT	14.088508	+0.0007	+0.00	+0.0029	+0.02
Belgium	BE	41.289137	-0.0040	-0.08	-0.0274	-0.07
Denmark	DK	37.267620	-0.0010	-0.13	-0.0034	-0.75
France	FR	7.161550	+0.0003	-0.20	-0.0019	-0.02
Germany	DM	1.936375	+0.0001	-0.01	-0.0005	-0.02
Greece	GR	341.822118	-0.0070	-0.02	-0.0420	-0.01
Ireland	IE	240.294430	-0.2427	-0.10	+1.0659	+0.44
Italy	LI	1791.214475	-0.0003	-0.03	-0.0015	-0.20
Japan	JP	197.0124475	+0.1451	+0.01	-1.3486	-0.07
Spain	PT	163.962522	-0.0004	-0.08	-0.0009	-0.04
Sweden	SE	4.645517	-0.0010	-0.02	-0.0125	-0.18
Switzerland	CH	1.259127	+0.0048	-0.09	-0.0075	-0.07
United Kingdom	GB	2.253634	-0.0004	-0.08	-0.0009	-0.04
United States	US	8.445517	-0.0010	-0.02	-0.0125	-0.18
Other		1.936375	+0.0001	-0.01	-0.0005	-0.02
Port						
Portugal	PR	566.842737	+25.2631	+2.27	-65.9191	-0.91
Roubles						
Russia	RU	6.959329	+0.1149	+0.36	-3.0421	-0.26
Soviet						
Soviet Union	SS	26.797196	+0.0001	-0.01	-0.0005	-0.02
Spain	ESP	163.962522	+0.1218	+0.67	+0.0109	+0.09
Sweden	SEK	8.783188	+0.0016	+0.02	+0.0518	+0.18
Switzerland	CHF	1.658238	-0.0014	-0.01	-0.0009	-0.04
United Kingdom	GBP	0.695942	+0.0017	-0.24	-0.0389	-0.09
United States	USD	1.014343	-0.0003	-0.03	-0.0013	-0.05
Pounds						
Great Britain	GBL	1.263672	+0.0040	-0.21	-0.0082	-0.02
Canada	CND	1.635956	+0.0034	-0.21	-0.0042	-0.02
France	FRF	6.559504	+0.0001	-0.01	-0.0005	-0.02









# Zambian copper plans in disarray

By Kenneth Gooding,  
Mining Correspondent

Zambia's two-year struggle to revitalise its ailing copper industry, on which its economy heavily depends, is in disarray again following the government's rejection of a \$1.1bn offer from the Kafue consortium and the consequent withdrawal of two of its members.

Noranda, the Canadian natural resources group, and Phelps Dodge, the US copper producer, quit the consortium, leaving it short of key technical expertise.

The remaining members, Avmin, the South African mining group, and Commonweal Development Corporation, the UK development finance institution, said they would urgently seek new partners. "This is a very challenging project - both financially and technically - and neither Avmin nor CDC would want to proceed without the benefits of another, strong partner," said CDC.

Kafue has been negotiating for 15 months to take

over Nkana and Nchanga, the two biggest divisions of state-owned Zambia Consolidated Copper Mines. They account for 70 per cent of ZCCM's output. In turn, ZCCM is responsible for 80 per cent of Zambia's foreign earnings and 25 per cent of its gross domestic product.

Noranda and Phelps Dodge said the main elements of Kafue's final offer, made on May 28, were an initial cash payment to ZCCM of \$131m; the assumption of \$35m of long-term debt; copper and cobalt price participation agreements totalling \$150m;

an initial working capital investment of \$75m; and a five-year capital investment programme totalling \$700m. Mike Knuckey, a Noranda executive vice-president involved in the negotiations, said: "The lack of progress, combined with several new competing [Noranda] projects requiring significant commitment of both capital and people, have forced us to reallocate our priorities."

Timothy Salter, a Phelps Dodge vice-president, said: "Zambia is an important country for international mining investment but we

could no longer keep key resources tied up in a drawn out negotiations with no end in sight." The government said parallel negotiations had started with Ispat International, the international metals group owned by L.M. Mittal, the Indian entrepreneur, but analysts doubted Ispat could muster the necessary technical expertise.

Meanwhile, the government is under pressure from the international Monetary Fund to push ahead with privatisation. ZCCM's losses are estimated at \$1m-\$2m a day.

# Gold dips on news of Russian exports

MARKETS REPORT  
By Kenneth Gooding  
and Robert Corzine

Gold fell nearly \$5 a troy ounce to below \$250 in London after Russia's Uneximbank said it had started shipping more than one tonne (2,204.623 lb) of the metal for which it had obtained an export licence.

New regulations allow Russia's commercial banks to export gold for the first time. Another big Russian bank, Rossiskiy Kredit, said in May it planned to export 30 tonnes this year.

At one point gold dropped to \$238 an ounce. It ended in London at \$239.25 an ounce, down \$4.70 from Friday's close.

On the London Metal Exchange all prices fell, particularly that of nickel, which reached its lowest for 26 months, closing down \$260 a tonne at \$4,730.

Crude oil prices weakened as high oil stocks and over-supplied world markets continued to influence trading.

Brent Blend for July delivery was \$14.11 a barrel in late trading on London's International Petroleum Exchange, down 26 cents on Friday's close.

Earlier, Brent had dipped further, as traders assessed news that Iraq might boost its oil exports under a new oil-for-food plan with the United Nations.

Speculative trading was blamed for a sharp fall in coffee prices in New York. By lunch time, the benchmark July future had fallen 8.75 cents a pound to a 14-month low of 123.75 cents.

Cocoa was also down, falling \$2.40 a tonne in New York to \$1,646 for July delivery. Traders said the market was likely to remain under pressure as July contracts were liquidated.

Aluminium rolled over ahead of June 17, the spot month's first notice day.

# NEWS DIGEST

## COFFEE

## Venezuelan exports show recovery as prices rise

Venezuela's coffee exports are recovering from a dramatic slump as international prices edge up and domestic demand weakens, said Gustavo Mendoza Sánchez, the new managing director of Fonacafe, the state coffee fund. In the past weeks, some 20,000 quintals of 60kg each were exported, the first of the 1997-98 season.

The oil-rich Caribbean nation virtually halted its coffee exports last year, turning to the domestic market as coffee producers drove up prices in anticipation of a poor harvest and domestic demand surged on recovering purchasing power.

Mr Mendoza said the total export capacity for this season ending September 30 was 250,000 60kg quintals, compared with 240,000 quintals exported in the 1996-97 season. He expects total production of 2m 47kg quintals for the harvest beginning October 1 (1997-98), up from 1.3m for the harvest ending September 30 (1996-97). The strong forecast comes after Central American coffee organisations cut their output expectations by 12.5 per cent last month.

Once the country's principal economic activity, coffee has been replaced by oil as the leading export product. As a result, Venezuelan coffee producers turned to the domestic market, taking advantage of a relatively high per capita income.

With the help of new government loans, which await congressional approval, Fonacafe hopes to recover some of the estimated 320,000 hectares of abandoned coffee plantations. Mr Mendoza said special emphasis would be given to technical assistance to boost productivity, as some plantations produce only 8 to 7 quintals a hectare, compared with more than 50 quintals a hectare on some of the larger plantations. Fonacafe estimates some 240,000 hectares currently produce coffee. Raymond Collitt, Caracas

## PERU

## El Niño, Asia hits earnings

Peru expects earnings from copper, gold and zinc exports to drop by about \$300m this year and other commodities to be hit by the combined effects of the El Niño weather phenomenon and the Asian financial crisis.

José Valderrama León, a finance ministry adviser, said these factors had had a "very strong impact on growth rates for exports" this year and that lower commodity prices were likely to remain a factor for some time. "We are assuming that it will stay like that. We are not expecting too much of a recovery," he said yesterday at a Latin American markets conference in London.

In addition, fishmeal export receipts could be cut by up to \$350m as a result of El Niño. However, metal exports were being increased to try to alleviate the effects of lower prices.

Ricardo Hausmann, chief economist at the Inter-American Development Bank, said countries in the region were especially vulnerable to commodity price volatility given their fiscal dependence on exports. Yet many still had no "contingency strategy" to minimise the risk of price fluctuations. "Many of these countries are not doing enough to hedge themselves against these sorts of risks," he said. Jeremy Grant

# Exploration companies scour Alberta for diamond deposits

Junior mining groups have staked out claims to much of Alberta, forcing the establishment to take note, writes Scott Morrison

Alberta has long been known for its oil and natural gas deposits, but interest in the Canadian province has recently centred on its diamond potential. The first reports of diamonds found in Alberta came in 1953, but prospectors paid scant attention until a key 1991 discovery at Lac de Gras, about 500 miles away in the Northwest Territories. Now, some 30 companies are scouring Alberta in hopes of a similar find.

Pursuit of the province's diamond potential began in earnest about 18 months ago when geologists at Alberta Energy, an oil company, noted that aeromagnetic surveys revealed anomalies later confirmed to be kimberlite pipes - carrot-shaped formations in which diamonds can be found.

Alberta Energy joined the Canadian subsidiary of Australia's Ashton Mining group and another partner to pursue exploration activities. The partnership has mineral rights to 28m acres and recently announced that it had discovered 23 kimberlite

pipes containing macro-diamonds at Buffalo Hills in the northern part of the province. However, further exploration and testing is required to see whether the region contains economic deposits.

A second joint venture was formed in April when Troymin Resources, a small mining company, secured a partnership with Monopros, the exploration arm of De Beers.

Troymin, which has produced promising aeromagnetic survey results, and the South African producer, which controls 70 per cent of the global market, have a working interest in 1.1m acres surrounding Ashton's Buffalo Hills site.

The agreement between Monopros and Troymin has added an element of credibility to the Alberta diamond play. They have identified several targets and expect to begin field work next month. Monopros has been quietly exploring in North America for years and has been involved in grassroots exploration in several Canadian

provinces and in Greenland. It and joint venture partner Mountain Province Mining recently announced promising preliminary test results from its "Tuzo" pipe in the Northwest Territories.

Much of the excitement surrounding Canada's diamond potential was generated by entrepreneurial geologists such as Chuck Fipke, who mortgaged his home to raise cash for exploration.

Mr Fipke's discovery at Lac de Gras led to a joint venture between his Dia Met Minerals and Australia's Broken Hill Proprietary, which are scheduled to complete a C\$1bn (US\$687m) mine this autumn and start producing US\$350m to US\$500m worth of diamonds annually.

A nearby project operated by Aber Resources and Rio Tinto, due to enter full production in 2000, would lift Canadian production to about 10 per cent of world supply. David James, analyst at Canadian Capital, said more than 200 kimberlite pipes have been identified, with 12 appearing to be economic deposits.



Deposits are located in hospitable and accessible terrain

lita pipes are generally larger in diameter than those found in the Northwest Territories, and sometimes pierce the surface.

Prospectors say they are located in more hospitable terrain and are more accessible. And industry sources are encouraged by the province's pro-business climate.

However, even the most optimistic proponents of Alberta's diamond prospects are cautious about forecasting success. While preliminary data are encouraging, more extensive testing is required to determine the potential of its geology.

The process will take several years, but Canada's juniors have not been able to resist the lure of diamonds.

Analysts are encouraged by a number of factors in Alberta. The say its kimber-

## COMMODITIES PRICES

### BASE METALS

#### LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

IN ALUMINIUM, 100 TONNES (20 TONNES)

Grade 99.99%

Close 1320.5-1315

Previous 1345.5-1340

High/Low 1370/1330

AM Official 1370/1330

AM Official 1370/1330

Open close 1370/1330

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### Precious Metals continued

IN GOLD COMEX (100 TONNES, 20 TONNES)

Sett. Day's

price change High Low Vol

Jan 287.9 -4.4 292.8 287.5 5,878 5,135

Aug 288.8 -4.5 295.5 288.4 27,180 73,188

Dec 282.8 -4.6 295.5 282.8 278 6,117

Dec 294.5 -4.6 298.4 294.5 82 2,347

Feb 296.5 -4.6 300.0 296.5 82 2,354

Apr 298.3 -4.6 300.0 298.3 82 2,354

Aug 298.3 -4.6 300.0 298.3 82 2,354

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### GRAINS AND OIL SEEDS

IN WHEAT FIVE (100 TONNES, 20 TONNES)

Sett. Day's

price change High Low Vol

Jul 76.00 -0.05 76.00 75.95 5 1,238

Sep 76.00 -0.05 76.00 75.95 5 1,238

Nov 76.00 -0.05 76.00 75.95 5 1,238

Dec 76.00 -0.05 76.00 75.95 5 1,238

Jan 76.00 -0.05 76.00 75.95 5 1,238

Feb 76.00 -0.05 76.00 75.95 5 1,238

Mar 76.00 -0.05 76.00 75.95 5 1,238

Apr 76.00 -0.05 76.00 75.95 5 1,238

May 76.00 -0.05 76.00 75.95 5 1,238

Jun 76.00 -0.05 76.00 75.95 5 1,238

Open int. 76.00/76.00

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Open int. 76.00/76.00

Open int. 7







### Offshore Funds and Insurances

● FT Cyteline Unit Trust Prices are available over the telephone. Call the FT Cyteline Help Desk on (+44 171) 873 4378 for more details.

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7-10 OFFS: 01

مكتبة من اجل



### Offshore Insurances and Other Funds

### Offshore Insurances and Other Funds

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**ADD - Continued**

Age	PE
18	89
19	165
20	340
21	4
22	157
23	4
24	578
25	108
26	171
27	142
28	180
29	212
30	4
31	165
32	156
33	285
34	4
35	104
36	7

[illegible]

1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
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	ME
8	8.9
12	12.8
13	13.5
14	0
15	15.3
16	14.1

1. The first thing I noticed when I stepped out of the plane was the cold, crisp air. It felt like a fresh blanket after a long, hot journey. The sun was just starting to rise, painting the sky in soft, golden hues. The landscape below was a vast, open plain, stretching out as far as the eye could see. The silence was profound, broken only by the distant hum of the plane's engines. I took a deep breath, feeling a sense of peace and tranquility that I hadn't experienced in a long time. The world felt so different here, so much more peaceful and serene. I was in a new place, a new world, and I was finally at home.

11

— 1999

1. **Introduction**  
 2. **Background**  
 3. **Methodology**  
 4. **Results**  
 5. **Discussion**  
 6. **Conclusion**  
 7. **References**  
 8. **Appendix**  
 9. **Index**  
 10. **Table of Contents**

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## NEW YORK STOCK EXCHANGE PRICES

INSECTS				
Commodity	Unit	Price	Change	% Change
Wheat	MT	214.00	-1.75	-0.8
Barley	MT	204.00	-4.00	-2.0
Rye	MT	194.00	-1.50	-0.8
Oats	MT	184.00	-1.50	-0.8
Maize	MT	174.00	-1.50	-0.8
Sorghum	MT	164.00	-1.50	-0.9
Millet	MT	154.00	-1.50	-1.0
Buckwheat	MT	144.00	-1.50	-1.0
Rice	MT	134.00	-1.50	-1.1
Beans	MT	124.00	-1.50	-1.2
Lentils	MT	114.00	-1.50	-1.3
Peas	MT	104.00	-1.50	-1.4
Soybeans	MT	94.00	-1.50	-1.6
Canola	MT	84.00	-1.50	-1.8
Sunflower	MT	74.00	-1.50	-2.0
Flax	MT	64.00	-1.50	-2.3
Mustard	MT	54.00	-1.50	-2.7
Alfalfa	MT	44.00	-1.50	-3.3
Timothy	MT	34.00	-1.50	-4.1
Hay	MT	24.00	-1.50	-5.9
Straw	MT	14.00	-1.50	-9.7
Wheat	MT	214.00	-1.75	-0.8
Barley	MT	204.00	-4.00	-2.0
Rye	MT	194.00	-1.50	-0.8
Oats	MT	184.00	-1.50	-0.8
Maize	MT	174.00	-1.50	-0.8
Sorghum	MT	164.00	-1.50	-0.9
Millet	MT	154.00	-1.50	-1.0
Buckwheat	MT	144.00	-1.50	-1.0
Rice	MT	134.00	-1.50	-1.1
Beans	MT	124.00	-1.50	-1.2
Lentils	MT	114.00	-1.50	-1.3
Peas	MT	104.00	-1.50	-1.4
Soybeans	MT	94.00	-1.50	-1.6
Canola	MT	84.00	-1.50	-1.8
Sunflower	MT	74.00	-1.50	-2.0
Flax	MT	64.00	-1.50	-2.3
Mustard	MT	54.00	-1.50	-2.7
Alfalfa	MT	44.00	-1.50	-3.3
Timothy	MT	34.00	-1.50	-4.1
Hay	MT	24.00	-1.50	-5.9
Straw	MT	14.00	-1.50	-9.7









# AFRICAN BANKING AND DEVELOPMENT

With aid inflows declining, private sector capital will have a bigger role to play in the continent's development, says Tony Hawkins

## At the heart of further progress

As official capital flows wane, so sub-Saharan Africa's banking and finance sector will have to play an increasingly pivotal role in the region's development process.

Last year, official development assistance, accounted for 60 per cent of the \$21bn net capital flow to sub-Saharan Africa. In nominal terms the \$13bn received last year was \$3bn less than in 1990, while in real terms it was down by a quarter according to the World Bank's Global Development Finance report.

Fortunately, declining aid inflows are being offset by increased private flows. These doubled last year to about \$8bn from \$4bn in 1996, although much of the increase took the form of bank lending to a handful of countries, leaving most out in the cold.

South Africa is by far the largest recipient of such capital. While 13 sub-Saharan countries borrowed on the syndicated loan market in 1997, commitments to South Africa accounted for 73 per cent of the total, increasing from \$5bn in 1996 to \$7bn last year.

Net foreign direct investment (FDI) last year was estimated at \$3bn. Little changed from 1996, but double the levels of the early 1990s. However, the region's FDI represents only 1 per cent of GDP compared with 2 per cent for developing economies as a whole. And United Nations figures show sub-Saharan Africa's share of the global stock of inward direct investment in developing countries has fallen to 5 from 21 per cent in 1980.

From 1990 to 1997 the region's share of the cumulative \$470bn flow of FDI to all developing countries was only \$3bn - less than half of 1 per cent - while only a few countries benefited significantly with 70 per cent of FDI going to oil producers (Angola and Nigeria) and to Ghana, Uganda and South Africa.

The reasons for sub-Saharan Africa's unpopularity with foreign investors are a matter of debate. Some claim country risk agencies exaggerate African risk levels; others that media coverage is biased and unsympathetic.

The balance is shifting, however, as donor groups, the Bretton Woods institutions and emerging market fund analysts increasingly portray sub-Saharan Africa as a region that has turned the corner economically, arguing that foreign investor attitudes are changing.

Certainly, the macroeconomic numbers have improved markedly since 1994. Real GDP growth has more than doubled, compared with the early 1990s. Fiscal deficits have fallen, though they remain unsustainably large, while money supply growth and consumer inflation have slowed.

But the experience of three years is too short to justify claims that the corner has been turned. Africa is recovering, rather than growing, and average living standards will not return to their 1970 levels for another five to 10 years.

Possibly of greater concern is the fact that recent recovery has occurred without a commensurate improvement in investment. Investment ratios remain well below those achieved in other developing regions. Existing, not new capacity, technology and skills, are being exploited, which benefits output but may do little for competitiveness.

Not only are private investment ratios far too low to sustain the level of growth needed to narrow the widening gap between living standards in sub-Saharan Africa and those in Asia and the first world, but public investment - at less than 5 per cent of GDP - is also inadequate.

to the decline of the state. To what extent deficit reduction reflects increased public sector efficiency, cuts in subsidies, privatisation of parastatals and debt forgiveness, rather than the fall in volume and quality of state services, has yet to be demonstrated.

Indeed, while all agree that more private sector investment is necessary for sustained growth in sub-Saharan Africa, there is a tendency to overlook the extent to which the state's decay has left a gap that cannot be filled by private enterprise. A recent paper by top IMF officials\* argues that attracting FDI requires "the maintenance of a stable macro-economic environment, but also far-reaching improvements in governance to avoid capricious interference with private activity and to develop and maintain a transparent and stable legal and regulatory environment".

Missing from the IMF analysis though is the degree to which their long agenda - trade liberalisation, privatisation, civil service and banking reform, the liberalisation of agriculture, and the greater labour market flexibility - are compatible with budget deficit reduction.

Donors are reluctant to acknowledge the danger that while reinventing the African state may improve the fiscal balance, it may also undermine competitiveness, through neglect of education, infrastructure and institutional capacity, while exacerbating already severe social problems such as poverty and unemployment.

The recent rise in FDI, albeit from a tiny base, is welcome although as it is concentrated in a handful of countries, heavily tied to exploiting natural resources, especially oil and gas, and reflects political change in just one country - South Africa - it would be unwise to read too much into it.

Only two Sub-Saharan economies fit into the "strategic market" category in the sense that they are sufficiently important for multinationals to feel they must be represented there. But both of the region's two largest economies - South Africa and Nigeria - continue to underperform.

Economic renaissance in Nigeria depends upon a political accommodation and far-reaching economic reforms that successive governments have been unwilling to embrace.

South Africa, whose economy has grown more slowly in the 1990s since President Mandela's release from detention than in the sanguine years of the 1980s, has still to come to terms with the new global economic order, although, if successful, negotiations for a free trade agreement with the EU could accelerate the globalisation of the economy with spin-off effects for southern Africa and beyond.

For the rest of the region, market size is a crucial constraint. Study after study of the motives underlying foot-loose foreign investment - projects not tied to specific locations as in the case of energy, mining, privatisation and tourism - emphasises market size and growth rates along with the availability of skills and infrastructure. Without a minimum critical mass, it will be difficult to attract the kinds of foreign investor the region so desperately needs.

In spite of progress in economic reform, many - probably most - sub-Saharan countries have still to reach the minimum threshold necessary to attract substantial inflows of foreign private investment. In many cases, markets are simply too small, skills too scarce, the infrastructure inadequate and investment opportunities too limited.

This leaves some 45 countries that account for 8 per cent of the global population contributing 1.5 per cent of global GDP and only 0.3 per cent of world exports. However, because intra-African trade is only 5 per cent of the total, there is considerable scope to build critical mass through regional trade liberalisation.

In the light of this size constraint, opportunities for FDI are likely to continue to be in the energy, mining and agriculture sectors, boosted by privatisation in a growing number of countries, and by private-public partnerships in infrastructure provision and in tourism in a small number of countries.

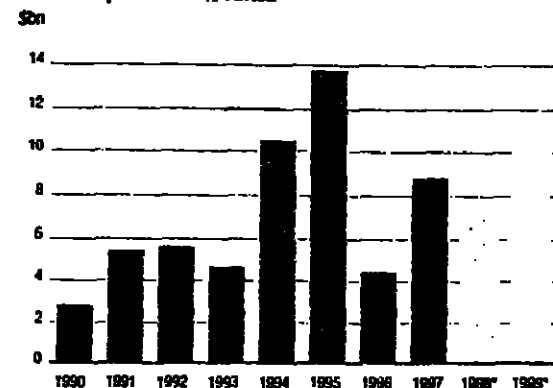
The snag with many of these investments is that they are capital-intensive, rather than job-intensive. And if Africa is to attract private foreign capital on the scale needed, it must offer the investor new sources of competitive advantage rather than a reliance on natural resources on the one hand or low-skilled, low-wage labour on the other. That is the challenge for the 21st century.

*"Africa: Is This the Turning Point?" Stanley Fischer, Ernesto Hernandez-Cata and Mohsin Khan. Paper on Policy Analysis and Assessment of the International Monetary Fund, May 1998.*

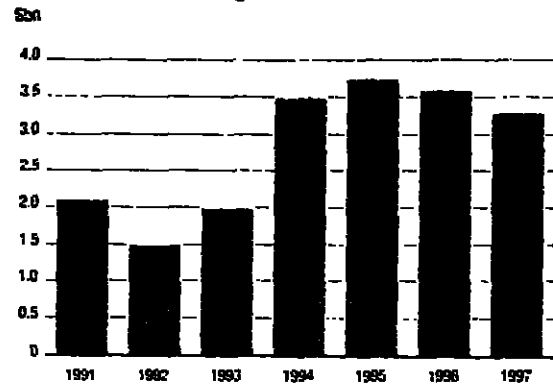


The banks will play a pivotal role in attracting foreign direct investment to the continent in sectors such as agriculture and mining, and in increasing trade

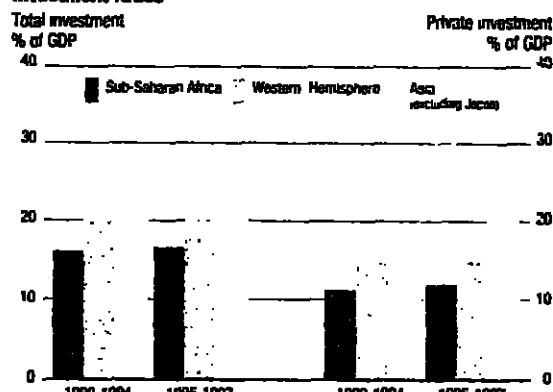
Private capital flows to Africa



Sub-Saharan Africa: foreign direct investment inflows



Investment ratios



Insert.

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## 2 AFRICAN BANKING AND DEVELOPMENT

REFORM • by Tony Hawkins

## Deregulation is only part of the story

A balance must be struck between liberalisation and improved supervision

Financial liberalisation and deregulation have changed the role and nature of banking in sub-Saharan Africa, though in most countries there is still a long way to go before the conditions needed for an enabling business environment are created.

While central banks in many, if not most, countries continue to use direct controls of one kind or another, the use of indirect and market-driven measures is increasing as interest and exchange rate systems are liberalised and controls over bank lending relaxed or abandoned altogether.

Positive real interest rates are now the norm; commercial banks are no longer told to whom they must lend and at what interest rate; exchange controls are being dismantled, especially in respect of current transactions, while exchange rates have been left to find their own levels.

Prudential lending and capital adequacy guidelines have been introduced through their implementation is uneven in many countries. Central banks are being strengthened to better perform their supervisory and regulatory role, and many governments are working hard to create active money and capital markets. Banks have been restructured, recapitalised, privatised or liquidated.

The African Development Bank estimates that the number of government-owned banks was reduced from 140 in the 1980s to 115 in 1993 and the figure has since fallen below 100.

Over the same period, the number of private banks increased by more than 50 per cent, while their share of the total assets of the banking system exceeds 40 per cent. In 1997, there were a dozen stock markets in the sub-Saharan region with the leading markets located in South Africa, Nigeria, Kenya and Zimbabwe, but the smaller markets are catching up fast with the domestic market capitalisation topping the 3bn Pula (\$75m) level in Botswana in April.

Markets have either opened recently or are planned in Malawi, Tanzania, Uganda and Mozambique, while a regional stock market is scheduled to open later in the year in Côte d'Ivoire. Many African stock exchanges have forward price earnings ratios of less than 10, reflecting undervalued stocks and scope for future growth.

In spite of these impressive advances, banking systems remain fragile in many African countries. Government-owned or controlled banks still dominate

Bank reforms in selected African countries			
Liberalisation of interest rates	Bank restructuring	Bank privatisation	Privatisation of banks
Algeria	Algeria	Comoros	Senegal
Burkina Faso	Cameroon	Côte d'Ivoire	Côte d'Ivoire
Burundi	Côte d'Ivoire	Guinea-Bissau	Guinea
Congo	Congo	Kenya	Kenya
Côte d'Ivoire	Madagascar	Madagascar	Madagascar
Guinea	Malawi	Mozambique	Mozambique
Kenya	Nigeria	Senegal	Senegal
Mozambique	Tanzania	Zambia	Zambia
Zambia	Zimbabwe	Zimbabwe	Zimbabwe

Source: ADB/FT

in many African countries says the 1997 report of the African Development Bank. "In most cases banks have weak management and inadequate supervision," the report says.

Banks continue to be required to finance government fiscal deficits and loss-making public enterprises, while credit to the private sector mainly goes to large and well connected firms.

In October 1995, an IMF report contrasted the greater success of financial liberalisation programmes in Asia than in Africa. The development of financial institutions in Africa, it said, had been retarded by unstable macroeconomic environments, widespread public ownership of financial institutions and their main clients, and the lack of viable institutions to mobilise savings, especially in rural areas.

In particular, it noted, the increase in the ratio of broad money to GDP in Africa chiefly reflected public sector borrowing - in sharp contrast to the Asian situation.

Two years later, however, the IMF had changed its tune - acknowledging with the benefit of recent Asian experience that market-driven reforms have their downside as well as their undoubted benefits. Financial sector weaknesses in Asia, it said, had contributed to the low-quality or excessive investment that was partly responsible for last year's financial crisis.

The World Bank is even more blunt in this year's Global Development Finance Report, noting that the most pressing problems in Asia's financial sector were distorted incentives, lax regulatory standards, poorly managed financial liberalisation and inadequate disclosure and supervision which had "encouraged excessive risk taking".

The warnings are timely. Some of the blame for bank failures in Kenya, Nigeria, Zambia and most recently Zimbabwe, can be laid at the door of poorly managed financial liberalisation programmes. The same lax regulation, inadequate disclosure and weak supervision that blighted Asia's reforms have bedevilled recent African experience.

The politicisation of bank

licensing, perhaps most marked in Nigeria, political intervention in the bank regulation and supervision process, and the fostering of "crony capitalism" created two-tier banking systems in a number of countries.

Often, the newer, indigenous banks have been forced to pay higher interest rates to attract deposits or rely on politically allocated funds from parastatals and government departments. In return they have been forced to make subsidised and high-risk loans, frequently leading to high ratios of non-performing assets in their books. The resulting "flight to quality" has left the second-tier, often under-capitalised, banks vulnerable to adverse market developments such as falling commodity prices or severe drought or flooding.

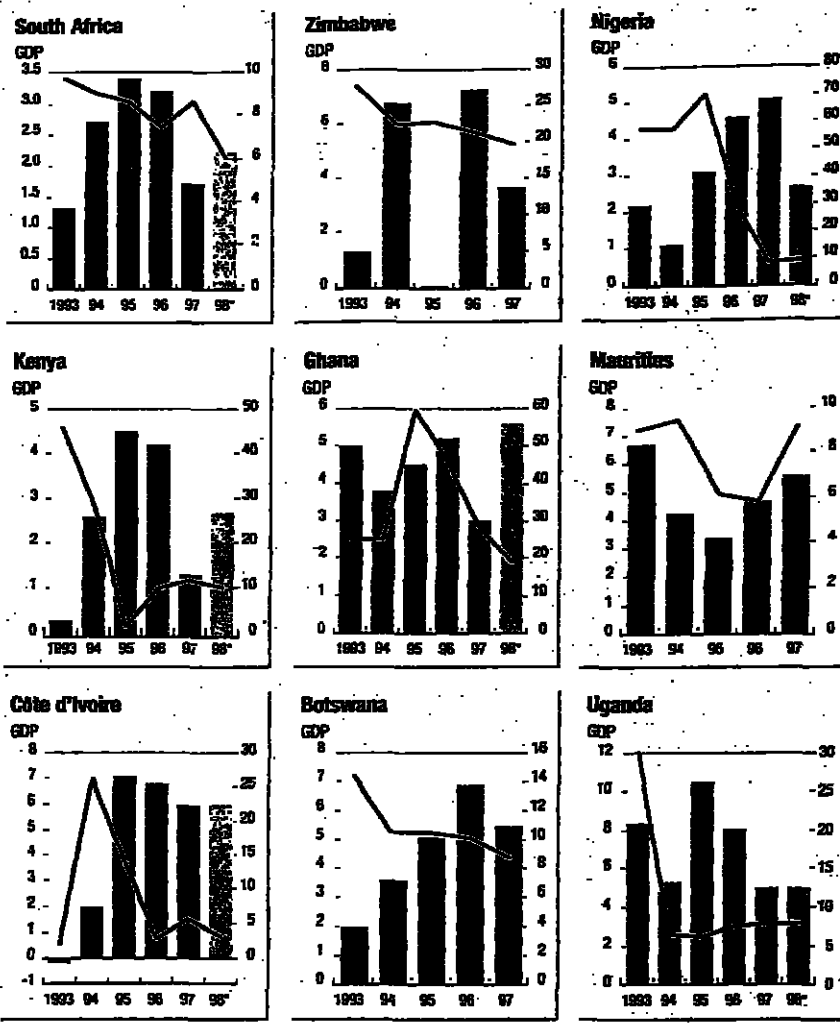
In a number of countries, the full impact of some of these developments has still to be experienced. But because private capital flows have been small in all but a handful of countries, and offshore borrowing restricted by the lack of creditworthiness of African enterprises, the fall-out from the collapse of banks and financial sector weakness is less of a threat in Africa than in Asia.

Inadequate bank regulation and supervision is partly an administrative and managerial problem - the consequence of scarce skills and inexperienced central bankers.

But political interference - the determination to protect financial institutions with large loans to government agencies and to prominent politicians and businessmen - has been a substantial problem.

Policy-makers must therefore tread a fine line between financial liberalisation - encouraging the launch of new banks and financial institutions to intensify competition and improve service - on the one hand and improved surveillance and supervision on the other.

Depoliticising the banks - by privatising them - is only part of the story. Depoliticising the central bank and ensuring it has far greater autonomy than at present in respect of bank licensing, supervision and surveillance is essential to monetary stability and growth.



Schoolchildren in Mozambique: some African countries plan to spend expected savings on education

DEBT RELIEF • by Mark Suzman

## Gaining new momentum

The initiative to reduce the continent's debt is being taken more seriously

Driven by a combination of growing pressure from international charities, a continued improvement in Africa's overall economic performance and changing perceptions about political stability in many African countries, the ongoing international initiative to reduce the continent's vast debt is gaining new momentum.

The sight of 70,000 debt campaigners forming a human chain around the G8 summit in Birmingham last month to demand more debt relief for poor countries was the most tangible sign to date of the higher profile of an issue that until recently was the preserve of bankers and finance ministries.

The campaign has prompted renewed discussion on the issue by developed countries and international financial institutions and generated several competing proposals on how best to move forward.

The problem, however, remains lack of consensus. Some countries, such as the

UK, are pushing for a more comprehensive and flexible solution to make it easier for countries to qualify for debt relief and others, such as Germany and Japan, are taking a harder line, insisting that governments demonstrate fiscal probity first.

The problem hinges on perceptions of how well the Heavily Indebted Poor Countries debt initiative - launched with great fanfare in late 1996 by the World Bank and International Monetary Fund - has been working. HIPC promised to open a new chapter in the debt issue by aiming to reward countries that followed consistent and sensible financial policies with debt relief that would free up extra resources for domestic spending. "It is very good news for the poor of the world," James Wolfensohn, World Bank president, said at the time.

The most innovative part of the plan was that it linked debt forgiveness by both multilateral agencies and bilateral governments with the aim of leaving countries with a "sustainable debt" burden: a debt to export ratio of between 200 and 250 per cent, a debt service to exports ratio of between 20 and 25 per cent

and a present value debt to government revenue ratio greater than 280 per cent.

Of the 40 or so countries eligible for such relief, 32 are in Africa. But to take advantage of the initiative, governments must have a solid track record in financial management: debtors are effectively required to demonstrate six years of fiscally prudent management for the measures to take effect.

So far, four African countries have passed the eligibility threshold for HIPC debt relief: Uganda, Burkina Faso, Côte d'Ivoire and Mozambique. The expected savings are to be targeted at extra spending on critically needed primary education and health care programmes.

But in practice, frustration is growing at stringent conditionality programmes delaying the release of new money. Only Uganda is due to start benefiting from HIPC in the coming year, with the other nations having to wait another year or two before reaching their "completion points" and becoming eligible for debt relief. Most countries applying for relief under HIPC have to wait until 2001-3 before receiving benefits.

These problems have led to criticism from a number of international aid groups and African governments who are calling for substantial modifications. They charge that HIPC is too little, too late, exacerbating the endemic shortage of funds for poverty reduction programmes.

Most important, they are demanding more flexible eligibility terms, especially for "post-conflict" countries such as Rwanda that are recovering from civil war and other internal problems and are in desperate need of extra revenue but have been unable to build up the necessary fiscal track record.

They also argue that countries with "interrupted track records" but a sound fiscal policy - such as Tanzania and Ethiopia - should not be penalised if they show good faith in pursuing IMF-led restructuring programmes.

"In terms of the current rules, some of these countries have a much longer wait to become eligible for debt relief than is necessary,

with serious consequences for poverty reduction," says Justin Forsyth, an Oxfam director.

Added to this is the concern that the initiative will not provide the windfall in resources many governments had been hoping for. For example, because Mozambique was already failing to service most of its debt before entering the HIPC programme, in practice its payments even on a vastly reduced debt burden have not changed dramatically. As a result, the extra income it has to spend on domestic activities is relatively small - estimated at \$7m-\$22m every year.

World Bank officials admit this is a problem, but point to the important benefits generated by HIPC. "The thing to bear in mind is that Mozambique was owing a lot more money than it was paying," says Jeffrey Katz, the bank's principal economist for Africa. "There is some cash flow relief even in the near term, but the initiative is really geared to deal with this problem of an overhang of debt."

Nevertheless, the call for further action has been met with sympathy. The UK government in particular has sought to persuade interna-

tional financial institutions and other bilateral donors to adopt a programme that would make at least two-thirds of eligible countries part of the HIPC programme by 2000.

But when Tony Blair, the UK prime minister, tried to persuade his partners to take further action on the matter at the Birmingham summit, he was opposed by Germany and Italy. The US, while an enthusiastic backer of HIPC, has been reluctant to relax the strict conditionality and is ambivalent about any accelerated debt relief. As a result, the G8 merely issued a statement supporting "the speedy and determined extension of debt relief to more countries" while urging them "to take all the policy measures needed to embark on the [HIPC] process".

Despite this setback, even its critics admit that HIPC is an improvement on previous debt reduction efforts. And following the renewed US focus on Africa generated by President Bill Clinton's successful trip there earlier this year, campaigners remain hopeful that the administration may soon relax its stance, at least for the special case of "post-conflict" countries.



US President Bill Clinton with Ugandan children: campaigners hope the administration may soon relax its stance

## SOUTH AFRICA

## Little reason to celebrate

Despite strong earnings, banks are faced with a long list of problems at home and abroad

Running a big bank in South Africa these days is no easy task. Banks' earnings and share prices are rising steadily, and the end of apartheid has opened new horizons for expansion and diversification at home and abroad. But banks also have persistent headaches.

Hardly a week goes by without a bank's share price falling, or a major security guard being hired in such a hurry that there have been reports of a "black market" in security guards. On another front, the banks face calls to limit their role in the country's economic development.

## SOUTH AFRICA 'Big Brother' headline

Banks are pushing into a new business hinterland north of the Limpopo

Since the release of Nelson Mandela in 1990 and the abolition of apartheid, South African companies have pushed vigorously northwards into a new business hinterland north of the Limpopo river. Along with mining companies, supermarket chains and multinationals such as South Africa Breweries have come some of South Africa's big banks and financial services groups.

It has not simply been a matter of South Africa's re-entry into the international community. Many African countries, especially in the southern half of the continent, have introduced political and economic reforms which have created new opportunities for foreign investors. Privatisation is under way, economies have finally begun to grow, and trade within the region has expanded rapidly.

Richard Lush, chief executive of Nedcor, the South African banking group, spoke recently of "fabulous growth" in African banking operations outside South Africa. "When we announced our group results for the six months to March 1998, profits and assets in the region had doubled, in fact," he said.

Swaziland was slower than expected, but operations in Namibia, Zimbabwe and Lesotho were doing well. Nedcor had invested in the State Bank of Mauritius, giving itself access to India and Madagascar, and was investigating investment opportunities in Tanzania, Malawi and Mozambique.

But it is Standard Bank, the South African group that is the continent's biggest bank, that has taken the lead outside South Africa's borders. On May 20 this year it announced its 10th African operation with the purchase of 72 per cent of Malawi's Indebted Financial Services for \$10m - a small sum by international standards but representing about 1 per cent of Malawi's annual gross domestic product.

One of the directors of the Malawian group that sold the company to Standard Bank said the presence of the South African bank, with its modern management systems and technology, would help "to bring our somewhat sleepy insti-

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**SOUTH AFRICA: DOMESTIC MARKETS** • by Bernard Simon

# Little reason to celebrate

Despite strong earnings, bankers are faced with a long list of problems at home

Running a big bank in South Africa these days is no fun. Banks' earnings and share prices are rising strongly, and the end of South Africa's political isolation has opened new horizons for expansion at home and abroad. But bankers also have persistent headaches.

Hardly a week goes by without a bank robbery or a military-style attack on a cash delivery van. More than a dozen security guards have died in such attacks and robbers have made off with R22m (\$16.4m) since November 1996.

On another front, the banks face calls to take what Bob Tucker, chief executive of the Banking Council of South Africa, describes as a "semi-philanthropic role in facilitating the transformation process." This means pressure to advance more money to small entrepreneurs and farmers; to play a bigger role in financing the huge backlog in low-income housing; and to write off what is loosely described as

"apartheid debt".

Mr Tucker says the banks could be forced to make the same misguided lending decisions as their troubled east Asian counterparts. "At our peril do we allow that to happen, but insidiously it's being allowed to happen."

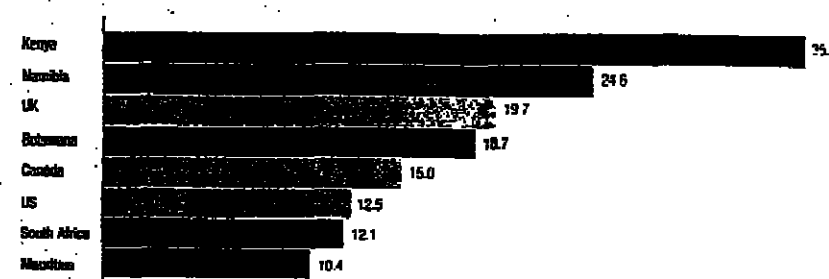
The political pressures are reflected in banks' growing portfolio of non-performing housing loans in black residential areas. About 35,000 such loans are more than three months in arrears, and some as long as eight years. But the banks have been unable to evict a single resident for fear of endangering their officials' lives and sparking civil unrest.

Then there are the challenges of everyday business. Bankers complain about the poor service provided by Telkom, the partially privatised telephone company, leading to regular disruptions of their computer and automated teller networks.

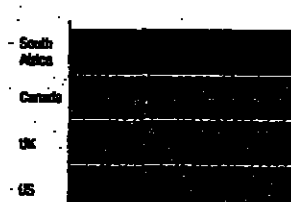
Trained computer staff and managers are hard to come by. The banks have also been forced to pay close attention to cash-strapped but spendthrift provincial governments and local authorities, to which they have a sizeable exposure.

Among the retail banks' priorities has been a cost-cutting drive likely to shrink

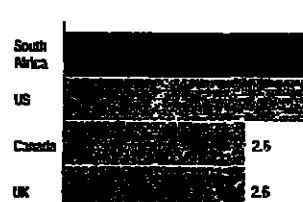
Return on equity  
Net income after tax: average shareholders' funds (% adjusted for inflation)



Cost ratio  
Operating expenses: operating income (%)



Interest margin  
Net interest income: average total assets (%)



Source: South African Banking Review

their 3,400-strong branch network and greatly reduce their workforce over the next few years. Nedcor in the second half of 1997 became the first group to bring its expense-to-income ratio below 60 per cent, compared with the industry norm of about 70 per cent a few years ago. Absa unveiled plans in early May to combine its four retail bank subsidiaries (Volkskas, United, Allied and Trust Bank) under the Absa banner.

The drive to improve profitability in the face of political pressures and competition from niche players has led the banks to focus on the top end of the market. Meanwhile, the financial services industry is rethinking business strategies. James Slabbert, banking analyst at Merrill Lynch in Johannesburg, says, "the

feeling is you should be big, or be a niche player". With just four groups (Absa, Standard, Nedbank and First National) controlling more than 80 per cent of the retail banking market, the scope for further mergers and acquisitions is limited.

But the search for wider alliances is in full swing. Earlier this year, the favoured route seemed to be "bancassurance". In the country's biggest financial services merger, Anglo American, the mining and industrial powerhouse, combined its banking and insurance interests - First National Bank and Southern Life, respectively - with the fast-growing banking and insurance interests of RMB Holdings. A new holding company, known as FirstRand, was listed on the Johannesburg stock exchange in late May.

The architects of the deal, among other things, to use the customer base and distribution network of First National Bank and Rand Merchant Bank to expand the insurance market for Southern Life and RMB's life arm, Momentum Life.

Just a few days after that deal was announced, Stanbic, Standard Bank's parent, and Liberty Life revealed they were in merger talks to create South Africa's biggest financial services group. Rumours also surfaced that Old Mutual, the biggest life office, and Nedcor would move closer together.

But neither of these deals has so far come to fruition. Liberty, which owns 42 per cent of Stanbic, pulled out after failure to agree on terms. Instead, it has indicated that it may put its stake in Stanbic up for sale. Stanbic's second biggest

shareholder, Gold Fields of SA, with a 10 per cent interest, has also shown a willingness to sell.

The collapse of the Stanbic Liberty talks has raised questions about the wisdom of bancassurance. "A bank doesn't need an insurance company," says Mr Slabbert. "It's more that insurance companies need banks."

Critics also say that bank insurance mergers risk upsetting valuable relationships, which could be costly in the relatively small world of South African business.

Some institutions have openly rejected the bancassurance route. Investec, a fast-growing investment bank, has made foreign expansion its top priority. In recent months, it has bought Guinness Mahon, the UK-based asset management group, and has bid for what remains of Hambros plc, the

merchant bank. Investec has also extended its presence in Australia and Israel.

Foreign institutions have flocked to South Africa over the past five years. As of December 1997, 10 foreign banks had set up full subsidiaries, nine operated branches and 58 had opened representative offices. The foreigners have concentrated mainly on corporate finance, treasury operations (such as currency trading) and investment banking.

Local bankers are braced for an onslaught by non-bank institutions from North America and Europe, such as GE Capital and the big mutual-fund companies. Investec earlier this year sold its vehicle leasing arm to ABN-Amro, the Dutch group.

One gap in the South African banking market is at the low-income end. Poor infra-

structure in the townships, bad-debt experience, and sheer ignorance, among other factors, have kept established players from expanding into this market.

A new group of specialist institutions has had considerable success in "micro-lending" to individuals and small businesses, many in the informal sector. Among the most successful is Theta Securities, which has about 250,000 customers earning between R1,000 and R2,500 a month. Bad debts have been minimal and Theta's net income more than doubled to R43.9m in the six months to December 31 1997. New Africa Investments, one of the biggest black empowerment groups, unveiled a deal in mid-May to take a controlling stake in Theta. The question now is whether the established banks will try to muscle in on this business.



One of many: a cash-in-transit heist near Johannesburg: hardly a week passes without a bank robbery or a military-style attack on a cash delivery van

**SOUTH AFRICA: MARKETS ABROAD** • by Victor Mallet

# 'Big brother' is heading north

Banks are pushing into a new business hinterland north of the Limpopo

Since the release of Nelson Mandela in 1990 and the abolition of apartheid, South African companies have pushed vigorously northwards into a new business hinterland north of the Limpopo river. Along with mining companies, supermarket chains and multinationals such as South African Breweries have come some of South Africa's big banks and financial services groups.

It has not simply been a matter of South Africa's re-entry into the international community. Many African countries, especially in the southern half of the continent, have introduced political and economic reforms which have created new opportunities for foreign investors. Privatisation is under way, economies have finally begun to grow, and trade within the region has expanded rapidly.

Richard Leuberscher, chief executive of Nedcor, the South African banking group, spoke recently of "fabulous growth" in African banking operations outside South Africa itself when he announced robust group results for the six months to March 1998.

Profits and assets in the region had doubled, he said. Swaziland was slower than expected, but operations in Namibia, Zimbabwe and Lesotho were doing well. Nedcor had invested in the State Bank of Mauritius, giving itself access to India and Madagascar, and was investigating investment opportunities in Tanzania, Malawi and Mozambique.

But it is Standard Bank, the South African group that is the continent's biggest bank, that has taken the lead outside South Africa's borders.

On May 20 this year it announced its 15th African operation with the purchase of 72 per cent of Malawi's Indebank Financial Services for \$10m - a small sum by international standards but representing about 1 per cent of Malawi's annual gross domestic product.

One of the directors of the Malawian group that sold the company to Standard Bank said the presence of the South African bank, with its modern management systems and technology, would help to bring our somewhat sleepy insti-

tutions kicking and screaming into the 21st century".

In recent months Standard Bank has also increased its stakes in its banks in Nigeria, Uganda and Kenya and bought from Barclays Bank UK its 60 per cent holding in Barclays Bank Swaziland. Its next target may be Angola.

Standard Bank has been active in the region since it bought the African operations of ANZ Grindlays six years ago for \$24m. "It turned out to be a bargain," says Anthony Wright, deputy managing director responsible for Standard's African Banking Group, "because we make more than that each year now."

Africa, however, remains a tough market. Competition is increasing in some capital cities, and South African banks are trying to focus on the profitable businesses of commercial banking and trade finance rather than retail banking in countries where most inhabitants remain very poor.

For all the talk of an "African renaissance", corruption remains a problem, skilled employees are scarce, economic recovery is patchy and the determination of governments to liberalise remains questionable. "There are still tremendous obstacles," says one Johannesburg-based banker. "Where are the judicial systems? Where are the accountants, the lawyers, where is the infrastructure?"

In April, the Zimbabwe authorities closed Roger Boka's collapsing United Merchant Bank and froze its assets under anti-corruption laws because of suspicions of fraud involving millions of dollars of bonds.

In the short term, this bank failure - by shaking local banks, especially those owned by Zimbabwean entrepreneurs such as Mr Boka - benefited foreign banks. "We've got deposits coming in through our door at a rate that we can hardly handle," says Mr Wright of Standard. But it also raised questions about the adequacy of banking supervision in Zimbabwe and the influence of politicians in the financial sector.

Another obstacle for South African banks, as for all South African investors, is resentment of the economic and business clout of "big brother" down south. Just as Nigeria is often resented for throwing its weight around in west Africa, so South Africa faces accusations that it tries to dominate the region. All a

bank can do is to try to blend in as much as possible in the countries where it operates and point out how many national it employs.

Standard Bank has an additional, historical problem: it is often confused with Standard Chartered, and usually has to trade as Stanbic (the acronym is from Standard Bank Investment Corporation, the holding company). They were once part of the same London-registered bank founded in South Africa in 1862, but Standard Chartered disinvested from South Africa in the 1980s while keeping the other African operations.

In spite of the challenges, Standard Bank manages to run a profitable African business which accounts for about 15 per cent of group profits today - including profits from foreign currency deposits and trade financing routed via London - compared with only about 3 per cent five years ago.

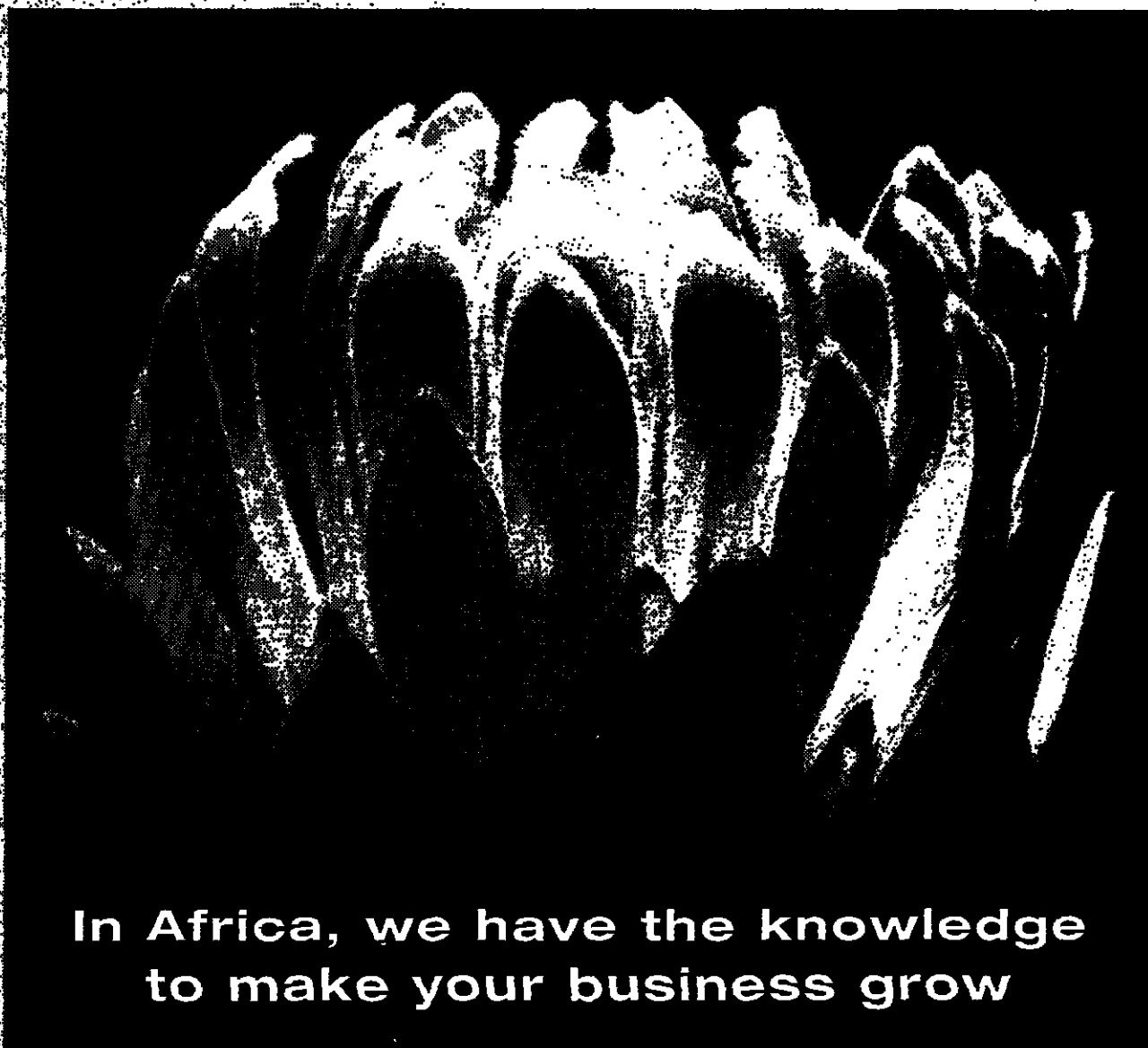
In countries where governments maintain high banking margins to protect inefficient state-owned banks, a modern, efficient group can make big profits. Mr Wright says his African operations made a return of more than 28 per cent on equity last year, compared with 20 per cent for the Standard Bank group as a whole, and the target now is 30 per cent.

Standard Bank is investing \$20m in new technology for its African operations, including software to run foreign exchange accounts in the continent's liberalised markets, dial-in systems for customers and VSAT (very small aperture terminal) satellite links.

"Eventually I want to run Africa off one computer in Johannesburg," says Mr Wright, who is planning to consolidate existing operations and ensure the technology is working well before launching any big new expansion drives.

Standard Bank's technology drive may be good for the bank, but it is also a sign of how far the rest of Africa has to go to catch up.

As one banker commented in a discussion behind closed doors at the World Economic Forum's recent southern African summit in Namibia, everybody praises new technology but only a few organisations have the money on the ability to install it. It was no good having an automated clearing system in an African country, he said, if only two banks - Standard Bank and Barclays, perhaps - were able to participate.



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THE AFRICAN DEVELOPMENT BANK • by Mark O'Dwyer

# A new lease of life

A staff shake-out and a capital increase are restoring the bank's credibility

The African Development Bank is taking vital steps to emerge from the institutional and financial crisis of the mid-1990s which cut off vital funding and even cast doubt on its survival.

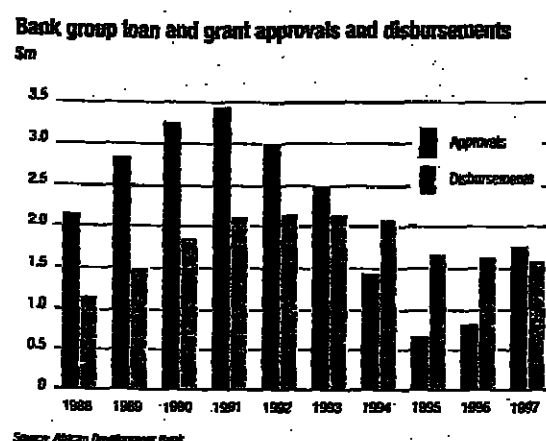
In addition to extensive restructuring of senior staff, a 35 per cent capital increase, to be approved by member states after the annual meeting, will strengthen the ADB's finances and raise its credibility in international capital markets.

By the end of 1998 the group's management expects to have enough funds to ensure that both the ADB - which has as its shareholders 58 African countries and 24 partners from outside the continent - and the African Development Fund, the bank's soft credit arm, remain fully operational.

The agreement raises the equity of the non-African, mainly OECD member countries from 34 to 40 per cent and gives them more voting power. The capital increase puts the ADB almost in the same league as the other multilateral development banks in terms of debt to capital ratios, says Omar Kabbaj, ADB president.

The percentage of total debt to usable capital will fall from 98 per cent in 1995 to 55.7 per cent after the increase. Total debt to callable capital will fall from 44.7 per cent in 1995 to 28.7 per cent. The ratio of senior debt to the callable capital of the non-African member states will fall from 70.1 per cent in 1995 to 40.9 per cent, he says.

The ADB believes the agreement will also enhance its standing with credit rating agencies. In 1995, Standard & Poor's downgraded the ADB's debt from AAA to AA in 1995, the only credit rating agency to do so. S&P's move reflected political doubts about the bank, as divisions among the member



states delayed the appointment of a new president.

Mr Kabbaj - who was appointed in 1995 and has presided over the most extensive of the bank's financial and institutional reforms - doubts whether the capital increase will have any immediate effect on the bank's borrowing cost. "Our spreads compared to the other development banks have narrowed from 25 to 13 basis points," he says.

However, the bank is reducing its commitment fee from 1 per cent of the amount of a loan to 75 basis points, which brings it more into line with other multilateral lending banks.

The capital increase will also reinforce the bank's capital base, protecting it against possible default by some borrowers. Since arrears rose sharply in the early 1990s, the bank's bad debt situation has stabilised. Arrears in 1997 rose slightly to 579m UA (units of account) but most of this came from a small group of war-torn countries, including Democratic Republic of Congo, Angola and Liberia.

As part of the capital increase, the non-regional members will raise their shareholding from one third to 40 per cent and will in effect have a veto through a change in the board of governors' voting rules, requiring a 70 per cent majority on all major decisions.

Two regional members, Nigeria (the group's largest

with 10 per cent before the capital increase) and Libya, raised last minute objections to the proposed changes to voting rules.

A compromise was hammered out at the meeting which leaves the non-regional's veto in effect but is phrased differently.

Although the bank's capital of about \$24bn is sufficient to maintain existing operations, non-African members wanted the increase and structural change to take place before agreeing to replenish the ADF. Funding for the ADF, the only source of loans from the ADB for 39 African countries too poor to qualify for non-concessional credits, is provided by the non-African members, except for a small contribution started recently by Botswana and South Africa.

Donors are to start negotiating the replenishment of the ADF this month. Mr Kabbaj says he expects it to be agreed by the end of 1998, by which time all its existing funds will have been committed.

As part of the reform process at the bank, sweeping changes to personnel have taken place. Some 70 per cent of senior management have been replaced since 1995, recruitment procedures have been tightened up and an overhaul of staff policy has recently been completed. "Treasury and human resources are the main areas of progress," says Cheick Fall, secretary general of the

ADB. Heading the treasury at the bank is Thierry de Longuemar, recruited from Crédit Agricole and the first ADB treasury chief to be appointed from outside the bank.

As part of a new treasury policy, the bank is giving borrowers a choice of loan products and currencies. Until October 1997 the bank just had one product, a variable rate loan and no choice of currency. Borrowers found themselves with far too high a portion of yen borrowings. The treasury department says the ADB's clients require 50 per cent of their borrowings in dollars and 30 per cent in European currencies (mainly francs and D-Marks).

Under Mr de Longuemar, three products have been introduced based on single currencies: Libor floating rate loans, fixed rate loans and variable rate products. These are designed to match the funding needs of African countries. Old undistributed loans are being converted to the new products.

Another innovation is the use of African currencies. The bank has tapped the growing demand for rand borrowing by the southern African bloc, SADC, since South Africa became a member of the ADB.

The issue of bank salaries is also being addressed. A revised pay policy is attempting to bring staff pay - which according to Mr Fall is about 30 per cent below the market rate for professional staff - more closely in line with the market.

This lack of competitiveness is one reason why the development of a private sector lending department, seen as a priority by Mr Kabbaj's management, has been slow. Mr Kabbaj says the department needs experienced investment bankers, but that it has been hard to attract people with the right skills.

Those that do come to the bank, however, will find technology matching that of offices elsewhere in the world: every professional now has a desktop PC and access to the internet.

PROFILE Omar Kabbaj, president of the African Development Bank

## In an optimistic mood

The bank chief discusses changes that have been carried out in recent years

The button for the 13th floor office of the Abidjan headquarters of the African Development Bank, reads simply "floor A", presumably to avoid associations with what many see as an unlucky number. But the occupant of that office - Omar Kabbaj, the bank's president - does not feel unlucky.

The reforms of the Côte d'Ivoire-based ADB, which Mr Kabbaj accelerated when he took over as president of the bank in late 1995, have been substantially advanced and the institution is regaining the credibility it lost in recent years.

"Governance reforms are more than 90 per cent complete," says Mr Kabbaj. "We have done everything that does not require changes to the articles of the bank, for which we need the governors' assent."

Under the guiding hand of Mr Kabbaj, a Moroccan who has been a director of both the International Monetary Fund and the World Bank, the ADB has been re-assessing the role of Africa's multilateral lender. "We have reviewed the ADB from all angles," he says.

"We drafted a paper outlining our vision of the bank, which we have sent to the governors for their views. After the annual meeting it will be sent to the NGOs [non-government organisations] as well," says Mr Kabbaj.

The ADB president talks of defining niches in which the bank can operate.

"But it is difficult in Africa," he admits. "We have about 20 of the poorest countries in the world in Africa, who are heavily dependent on



concessional resources and are in need of help in a number of ways."

Therefore, the approach needed, he says is to have a what he calls a "broad menu" of requirements for development of member countries.

"Then within those we try to concentrate on two or three aspects. These are likely to be poverty alleviation, cross-cutting issues [donors' jargon for gender and environment] and corporate governance."

Mr Kabbaj says that the bank has also taken on a development advisory role. "We have a development unit for which we are hiring specialists in environmental and gender issues."

"When donors work together on projects the World Bank should take the

lead in some aspects," he says. "But people look to the ADB to take the lead in other areas like lending to the African private sector."

"There is also regionalisation, although we have not been able to make much progress on that yet," Mr Kabbaj concedes.

He points out that the bank has certain advantages, being located on the African continent and 90 per cent staffed by Africans who know the region well.

"We have access both to the capital markets and the private sector," he adds. "We also have lots of experience in areas such as health and education projects. But the bank wants to share risk with other donors," he says.

"There was a time when

other multilaterals would not work with the ADB on missions and ADB staff were stung by African officials. Now our staff are treated with more respect."

Like other multilaterals, the ADB has started carrying out portfolio reviews, one of which took place in 1996 and another in 1997.

"We found we have a few more bad projects than the World Bank has in Africa," Mr Kabbaj says. "But one has to be careful about definitions. A problem project is not necessarily all bad."

"But we have made some improvements. We now do one supervision of the portfolio of each country per year. And we are doing a mid-term review of all projects. Agriculture is one of the problem areas. We are moving from big agriculture schemes, such as big irrigation to smaller scale projects. But the emphasis now is on quality of projects at entry and co-operation with other donors."

The ADB has also tightened up on procurement. "We have a procurement watchdog, an internal unit that does random checks on operations," Mr Kabbaj says. "The procurement committee handles complaints from bidders on contracts. The number of complaints has gone down from 46 at one meeting to none at the most recent one."

Mr Kabbaj highlights treasury, information technology and human resources as areas of progress at the ADB. But he says that a change of culture is still needed in the bank. "This is coming but it will take more time. There are still pockets of resistance," he says. "But there have been about 200 new recruits in the past two years and now about 50 per cent of professionals come in to work at the weekend."

Mark O'Dwyer

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## 6 AFRICAN BANKING AND DEVELOPMENT

ZIMBABWE • by Tony Hawkins

## Crisis is no surprise

The industry's woes stem from macroeconomic instability and regulatory failure

Zimbabwe's banking crisis which broke in April came as no surprise in the markets which had just been waiting for the accident to happen. Rumours that as many as three banks were in difficulties had been circulating for weeks and the only surprise was that the crisis had taken so long to surface and that only one merchant bank was involved.

Rapid growth in the number of financial institutions, including a whole swathe of "unregistered" money market dealers and investing institutions followed implementation of the 1991 Economic Structural Adjustment Programme (ESAP). This opened up the financial sector to new entrants, while liberalising interest

rates, exchange controls and the exchange rate.

The new players, initially merchant banks and discount houses, but subsequently commercial banks and building societies, increased the tempo of competition in the industry, forcing the existing banks to pay substantially higher salaries to keep key staff, thereby raising costs across the board, and made credit more readily available especially to small and emerging businesses.

Official figures show that since 1990 finance and insurance has been one of the fastest-growing sectors of the economy, increasing its share of gross domestic product by about a third to more than 8 per cent of GDP.

While some of the established financial institutions have complained that the country has become "over-banked", this view is not accepted by the authorities which adopted an affirmative action approach to foster

new entry by indigenous, not foreign, players.

At the end of April the authorities cancelled the licence of United Merchant Bank after a report by a firm of accountants had shown it to be "capital insolvent".

The full ramifications of UMB's closure are as yet unclear. Estimates of losses range from \$41bn to \$51.5bn (\$55m to \$80m) or about 1 per cent to 1.5 per cent of GDP. The central bank insists that there will be no "bail-out" of those who have lost money as a result of the bank's collapse, but this has been publicly contradicted by President Robert Mugabe who said last month that no one would be "out of pocket" as a consequence.

At this stage, the main problem appears to lie with the allegedly fraudulent issue of an estimated \$275bn (US\$42m) of bills on behalf of the state-owned Cold Storage Commission (CSC). Bankers, brokers and money market dealers claim that they invested their clients' funds in CSC bills in good faith and should not therefore be held responsible, especially since the bills were issued under government guarantee.

Now that the central bank's stance has been publicly refuted by the president, the signs are that - if the funds cannot be recovered - the authorities will have to rescue anyone who lost money as a result of the bill issue, though this is unlikely to extend to those with deposits in, or loans to, UMB itself.

Bankers - including the new entrants - say the central bank must accept much of the blame for recent events. The RBZ is criticised for its failure not to move sooner to deal with the problem and for the failure of its supervision.

Finance ministry officials say they believe the problem has now been "ringfenced" but no details are being disclosed pending the report of the Governor of the Central Bank, Dr Leonard Tsumba, who has been appointed to inquire into the whole affair. Bankers believe Dr Tsum-

ba's full report is unlikely to be published, which could well lead to problems with donors and potential investors who want to see far greater transparency than the government is likely to allow. The danger now is that a policy designed to foster "indigenisation" of the economy at large as well as of the financial sector will have precisely the opposite effect.

In recent weeks, a fight to quality - at two levels - has developed. Deposits are shifting to the traditional banks, especially the foreign-owned institutions - Barclays, Standard Chartered and South African-based Stanbic. At the same time investors are reluctant to hold private sector paper, resulting in heavy demand for Treasury Bills.

The financial sector's problems extend well beyond the UMB affair. The steep devaluation of the Zimbabwe dollar in the final weeks of 1997 caught many companies by surprise, leaving some with offshore exposures not matched with foreign currency earnings facing large transaction-risk losses.

The 1998 slowdown in the economy, plunging stock market prices, the deepening problems of mining exporters, growing trade union militancy and, most seriously of all, the steep decline in tobacco prices, have compounded the industry's difficulties.

If tobacco prices fail to increase substantially over the next three months, many growers with large loans from the banks will not be able to repay. Current projections suggest that the tobacco prices will average no more than 165 US cents a kilogram - well below the break-even price for most growers. Were this to happen, the banks with large tobacco exposure would be forced to foreclose on some farmers while carrying others in the form of non-performing loans.

To add to the financial sector's woes the RBZ has set itself the target of halving money supply growth from more than 30 per cent last

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Going down: as well as the steep decline in tobacco prices, plunging stock market values have compounded the banks' difficulties

year to 15 per cent by the end of 1998. With year-on-year inflation forecast at more than 30 per cent in December - prices rose more than 20 per cent in the first four months of 1998 - the monetary target implies a credit crunch with sharply higher interest rates in the second half of the year.

Whether such targets will be sustainable - economically, politically or socially - given labour militancy,

renewed downward pressure on the Zimbabwe dollar which fell more than 12 per cent in April-May and the weakness of commodity prices and exports remains to be seen.

In May clothing industry unions accepted a 33 per cent pay offer, while postal workers downed tools in search of substantially higher wages. Analysts predict that wage awards will average 30 per cent in 1998

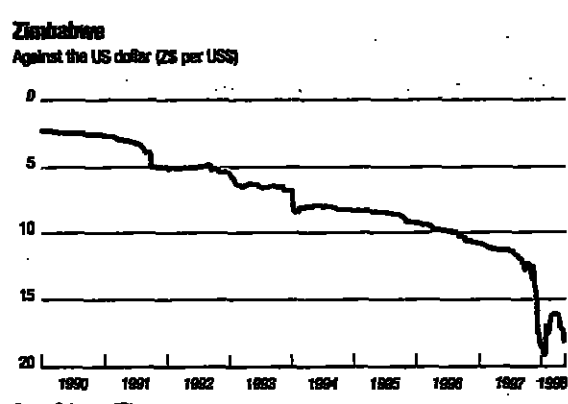
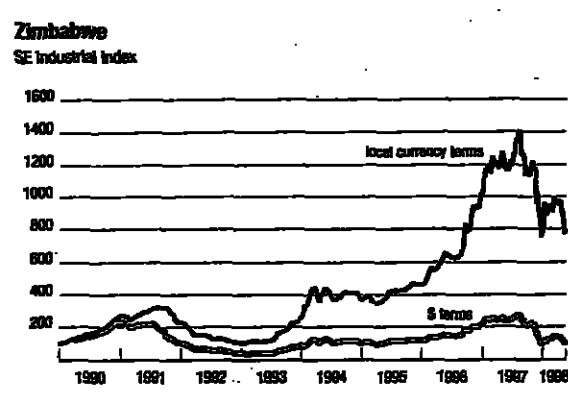
which will leave a huge hole in the central bank's monetary and inflation targets and the government's fiscal deficit projection.

All of which suggests that the rest of 1998 will not be easy for the banking sector which could well experience a further shake-out and restructuring as conditions become more difficult.

The authorities have promised to implement new banking legislation, which

should have gone to parliament four years ago and, while this will be welcomed by the financial sector, it is no panacea.

The industry's problems have their roots in macroeconomic instability - a decade and more of unsustainable budget deficits, rapid money supply growth and high inflation - and the failure of the Reserve Bank to implement the regulations already in place.



A young Nigerian walks past pipes carrying oil: despite the country's oil output of 2m barrels a day, debt arrears continue to climb AP

NIGERIA • by Lolade Ogunjimi

## The roller-coaster ride

Weak banks fold and new technology takes hold as bankers learn to adapt

Life for a banker in Africa's most populous nation is anything but dull.

The past few months have seen no fewer than 26 banks go into liquidation, the introduction of state-of-the-art technology in the form of smart cards and the prospect of a London listing for the United Bank of Africa, one of Nigeria's big three. Throw in political uncertainty, a stock market at a 21-month low, a weakening currency which last month depreciated by 6 per cent against the dollar and a \$35bn external debt on which arrears continue to climb despite the country's oil output of 2m barrels a day, and it all adds up to a challenging business environment.

"Doing business here requires a cool head, strong nerves, and long vision," says one Nigerian banker. The rapid expansion of the Nigerian banking sector which got under way in the late 1980s, was always likely to end in tears.

The number of banks more than doubled from 50 in 1986 to 120 in 1994, many of them established with minimal capital and no deposit base to speak of. By the end of 1994, the Nigerian Deposit Insurance Corporation (NDIC) estimated that N49bn of deposits were lodged with distressed banks - about 29 per cent of the total - while more than 40 per cent of

loans were non performing. The writing was on the wall, as the NDIC report for the year made clear: "Capital adequacy worsened... poor asset quality was further heightened as more debtors defaulted... excessive risk taking tendencies by the banks and the prevalence of fraud and other forms of malpractice adversely affected the financial conditions of the industry..."

After a series of government warnings during the intervening years that the sector had to put its house in order, the crunch came. In January this year, the Central Bank of Nigeria named 26 distressed banks which were to be liquidated following their failure to recapitalise by a government deadline of December 31, 1997.

The collapsed banks, more than one fifth of those licensed in Nigeria, were equally divided between commercial and merchant banks. Four of them were owned by the federal government, six by state governments and 16 by private shareholders.

The 26 banks put in liquidation by CBN were collectively owing depositors N16.33bn, but depositors are only certain to get N5.983bn from NDIC, being the amount of insured liabilities, at a maximum of N50,000 per depositor. But the shake out is not over. Besides the 26 collapsed banks, another 23 are officially classified as distressed.

They now have until December 31 to increase their minimum paid up capital to N500m, whether through rights issues, fresh

injection of funds from new shareholders, or mergers. As of April 31, this year, 29 banks had met this requirement.

The Lagos rating agency, Agosto & Co, expects that by the deadline - which could well be extended - about 40 banks should have met this requirement.

But the days of easy pickings and quick and easy profits are ending as the reforms make the sector more competitive.

Although last year, the sector's gross earnings had increased from N8bn in 1996 to N70bn, it represented a contraction of 15.3 per cent in US dollar terms from \$1m to \$848m.

While gross earnings have increased almost tenfold in nominal terms, real growth has been negative. And although the sector's return on average equity has reduced from its peak of 61 per cent in 1993 to 35 per cent in 1997, the current real return on equity is positive.

New technology and greater efficiency will be the key to profitability in the years to come. A consortium of 19 banks, including Citibank Nigeria and Crédit Lyonnais Nigeria, who between them represent about 70 per cent of total assets in the banking sector, have introduced an electronic payment scheme based on smart card technology.

They have formed a joint stock company, Smart Card Nigeria Plc, to manage the scheme, and the Dublin-based Card Services International, in partnership with IBM, has been awarded the \$2.1m contract for the initial

batch of cards.

These will be programmed to load between a minimum of N500 and possibly up to N1m, and expected to catch on rapidly in a country where the highest denomination note is only worth about 60 US cents.

Test run in Lagos in June, the full launch of the scheme is scheduled for December this year.

Meanwhile the three biggest banks - Union Bank, the United Bank for Africa, and First Bank - are all pursuing restructuring programmes, with UBA leading the way, and aiming for a listing on the London and New York stock exchanges.

So far, no Nigerian company is listed outside the West African country's own exchange. "It is just the beginning of the process," warned a UBA official. "UBA is still awaiting clarification from abroad," said a spokesman for the Lagos stock exchange, adding that necessary documents had not been signed to allow the bank to secure a listing overseas.

UBA, one of Nigeria's biggest three, has 60 per cent Nigerian ownership and 40 per cent foreign stake with Banque Nationale de Paris Plc (BNP) holding at least 25 per cent.

Other foreign owners are Paris based Banque Nationale de Paris Intercontinental, Bankers International Corp. of the US, Banca Nazionale del Lavoro and Monte dei Paschi di Siena both of Italy.

The author is an analyst at Agosto & Co, the Lagos rating agency

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